



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Quarterly Report - Implementation Plan for Bronx-Lebanon Hospital Center**











Year and Quarter: DY2, Q3

Quarterly Report Status:  Adjudicated

**Status By Section**

| Section                    | Description                           | Status  |
|----------------------------|---------------------------------------|---|
| <a href="#">Section 01</a> | Budget                                |  Completed   |
| <a href="#">Section 02</a> | Governance                            |  Completed   |
| <a href="#">Section 03</a> | Financial Stability                   |  Completed   |
| <a href="#">Section 04</a> | Cultural Competency & Health Literacy |  Completed   |
| <a href="#">Section 05</a> | IT Systems and Processes              |  Completed   |
| <a href="#">Section 06</a> | Performance Reporting                 |  Completed   |
| <a href="#">Section 07</a> | Practitioner Engagement               |  Completed   |
| <a href="#">Section 08</a> | Population Health Management          |  Completed   |
| <a href="#">Section 09</a> | Clinical Integration                  |  Completed  |
| <a href="#">Section 10</a> | General Project Reporting             |  Completed |
| <a href="#">Section 11</a> | Workforce                             |  Completed |

**Status By Project**

| Project ID              | Project Title   | Status  |
|-------------------------|---|---|
| <a href="#">2.a.i</a>   | Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management   |  Completed |
| <a href="#">2.a.iii</a> | Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services |  Completed |
| <a href="#">2.b.i</a>   | Ambulatory Intensive Care Units (ICUs)  |  Completed |
| <a href="#">2.b.iv</a>  | Care transitions intervention model to reduce 30 day readmissions for chronic health conditions   |  Completed |
| <a href="#">3.a.i</a>   | Integration of primary care and behavioral health services  |  Completed |
| <a href="#">3.c.i</a>   | Evidence-based strategies for disease management in high risk/affected populations (adults only)  |  Completed |
| <a href="#">3.d.ii</a>  | Expansion of asthma home-based self-management program  |  Completed |
| <a href="#">3.f.i</a>   | Increase support programs for maternal & child health (including high risk pregnancies) (Example: Nurse-Family Partnership)   |  Completed |
| <a href="#">4.a.iii</a> | Strengthen Mental Health and Substance Abuse Infrastructure across Systems  |  Completed |
| <a href="#">4.c.ii</a>  | Increase early access to, and retention in, HIV care  |  Completed |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Section 01 – Budget**

IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY

**Instructions :**

READ ONLY - The Baseline Budget table was left for ease of reference during reporting.

| Budget Items   | DY1 (\$)          | DY2 (\$)          | DY3 (\$)          | DY4 (\$)          | DY5 (\$)          | Total (\$)         |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <b>Waiver Revenue</b>                                      | 11,511,609        | 12,267,591        | 19,838,235        | 17,566,681        | 11,511,609        | 72,695,724         |
| <b>Cost of Project Implementation &amp; Administration</b> | <b>7,912,683</b>  | <b>9,428,772</b>  | <b>10,245,746</b> | <b>7,076,674</b>  | <b>2,967,256</b>  | <b>37,631,131</b>  |
| Admin Cost & Management Fees                               | 2,967,256         | 3,057,980         | 3,635,587         | 3,076,815         | 2,225,442         | 14,963,080         |
| Project Cost and Resource Requirements                     | 4,945,427         | 6,370,792         | 6,610,159         | 3,999,859         | 741,814           | 22,668,051         |
| <b>Revenue Loss</b>  | <b>2,472,714</b>  | <b>3,822,475</b>  | <b>6,940,667</b>  | <b>8,922,763</b>  | <b>9,890,851</b>  | <b>32,049,470</b>  |
| Sustainability Fund  | 1,236,357         | 2,548,317         | 4,957,619         | 7,692,037         | 8,654,495         | 25,088,825         |
| Contingency Fund   | 1,236,357         | 1,274,158         | 1,983,048         | 1,230,726         | 1,236,356         | 6,960,645          |
| <b>Internal PPS Provider Bonus Payments</b>                | <b>13,599,924</b> | <b>11,467,425</b> | <b>14,872,856</b> | <b>13,845,665</b> | <b>11,127,208</b> | <b>64,913,078</b>  |
| Performance Payments on Metrics & Milestone                | 12,363,567        | 10,193,267        | 13,220,317        | 12,307,258        | 9,890,852         | 57,975,261         |
| Bonus Payments to PPS Members                              | 1,236,357         | 1,274,158         | 1,652,539         | 1,538,407         | 1,236,356         | 6,937,817          |
| <b>Cost of non-covered services</b>                        | <b>741,814</b>    | <b>764,495</b>    | <b>991,524</b>    | <b>923,044</b>    | <b>741,814</b>    | <b>4,162,691</b>   |
| <b>Other</b>   | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>           |
| <b>Total Expenditures</b>                                  | <b>24,727,135</b> | <b>25,483,167</b> | <b>33,050,793</b> | <b>30,768,146</b> | <b>24,727,129</b> | <b>138,756,370</b> |
| <b>Undistributed Revenue</b>                               | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>           |

