

A red-tinted image showing the top of the Statue of Liberty on the right and a perspective grid of lines extending from the left towards the center, creating a sense of depth and structure.

*Redesigning Medicaid in New York State*

# MRT Affordable Housing Work Group

**February 21, 2014**

10:00 AM to 3:00 PM

New York State Department of Health

New York City



# 2014-15 Proposed Budget

- **MRT Affordable Housing Allocation:** \$260 million over two years (\$100 million in 14-15 and \$160 million in 15-16)

## **2014-15**

- **Recurring:** \$49,624,000 (rental/operating/service subsidies & pilots)
- **Non-Recurring** (Capital) and New Funding: \$50,376,000
- **Total:** \$100,000,000

# 2014-15 Allocation Plan

- **\$50,376,000** in funding to allocate in 2014-15
- Received ***34 proposals totaling \$298.181 million***
  - **Capital:** 11 proposals totaling \$168.3 million
  - **Rent Subsidy, Operating, Service:** 15 proposals totaling \$110.72
  - **Pilots:** 4 proposals totaling \$17.5 million
  - **Tracking/Evaluation/Other:** 4 proposals totaling \$1.66 million
- ***Many common proposals that overlap***

# Goals For Today

- Discuss all of the proposals
  - *Each **author** of the proposal will lead the discussion*
- Find areas of commonality
- Attempt to reach consensus
- Finalize the \$100 million allocation plan by the end of February

Capital

# MRT Affordable Housing Work Group Proposals

## Proposal Name: HCR Capital Plan

**Authors:** Marian Zucker, HCR

**Proposal Description:** HCR intends to fund Olmstead compliant rental housing that will serve the needs of any high cost Medicaid population. Funding will be available statewide.

**Funding Request Amount:** \$35 million

**ROI:** HCR's proposal would provide an ROI consistent with prior MRT investments in supportive housing development.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Homeless Housing and Assistance Program (HHAP) Capital Funding

**Authors:** Linda Glassman, NYS Office of Temporary and Disability Assistance

**Proposal Description:** Increase HHAP funding.

**Funding Request Amount:** \$12.5 million

**ROI:** \$10,000 per year per person

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Supportive Housing Capital Funding

**Authors:** The Supportive Housing Network of New York

**Proposal Description:** Allocate MRT funds to both HCR and HHAP to build supportive housing for high-cost Medicaid members.

**Funding Request Amount:** \$ 34 million

**ROI:** \$2.3 million per year/\$10,100 per unit

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Medical Respite Program Collaboration with HHC Hospitals

**Authors:** LaRay Brown, Senior Vice President, HHC Rosa Gil, DSW, President, Comunilife, Inc.

**Proposal Description:** Add 10 to 50 respite beds to Comunilife's permanent supportive housing project @ 750 Rockaway Avenue, Brooklyn, New York.

**Funding Request Amount:** \$5 million over 10 years (10 beds)/\$35 million over 10 years (50 beds)

**ROI:** \$14.7 million - \$25.7 million over 10 years.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** CAMBA Gardens Phase II

**Authors:** LaRay Brown, HHC and CAMBA/CAMBA Housing Ventures

**Proposal Description:** CGII is a proposed supportive and affordable housing development on land owned by HHC @ Kings County Hospital Center.

**Funding Request Amount:** \$9.8 million

**ROI:** \$24 million to \$52 million over 15 years.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Diversion Program for Seriously Mentally Ill Patients at HHC Queens Hospital Network

**Authors:** LaRay Brown, Senior Vice President, HHC Rosa Gil, DSW, President, Comunilife, Inc.

**Proposal Description:** Redevelop the T building (Queens Hospital Center) into housing.

**Funding Request Amount:** \$25 million for 15 years and \$766,666 to fund annual operating expenses

**ROI:** \$36 million to \$78 million over 15 years.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Increase Funding for Access to Home

**Authors:** Lindsay Miller, New York Association on Independent Living

**Proposal Description:** Increase funding for the HCR Access to Home program to address the significant unmet need for home modifications.

**Funding Request Amount:** \$5 million

**ROI:** Reduced unnecessary institutionalizations.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Landlord Incentive Program

**Authors:** NYSDOH , Division of Long Term Care

**Proposal Description:** Increase accessibility of housing units to nursing home level of care Medicaid recipients by providing funding for home modifications (i.e. ramps, lifts, handrails, etc.).

**Funding Request Amount:** \$5 million

**ROI:** Reduced unnecessary institutionalizations.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Transitional Recovery Residence

**Authors:** St. Vincent's Hospital Westchester – a Division of Saint Joseph's Medical Center

**Proposal Description:** Develop a 9-bed residence on the grounds of its Harrison campus to provide hospital diversion services and short-term community transition.

**Funding Request Amount:** \$1.9 million

**ROI:** \$1.89 million annually

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Long Pond Senior Housing – Greece, NY

**Authors:** Stuart Mitchell, CEO, PathStone Corp.

**Proposal Description:** Construct a 53-unit Enriched Housing Congregate Care Level III licensed facility in Monroe County.