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**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |





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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✓ IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)**

**Instructions :**

Please include updates on waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

**Benchmarks**

| Waiver Revenue DY2 | Total Waiver Revenue | Undistributed Revenue YTD | Undistributed Revenue Total |
|--------------------|----------------------|---------------------------|-----------------------------|
| 12,267,591         | 72,695,724           | 7,874,522                 | 61,467,111                  |

| Budget Items   | DY2 Q3 Quarterly Amount - Update | Cumulative Spending to Date (DY1 - DY5) | Remaining Balance in Current DY | Percent Remaining in Current DY | Cumulative Remaining Balance | Percent Remaining of Cumulative Balance |
|--|----------------------------------|---|---------------------------------|---------------------------------|------------------------------|---|
| <b>Cost of Project Implementation &amp; Administration</b> | 0                                | 8,688,483                               | 7,575,833                       | 80.35%                          | 28,942,648                   | 76.91%                                  |
| Cost of Project Administration                             | 0                                |   |                                 |                                 |                              |   |
| Cost of Project Implementation                             | 0                                |   |                                 |                                 |                              |   |
| <b>Revenue Loss</b>  | 0                                | 0                                       | 3,822,475                       | 100.00%                         | 32,049,470                   | 100.00%                                 |
| Sustainability Fund  | 0                                |   |                                 |                                 |                              |   |
| Contingency Fund   | 0                                |   |                                 |                                 |                              |   |
| <b>Internal PPS Provider Bonus Payments</b>                | 0                                | 2,540,130                               | 8,927,295                       | 77.85%                          | 62,372,948                   | 96.09%                                  |
| Performance Payments on Metrics & Milestone                | 0                                |   |                                 |                                 |                              |   |
| Bonus Payments to PPS Members                              | 0                                |   |                                 |                                 |                              |   |
| <b>Cost of non-covered services</b>                        | 0                                | 0                                       | 764,495                         | 100.00%                         | 4,162,691                    | 100.00%                                 |
| <b>Other</b>   | 0                                | 0                                       | 0                               |                                 | 0                            |   |
| <b>Total Expenditures</b>                                  | 0                                | 11,228,613                              |                                 |                                 |                              |   |

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**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✔ IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY**

**Instructions :**

READ ONLY - The Baseline Funds Flow table was left for ease of reference during reporting.

| Funds Flow Items                               | DY1 (\$)          | DY2 (\$)          | DY3 (\$)          | DY4 (\$)          | DY5 (\$)          | Total (\$)         |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <b>Waiver Revenue</b>                          | 11,511,609        | 12,267,591        | 19,838,235        | 17,566,681        | 11,511,609        | 72,695,724         |
| Practitioner - Primary Care Provider (PCP)     | 2,052,352         | 1,987,687         | 2,445,759         | 1,999,929         | 1,384,719         | 9,870,446          |
| Practitioner - Non-Primary Care Provider (PCP) | 1,026,176         | 993,844           | 1,222,879         | 999,965           | 692,360           | 4,935,224          |
| Hospital                                       | 2,791,802         | 6,523,691         | 9,849,137         | 11,691,895        | 11,423,933        | 42,280,458         |
| Clinic   | 3,078,528         | 2,981,531         | 3,668,638         | 2,999,894         | 2,077,079         | 14,805,670         |
| Case Management / Health Home                  | 2,873,293         | 2,782,762         | 3,424,062         | 2,799,901         | 1,938,607         | 13,818,625         |
| Mental Health                                  | 2,052,352         | 1,987,687         | 2,445,759         | 1,999,929         | 1,384,719         | 9,870,446          |
| Substance Abuse                                | 2,052,352         | 1,987,687         | 2,445,759         | 1,999,929         | 1,384,719         | 9,870,446          |
| Nursing Home                                   | 820,941           | 795,075           | 978,303           | 799,972           | 553,888           | 3,948,179          |
| Pharmacy                                       | 205,235           | 198,769           | 244,576           | 199,993           | 138,472           | 987,045            |
| Hospice  | 205,235           | 198,769           | 244,576           | 199,993           | 138,472           | 987,045            |
| Community Based Organizations                  | 1,026,176         | 993,844           | 1,222,879         | 999,965           | 692,360           | 4,935,224          |
| All Other                                      | 1,026,176         | 993,844           | 1,222,879         | 999,965           | 692,360           | 4,935,224          |
| Uncategorized                                  |                   |                   |                   |                   |                   | 0                  |
| PPS PMO  | 5,516,515         | 3,057,980         | 3,635,587         | 3,076,815         | 2,225,442         | 17,512,339         |
| <b>Total Funds Distributed</b>                 | <b>24,727,133</b> | <b>25,483,170</b> | <b>33,050,793</b> | <b>30,768,145</b> | <b>24,727,130</b> | <b>138,756,371</b> |
| <b>Undistributed Revenue</b>                   | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>           |

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**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)**

**Instructions :**

Please include updates on waiver revenue flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

**Benchmarks**

| Waiver Revenue DY2 | Total Waiver Revenue | Undistributed Revenue YTD | Undistributed Revenue Total |
|--------------------|----------------------|---------------------------|-----------------------------|
| 12,267,591.00      | 72,695,724.00        | 9,236,148.80              | 69,029,140.80               |

| Funds Flow Items                               | DY2 Q3 Quarterly Amount - Update | Percentage of Safety Net Funds - DY2 Q3 Quarterly Amount - Update | Safety Net Funds Flowed YTD | Safety Net Funds Percentage YTD | Total Amount Disbursed to Date (DY1-DY5) | Percent Spent By Project |         |       |        |       |       |        |       |         |        |   | DY Adjusted Difference | Cumulative Difference |
|--|----------------------------------|---|-----------------------------|---------------------------------|--|--------------------------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|------------------------|-----------------------|
|  |                                  |   |                             |                                 |  | Projects Selected By PPS |         |       |        |       |       |        |       |         |        |   |                        |                       |
|  |                                  |   |                             |                                 |  | 2.a.i                    | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |                        |                       |
| Practitioner - Primary Care Provider (PCP)     | 0                                | 0.00%   | 14,028.10                   | 100.00%                         | 14,028.10                                | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 1,973,658.90           | 9,856,417.90          |
| Practitioner - Non-Primary Care Provider (PCP) | 0                                | 0.00%   | 11,973.78                   | 100.00%                         | 11,973.78                                | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 981,870.22             | 4,923,250.22          |
| Hospital                                       | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 6,523,691              | 42,280,458            |
| Clinic   | 0                                | 0.00%   | 1,962,008.37                | 100.00%                         | 1,962,008.37                             | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 1,019,522.63           | 12,843,661.63         |
| Case Management / Health Home                  | 0                                | 0.00%   | 138,644.03                  | 100.00%                         | 138,644.03                               | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 2,644,117.97           | 13,679,980.97         |
| Mental Health                                  | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 1,987,687              | 9,870,446             |
| Substance Abuse                                | 0                                | 0.00%   | 45,157.55                   | 100.00%                         | 45,157.55                                | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 1,942,529.45           | 9,825,288.45          |
| Nursing Home                                   | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 795,075                | 3,948,179             |
| Pharmacy                                       | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 198,769                | 987,045               |
| Hospice  | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 198,769                | 987,045               |
| Community Based Organizations                  | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 993,844                | 4,935,224             |
| All Other                                      | 0                                | 0.00%   | 89,975.37                   | 100.00%                         | 89,975.37                                | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 903,868.63             | 4,845,248.63          |
| Uncategorized                                  | 0                                | 0.00%   | 0                           | 0.00%                           | 0  | 0                        | 0       | 0     | 0      | 0     | 0     | 0      | 0     | 0       | 0      | 0 | 0                      | 0                     |
| Additional Providers                           | 0                                | 0.00%   | 0                           | 0.00%                           | 0  |                          |         |       |        |       |       |        |       |         |        |   |                        |                       |
| PPS PMO  | 0                                | 0.00%   | 769,655                     | 100.00%                         | 1,404,796                                |                          |         |       |        |       |       |        |       |         |        |   | 2,288,325              | 16,107,543            |
| <b>Total</b>                                   | <b>0</b>                         | <b>0.00%</b>  | <b>3,031,442.20</b>         | <b>100.00%</b>                  | <b>3,666,583.20</b>                      |                          |         |       |        |       |       |        |       |         |        |   |                        |                       |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Waiver Quarterly Update Amount By Provider            |  |          |
|---|--|----------|
| Provider Name   | Provider Category                              | DY2Q3    |
| <b>Practitioner - Primary Care Provider (PCP)</b>     |  | <b>0</b> |
|   | Practitioner - Primary Care Provider (PCP)     | 0        |
| <b>Practitioner - Non-Primary Care Provider (PCP)</b> |  | <b>0</b> |
|   | Practitioner - Non-Primary Care Provider (PCP) | 0        |
| <b>Hospital</b>                                       |  | <b>0</b> |
|   | Hospital                                       | 0        |
| <b>Clinic</b>   |  | <b>0</b> |
|   | Clinic   | 0        |
| <b>Case Management / Health Home</b>                  |  | <b>0</b> |
|   | Case Management / Health Home                  | 0        |
| <b>Mental Health</b>                                  |  | <b>0</b> |
|   | Mental Health                                  | 0        |
| <b>Substance Abuse</b>                                |  | <b>0</b> |
|   | Substance Abuse                                | 0        |
| <b>Nursing Home</b>                                   |  | <b>0</b> |
|   | Nursing Home                                   | 0        |
| <b>Pharmacy</b>                                       |  | <b>0</b> |
|   | Pharmacy                                       | 0        |
| <b>Hospice</b>  |  | <b>0</b> |
|   | Hospice  | 0        |
| <b>Community Based Organizations</b>                  |  | <b>0</b> |
|   | Community Based Organizations                  | 0        |
| <b>All Other</b>                                      |  | <b>0</b> |
|   | All Other                                      | 0        |
| <b>Uncategorized</b>                                  |  | <b>0</b> |
|   | Uncategorized                                  | 0        |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Waiver Quarterly Update Amount By Provider |                      |  |       |
|--|----------------------|--|-------|
| Provider Name                              | Provider Category    | IA Provider Approval/Rejection Indicator | DY2Q3 |
| Additional Providers                       |                      |  | 0     |
|  | Additional Providers |  | 0     |