**Funding Request Amount:** \$100,000

**ROI:** \$1.6 million

# Service & Subsidy Proposals

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Housing Set-Aside Funding for Individuals Transitioning out of Nursing Facilities, other Institutions, as well as Individuals with Physical Disabilities who are at Risk of Becoming Institutionalized

**Authors:** George Gallego, Wheels of Progress

**Proposal Description:** Create a set-aside funding program in order to ensure that accessible housing stock remain within the disability community.

**Funding Request Amount:** \$20 million

**ROI:** \$20,000 per person per year

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Nursing Home Transition and Diversion (NHTD) Waiver – Housing Subsidy Program

**Authors:** Mark L. Kissinger, Director, Division of Long Term Care

**Proposal Description:** Provide increased funding to the NHTD Waiver to cover the cost of the program.

**Funding Request Amount:** \$5 million

**ROI:** Savings due to avoided nursing home stays (\$120,000 annually)

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Housing Subsidy Program (Olmstead)

**Authors:** NYSDOH , Division of Long Term Care

**Proposal Description:** This program would provide rental subsidies to eligible participants enrolled in MLTC or FIDA and also in a nursing home.

**Funding Request Amount:** \$10 million

**ROI:** TBD

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Senior Housing Subsidy Program

**Authors:** Diane Darbyshire, LeadingAge New York submitted also on behalf of Bobbie Sackman, CSCS; Laura Jervis, WSFSSH; Ginger Lynch Landy, ALFA

**Proposal Description:** A Senior Housing Subsidy Program would provide a housing subsidy to MLTC participants.

**Funding Request Amount:** \$2.3 million

**ROI:** \$3.45 million (state share)

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Housing Subsidies for Individuals Transitioning out of Nursing Facilities and other Institutions

**Authors:** Lindsay Miller, New York Association on Independent Living

**Proposal Description:** Funding would transition individuals with disabilities out of a nursing home and into the community. This program would model the NHTD program, with transition planning and community based services and support services provided through Money Follows the Person and MLTC programs.

**Funding Request Amount:** \$10 million

**ROI:** \$20,000 per person per year.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Section 811 Project-Based Rental Assistance Nursing Home Transition Proposal

**Authors:** Roger Beardon

**Proposal Description:** Funds would establish a project-based rental assistance program.

**Funding Request Amount:** TBD

**ROI:** State MRT funds would leverage federal funding.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Service & Operating Funds for Supportive Housing

**Authors:** The Supportive Housing Network of New York

**Proposal Description:** Phase 1: Increase NYSSH. Phase 2: Create a MRT Service and Operating Fund.

**Funding Request Amount:** \$15 million – SFY 2014-14 & \$60 million SFY 2015-16

**ROI:** \$2.3 million per year/\$10,100 per unit

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** New York State Supportive Housing Program (NYSSHP) Expansion

**Authors:** Linda Glassman, NYS Office of Temporary and Disability Assistance

**Proposal Description:** Increase NYSSHP funding

**Funding Request Amount:** \$10 million increase

**ROI:** \$10,000 per year per person

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Mental Health Enhanced Supported Housing

**Authors:** RSS, Inc.

**Proposal Description:** Operate a 20-bed Supported Housing Program with nursing and medical case management supports.

**Funding Request Amount:** \$346,640

**ROI:** Reduced hospitalizations by 90%.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Mental Health Assisted Living

**Authors:** RSS, Inc.

**Proposal Description:** Target 10 individuals who are currently using high-cost inpatient services and move these individuals into the community residence.

**Funding Request Amount:** \$1.15 million

**ROI:** \$750,000 per year

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Neighborhood-focused Support in Naturally-occurring Low-income Housing Areas Utilizing Incentives for Clinicians

**Authors:** James W. Connolly, President and CEO, Ellis Medicine and Joseph Twardy, President and CEO, Visiting Nurse Service Northeast NY and Care Central (Health Home)

**Proposal Description:** The proposal would use housing incentives to encourage clinicians to reside in identified neighborhoods.

**Funding Request Amount:** \$5.5 million

**ROI:** Reduced Medicaid costs.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Independent Living Affordable Housing Protection for Disabled Medicaid Beneficiaries with HIV/AIDS/Currently Homeless or at Risk of Housing Loss due to Severe Rent Burden

**Authors:** Charles King, Housing Works

**Proposal Description:** The proposed affordable housing protection would supplement current rent subsidies for ~10,000 rent burdened HASA clients in NYC.

**Funding Request Amount:** \$5.8 million

**ROI:** Leverage \$14.3 million in NYC funding

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Enhanced Housing Placement Assistance for Homeless Persons Living with HIV/AIDS

**Authors:** John Rojas, Director of Housing, Bureau of HIV/AIDS Prevention and Control, New York City Department of Health and Mental Hygiene

**Proposal Description:** This proposal would provide housing placement assistance and post-placement support services to homeless, low-income PLWHA residing in emergency Single Room Occupancy (SRO) hotels in NYC.

**Funding Request Amount:** \$1.2 million

**ROI:** Reduced ER and hospitalizations.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Flexible Family Housing

**Authors:** NYC DOHMH Bureau of Mental Health

**Proposal Description:** Fund a flexible housing subsidy program that would allow individuals to move into more appropriate apartments with flexible subsidies.