**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✅ IPQR Module 1.5 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline target dates and work breakdown tasks with target dates for required milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| <b>Milestone #1</b><br>Complete funds flow budget and distribution plan and communicate with network  | Completed | Funds Flow Budget and Distribution Plan, signed off by your Finance Committee, including details of your approach to funds flow on a whole-PPS and project-by-project basis; evidence of involvement of provider network in developing funds flow methodology. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |
| <b>Task</b><br>Distribute Project plan developed by each project for distribution to project participants, include total project implementation budget                          | Completed | Distribute Project plan developed by each project for distribution to project participants, include total project implementation budget  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Based on the total project begets, finalize provider level project budgets that outline specific flows of funds  | Completed | Based on the total project begets, finalize provider level project budgets that outline specific flows of funds  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>In consultation with PPS participants develop a preliminary PPS level budget for administration, implementation, revenue loss, and cost of services not covered. | Completed | In consultation with PPS participants develop a preliminary PPS level budget for administration, implementation, revenue loss, and cost of services not covered.   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Develop an approach to funds flow and distribution that includes the drivers for each of the funds flow budget categories  | Completed | Develop an approach to funds flow and distribution that includes the drivers for each of the funds flow budget categories  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Distribute funds flow and distribution plan to Finance Committee and Project Committees and receive input  | Completed | Distribute funds flow and distribution plan to Finance Committee and Project Committees and receive input  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Revise plan and obtain approval from Finance and Steering Committees   | Completed | Revise plan and obtain approval from Finance and Steering Committees   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Communicate approved funds flow plan to each Project and its network providers and incorporate funds plan and budget into provider participation agreements  | Completed | Communicate approved funds flow plan to each Project and its network providers and incorporate funds plan and budget into provider participation agreements  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Finalize Funds Flow policy and procedure including DSRIP period closing requirements and expected funds distribution schedule for distribution to PPS partners   | Completed | Finalize Funds Flow policy and procedure including DSRIP period closing requirements and expected funds distribution schedule for distribution to PPS partners   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>In cooperation with the stakeholder engagement work group, educate participating providers about the financial aspects of project participation including reporting schedules and funds distribution timeframes. | Completed | In cooperation with the stakeholder engagement work group, educate participating providers about the financial aspects of project participation including reporting schedules and funds distribution timeframes. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Annually prepare funds flow budgets based on final budget review with Project Committees and approval of Finance Committee.  | Completed | Annually prepare funds flow budgets based on final budget review with Project Committees and approval of Finance Committee.  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
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**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Complete funds flow budget and distribution plan and communicate with network |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✔ IPQR Module 1.6 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

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**PPS Defined Milestones Current File Uploads**

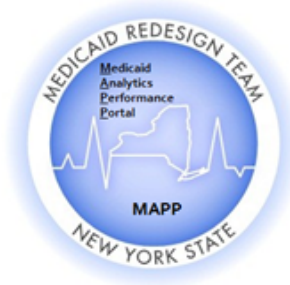
| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

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**New York State Department Of Health  
 Delivery System Reform Incentive Payment Project  
 DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✅ IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)**

**Instructions :**

This table contains five budget categories for non-waiver revenue baseline budget reporting . Please add rows to this table as necessary in order to identify sub-categories.

| Budget Items   | DY1 (\$)   | DY2 (\$)   | DY3 (\$)   | DY4 (\$)   | DY5 (\$)   | Total (\$) |
|--|------------|------------|------------|------------|------------|------------|
| <b>Non-Waiver Revenue</b>                                  | 13,212,129 | 13,212,129 | 13,212,129 | 13,212,129 | 13,212,129 | 66,060,645 |
| <b>Cost of Project Implementation &amp; Administration</b> | 0          | 3,790,844  | 0          | 0          | 0          | 3,790,844  |
| Administration   | 0          | 1,237,245  | 0          | 0          | 0          | 1,237,245  |
| Implementation   | 0          | 2,553,599  | 0          | 0          | 0          | 2,553,599  |
| <b>Revenue Loss</b>  | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>Internal PPS Provider Bonus Payments</b>                | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>Cost of non-covered services</b>                        | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>Other</b>   | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>Total Expenditures</b>                                  | 0          | 3,790,844  | 0          | 0          | 0          | 3,790,844  |
| <b>Undistributed Revenue</b>                               | 13,212,129 | 9,421,285  | 13,212,129 | 13,212,129 | 13,212,129 | 62,269,801 |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



**New York State Department Of Health  
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**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✔ IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)**

**Instructions :**

Please include updates on non-waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

**Benchmarks**

| Non-Waiver Revenue DY2 | Total Non-Waiver Revenue | Undistributed Non-Waiver Revenue YTD | Undistributed Non-Waiver Revenue Total |
|------------------------|--------------------------|--------------------------------------|--|
| 13,212,129             | 66,060,645               | 9,421,285                            | 62,269,801                             |

| Budget Items   | DY2 Q3 Quarterly Amount - Update | Cumulative Spending to Date (DY1 - DY5) | Remaining Balance in Current DY | Percent Remaining in Current DY | Cumulative Remaining Balance | Percent Remaining of Cumulative Balance |
|--|----------------------------------|---|---------------------------------|---------------------------------|------------------------------|---|
| <b>Cost of Project Implementation &amp; Administration</b> | <b>1,650,926</b>                 | <b>3,790,844</b>                        | <b>0</b>                        | <b>0.00%</b>                    | <b>0</b>                     | <b>0.00%</b>                            |
| Administration   | 697,808                          |   |                                 |                                 |                              |   |
| Implementation   | 953,118                          |   |                                 |                                 |                              |   |
| <b>Revenue Loss</b>  | <b>0</b>                         | <b>0</b>                                | <b>0</b>                        |                                 | <b>0</b>                     |   |
| <b>Internal PPS Provider Bonus Payments</b>                | <b>0</b>                         | <b>0</b>                                | <b>0</b>                        |                                 | <b>0</b>                     |   |
| <b>Cost of non-covered services</b>                        | <b>0</b>                         | <b>0</b>                                | <b>0</b>                        |                                 | <b>0</b>                     |   |
| <b>Other</b>   | <b>0</b>                         | <b>0</b>                                | <b>0</b>                        |                                 | <b>0</b>                     |   |
| <b>Total Expenditures</b>                                  | <b>1,650,926</b>                 | <b>3,790,844</b>                        |                                 |                                 |                              |   |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
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No Records Found

**Narrative Text :**



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

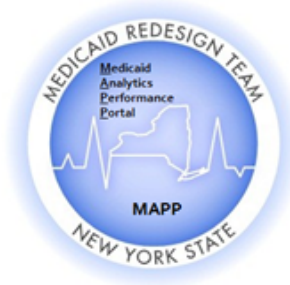
**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

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**Module Review Status**

| <b>Review Status</b> | <b>IA Formal Comments</b> |
|----------------------|---------------------------|
| Pass & Ongoing       |                           |



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Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✔ IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)**

**Instructions :**

In the table below, please detail your PPS's projected flow of non-waiver funds by provider type.