**Funding Request Amount:** \$360,000

**ROI:** \$4,758 per person

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Supported Housing

**Author:** Moira Tashjian – OMH

**Proposal Description:** Funding will provide 1,500 SH units statewide to service individuals with SMI that are high need HARP eligible.

**Funding Request Amount:** \$22,564,500

**ROI:** Stability will increase consistency in treatment.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Enhanced Case Management Support Services for MRT Permanent Supportive Housing (PSH)

**Authors:** MaryAnn DiChristopher, NYS OASAS

**Proposal Description:** Provide funding for counselors and recovery coaches.

**Funding Request Amount:** \$1.5 million

**ROI:** Reduced Medicaid costs.

# Pilots

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Special Needs-Assisted Living Programs (SN-ALP)

**Authors:** Empire State Association of Assisted Living

**Proposal Description:** The proposal would create a pilot project seeking proposals to develop new Special Needs-Assisted Living Programs (SN-ALP) for special populations that are high-cost Medicaid members who currently lack congregate care settings tailored to their needs.

**Funding Request Amount:** \$5 million

**ROI:** Reductions in nursing home placement, or nursing home diversion, for individuals with special needs.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Supportive Housing Transition Project for Homeless Individuals and Families with Disabilities

**Authors:** Shelly Nortz, Coalition for the Homeless

**Proposal Description:** This program would provide a rental assistance program with transitional supportive services to help homeless individuals with disabilities and homeless families with a disabled family member obtain SSI, SSD, or Veterans disability, Medicaid, and/or permanent supportive housing.

**Funding Request Amount:** \$4.2 million

**ROI:** Reduced Medicaid costs.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Senior Supportive Housing Pilot Project: Increase in Funding

**Authors:** Diane Darbyshire, LeadingAge New York submitted also on behalf of Ginger Lynch Landy, ALFA; Bobbie Sackman, CSCS; Laura Jervis, WSFSSH; Deborah Damm O'Brien, DePaul Housing

**Proposal Description:** Increase funding for the Senior Supportive Housing Pilot Project.

**Funding Request Amount:** \$7 million

**ROI:** The ROI depends on the nature of the program.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** New York City Department of Homeless Services SSI and Nursing Home Diversion Programs

**Authors:** Douglas C. James, Deputy Commissioner for Adult Services, New York City Department of Homeless Services

**Proposal Description:** Funding would provide rental assistance to shelter residents (age 55+) who are HH eligible and in receipt of SSD/SSI, as well as shelter residents deemed eligible for nursing home care.

**Funding Request Amount:** \$1.3 million

**ROI:** Savings due to reduced inpatient stays (\$1,800 per day) and nursing home stays (\$137,076 per year).

Evaluations/Tracking/Other

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Development Tracking Support System for MRT Housing

**Authors:** The Center for Urban Community Services (CUCS)

**Proposal Description:** Create a centralized database to track MRT housing vacancies and assist with the navigation of MRT placements.

**Funding Request Amount:** \$500,000

**ROI:** This funding would help place 5,000 high cost Medicaid users across the state with MRT housing units.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** MRT Supportive Housing Evaluation (PSH)

**Author:** Liz Misa, NYS Department of Health

**Proposal Description:** Funding would be used to partner with researchers to evaluate MRT supportive housing pilot initiatives.

**Funding Request Amount:** \$300,000

**ROI:** Evaluations would demonstrate the cost-effectiveness of the MRT supportive housing program.

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Housing Preservation / Eviction Prevention

**Authors:** NYC DOHMH Bureau of Mental Health

**Proposal Description:** Increase access to eviction prevention information and services to help high Medicaid members maintain current housing.

**Funding Request Amount:** \$400,000

**ROI:** \$3.5 million

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Supportive Housing Graduation Pilot

**Authors:** NYC DOHMH Bureau of Mental Health

**Proposal Description:** This program would focus on targeting the “move out” for individuals who have been living in NYNY housing for a minimum of 2 years and who have demonstrated stability, income, and continuity of engagement in appropriate care.

**Funding Request Amount:** \$460,000/year over 2 years

**ROI:** Free up 120 units over 2 years

# MRT Affordable Housing Work Group Proposals

**Proposal Name:** Senior Citizen and Disability Rent Increase Exemption Eligibility Campaign

**Authors:** Shelly Nortz, Coalition for the Homeless

**Proposal Description:** The Senior Citizen and Disability Rent Increase Exemption programs help low-income seniors and people with disabilities to retain their housing even as rents continue to rise by freezing their rents if they exceed one-third of income in certain rent-stabilized and controlled using.

**Funding Request Amount:** \$1 million

**ROI:** Housing stability pays dividends in reduced utilization. By promoting housing stability for traditionally high cost populations, the proposal would more than pay for itself in averted Medicaid costs if only a tiny fraction of the target population were instead to lose their housing, become homeless and have costly hospitalizations.

# Next Steps

- Finalize the \$100 million allocation plan by the end of February