| Funds Flow Items                               | DY1 (\$)          | DY2 (\$)         | DY3 (\$)          | DY4 (\$)          | DY5 (\$)          | Total (\$)        |
|--|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Non-Waiver Revenue</b>                      | 13,212,129        | 13,212,129       | 13,212,129        | 13,212,129        | 13,212,129        | 66,060,645        |
| Practitioner - Primary Care Provider (PCP)     | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Practitioner - Non-Primary Care Provider (PCP) | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Hospital                                       | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Clinic   | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Case Management / Health Home                  | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Mental Health                                  | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Substance Abuse                                | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Nursing Home                                   | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Pharmacy                                       | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Hospice  | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Community Based Organizations                  | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| All Other                                      | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| Uncategorized                                  | 0                 | 0                | 0                 | 0                 | 0                 | 0                 |
| PPS PMO  | 0                 | 5,643,783        | 0                 | 0                 | 0                 | 5,643,783         |
| <b>Total Funds Distributed</b>                 | <b>0</b>          | <b>5,643,783</b> | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>5,643,783</b>  |
| <b>Undistributed Non-Waiver Revenue</b>        | <b>13,212,129</b> | <b>7,568,346</b> | <b>13,212,129</b> | <b>13,212,129</b> | <b>13,212,129</b> | <b>60,416,862</b> |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**





**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

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**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✓ IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)**

**Instructions :**

Please include updates on flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated.

Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

**Benchmarks**

| <b>Non-Waiver Revenue DY2</b> | <b>Total Non-Waiver Revenue</b> | <b>Undistributed Non-Waiver Revenue YTD</b> | <b>Undistributed Non-Waiver Revenue Total</b> |
|-------------------------------|---------------------------------|---|---|
| 13,212,129.00                 | 66,060,645.00                   | 12,235,978.45                               | 65,084,494.45                                 |

| <b>Funds Flow Items</b>                        | <b>DY2 Q3 Quarterly Amount - Update</b> | <b>Percentage of Safety Net Funds - DY2 Q3 Quarterly Amount - Update</b> | <b>Safety Net Funds Flowed YTD</b> | <b>Safety Net Funds Percentage YTD</b> | <b>Total Amount Disbursed to Date (DY1-DY5)</b> | <b>DY Adjusted Difference</b> | <b>Cumulative Difference</b> |
|--|---|--|------------------------------------|--|---|-------------------------------|------------------------------|
| Practitioner - Primary Care Provider (PCP)     | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 7,014.05  | 0                             | 0                            |
| Practitioner - Non-Primary Care Provider (PCP) | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 3,113.35  | 0                             | 0                            |
| Hospital                                       | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   | 0                             | 0                            |
| Clinic   | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 53,773.83                                       | 0                             | 0                            |
| Case Management / Health Home                  | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 106,335.31                                      | 0                             | 0                            |
| Mental Health                                  | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   | 0                             | 0                            |
| Substance Abuse                                | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   | 0                             | 0                            |
| Nursing Home                                   | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   | 0                             | 0                            |
| Pharmacy                                       | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 13,488.99                                       | 0                             | 0                            |
| Hospice  | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   | 0                             | 0                            |
| Community Based Organizations                  | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 13,488.99                                       | 0                             | 0                            |
| All Other                                      | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 40,661.06                                       | 0                             | 0                            |
| Uncategorized                                  | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 40,466.97                                       | 0                             | 0                            |
| Additional Providers                           | 0                                       | 0.00%  | 0                                  | 0.00%                                  | 0   |                               |                              |

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| Funds Flow Items | DY2 Q3 Quarterly Amount - Update | Percentage of Safety Net Funds - DY2 Q3 Quarterly Amount - Update | Safety Net Funds Flowed YTD | Safety Net Funds Percentage YTD | Total Amount Disbursed to Date (DY1-DY5) | DY Adjusted Difference | Cumulative Difference |
|------------------|----------------------------------|---|-----------------------------|---------------------------------|--|------------------------|-----------------------|
| PPS PMO          | 697,808                          | 100.00%   | 697,808                     | 100.00%                         | 697,808                                  | 0                      | 0                     |
| <b>Total</b>     | <b>697,808</b>                   | <b>100.00%</b>  | <b>697,808</b>              | <b>71.49%</b>                   | <b>976,150.55</b>                        |                        |                       |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| <b>Non-Waiver Quarterly Update Amount By Provider</b> |  |              |
|---|--|--------------|
| <b>Provider Name</b>                                  | <b>Provider Category</b>                       | <b>DY2Q3</b> |
| <b>Practitioner - Primary Care Provider (PCP)</b>     |  | <b>0</b>     |
|   | Practitioner - Primary Care Provider (PCP)     | 0            |
| <b>Practitioner - Non-Primary Care Provider (PCP)</b> |  | <b>0</b>     |
|   | Practitioner - Non-Primary Care Provider (PCP) | 0            |
| <b>Hospital</b>                                       |  | <b>0</b>     |
|   | Hospital                                       | 0            |
| <b>Clinic</b>   |  | <b>0</b>     |
|   | Clinic   | 0            |
| <b>Case Management / Health Home</b>                  |  | <b>0</b>     |
|   | Case Management / Health Home                  | 0            |
| <b>Mental Health</b>                                  |  | <b>0</b>     |
|   | Mental Health                                  | 0            |
| <b>Substance Abuse</b>                                |  | <b>0</b>     |
|   | Substance Abuse                                | 0            |
| <b>Nursing Home</b>                                   |  | <b>0</b>     |
|   | Nursing Home                                   | 0            |
| <b>Pharmacy</b>                                       |  | <b>0</b>     |
|   | Pharmacy                                       | 0            |
| <b>Hospice</b>  |  | <b>0</b>     |
|   | Hospice  | 0            |
| <b>Community Based Organizations</b>                  |  | <b>0</b>     |
|   | Community Based Organizations                  | 0            |
| <b>All Other</b>                                      |  | <b>0</b>     |
|   | All Other                                      | 0            |
| <b>Uncategorized</b>                                  |  | <b>0</b>     |
|   | Uncategorized                                  | 0            |



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\* Safety Net Providers in Green

| Non-Waiver Quarterly Update Amount By Provider |                      |  |       |
|--|----------------------|--|-------|
| Provider Name                                  | Provider Category    | IA Provider Approval/Rejection Indicator | DY2Q3 |
| Additional Providers                           |                      |  | 0     |
|  | Additional Providers |  | 0     |



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**IPQR Module 1.11 - IA Monitoring**

**Instructions :**



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**Section 02 – Governance**

**✅ IPQR Module 2.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| <b>Milestone #1</b><br>Finalize governance structure and sub-committee structure  | Completed | This milestone must be completed by 9/30/2015. Governance and committee structure, signed off by PPS Board.                              | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           | YES |
| <b>Task</b><br>LLC oversees existing committee structure  | Completed | LLC oversees existing committee structure  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Existing committees including Finance, Clinical (PDI), Workforce, and IT and their existing memberships are formally organized under LLC | Completed | Existing committees including Finance, Clinical (PDI), Workforce, and IT and their existing memberships are formally organized under LLC | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Complete administrative services agreement between LLC and BLHC for professional and administrative services                             | Completed | Complete administrative services agreement between LLC and BLHC for professional and administrative services                             | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>LLC formally organizes existing Steering Committee as its governing board/board of managers  | Completed | LLC formally organizes existing Steering Committee as its governing board/board of managers  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Complete by-laws/operating agreement of LLC  | Completed | Complete by-laws/operating agreement of LLC  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Establish BLHC PPS LLC   | Completed | Establish BLHC PPS LLC   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Milestone #2</b><br>Establish a clinical governance structure, including clinical quality committees for each DSRIP project                          | Completed | This milestone must be completed by 12/31/2015. Clinical Quality Committee charter and committee structure chart                         | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |
| <b>Task</b>   | Completed | Contract for operational management of clinical quality with   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |



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| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| Contract for operational management of clinical quality with PMO  |           | PMO  |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>Select initial reporting metrics for each project  | Completed | Select initial reporting metrics for each project  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Draft charters for each of the cross functional workgroups                               | Completed | Draft charters for each of the cross functional workgroups   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Re-organize PDI as Clinical Quality Committee recognizing existing membership as members | Completed | Re-organize PDI as Clinical Quality Committee recognizing existing membership as members   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Review and finalize Clinical Committee charter and send to Steering Committee for review | Completed | Review and finalize Clinical Committee charter and send to Steering Committee for review   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Confirm existing membership on each of the 10 project workgroups                         | Completed | Confirm existing membership on each of the 10 project workgroups   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Confirm evidence based protocols for each domain 3 project                               | Completed | Confirm evidence based protocols for each domain 3 project   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Milestone #3</b><br>Finalize bylaws and policies or Committee Guidelines where applicable            | Completed | This milestone must be completed by 9/30/2015. Upload of bylaws and policies document or committee guidelines.   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           | YES |
| <b>Task</b><br>Finalize Steering Committee by-laws/committee charter                                    | Completed | Finalize Steering Committee by-laws/committee charter  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Adopt mission statements and charter of Workforce, Finance, IT and PDI                   | Completed | Adopt mission statements and charter of Workforce, Finance, IT and PDI   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Develop a quality committee and program  | Completed | Develop a quality committee and program  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Develop compliance plan  | Completed | Develop compliance plan  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Develop dispute resolution process for providers   | Completed | Develop dispute resolution process for providers   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Milestone #4</b><br>Establish governance structure reporting and monitoring processes                | Completed | This milestone must be completed by 12/31/2015. Governance and committee structure document, including description of two-way reporting processes and governance monitoring processes. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |





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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Steering Committee receives reports from each committee - Workforce, Finance, IT, PDI, Quality and Compliance at each meeting   | Completed | Steering Committee receives reports from each committee - Workforce, Finance, IT, PDI, Quality and Compliance at each meeting   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Develop key metrics for each management committee - IT, workforce, Clinical , Compliance, Quality, and Finance  | Completed | Develop key metrics for each management committee - IT, workforce, Clinical , Compliance, Quality, and Finance  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>The Steering committee will ask each committee and project to use the Implementation plan metrics and milestone as a guide to develop individual committee and project metrics and milestones in compliance with the overall implementation plan and DOH timelines.     | Completed | The Steering committee will ask each committee and project to use the Implementation plan metrics and milestone as a guide to develop individual committee and project metrics and milestones in compliance with the overall implementation plan and DOH timelines.     | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>The Steering Committee will review and approve the quarterly reports of each committee and project that must be submitted in compliance with the implementation plan.   | Completed | The Steering Committee will review and approve the quarterly reports of each committee and project that must be submitted in compliance with the implementation plan.   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Distribute tools to participating providers to report on their DSRIP activities   | Completed | Distribute tools to participating providers to report on their DSRIP activities   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>The PPS project participation statement of work which will be attached to each provider's participation agreement, will identify the metrics and milestones that the provider must work cooperatively with other providers to accomplish throughout the DRSIP contract. | Completed | The PPS project participation statement of work which will be attached to each provider's participation agreement, will identify the metrics and milestones that the provider must work cooperatively with other providers to accomplish throughout the DRSIP contract. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>The PPS provider manual will be distributed to each provider, giving each provider the information necessary to comply with participation in the PPS and the individual projects.   | Completed | The PPS provider manual will be distributed to each provider, giving each provider the information necessary to comply with participation in the PPS and the individual projects.   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b>  | Completed | LLC contracts with PMO to operationalize oversight and  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| LLC contracts with PMO to operationalize oversight and monitoring of quality, provider financial stability, provider contracts management, IT and other implementation activities  |           | monitoring of quality, provider financial stability, provider contracts management, IT and other implementation activities  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Educate participating providers on PPS compliance program   | Completed | Educate participating providers on PPS compliance program   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Milestone #5</b><br>Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)                                       | Completed | Community engagement plan, including plans for two-way communication with stakeholders.   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | NO |
| <b>Task</b><br>Engage community and provider relations expertise to develop plan   | Completed | Engage community and provider relations expertise to develop plan   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Identify gaps in the participating provider network and seek providers to fill those gaps.  | Completed | Identify gaps in the participating provider network and seek providers to fill those gaps.  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Review list of PPS Network Providers to confirm contact information   | Completed | Review list of PPS Network Providers to confirm contact information, etc.   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Develop and implement an outreach program to CBOs educating them and their clients about the importance of participating in the PPS by permitting their health information to be shared among their medical and social service providers. | Completed | Develop and implement an outreach program to CBOs educating them and their clients about the importance of participating in the PPS by permitting their health information to be shared among their medical and social service providers. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Effective provider engagement will occur when providers participate in town halls or webinars; distribute PPS materials to their clients; or sign a provider agreement to participate in a project.                                       | Completed | Effective provider engagement will occur when providers participate in town halls or webinars; distribute PPS materials to their clients; or sign a provider agreement to participate in a project.                                       | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>LLC approves community engagement plan  | Completed | LLC approves community engagement plan  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Milestone #6</b>  | Completed | Signed CBO partnership agreements or contracts.   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           | NO |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Finalize partnership agreements or contracts with CBOs   |             |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>LLC develops Phase 2 scopes of work for each project that is attached to the participating provider agreement and distributed to participating provider. Scopes of work are an attachment to existing provider agreements and clearly define the provider's responsibility as a partner in the project. | Completed   | LLC develops Phase 2 scopes of work for each project that is attached to the participating provider agreement and distributed to participating provider. Scopes of work are an attachment to existing provider agreements and clearly define the provider's responsibility as a partner in the project. | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Each project will review the list of participating providers and identify any gaps that may exist. The project leads can recommend additional providers to the steering committee if they are needed to complete the project's network  | Completed   | Each project will review the list of participating providers and identify any gaps that may exist. The project leads can recommend additional providers to the steering committee if they are needed to complete the project's network  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Contracts are distributed, signed and implemented   | Completed   | Contracts are distributed, signed and implemented   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Milestone #7</b><br>Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)  | In Progress | Agency Coordination Plan.   | 04/01/2015          | 06/30/2018        | 04/01/2015 | 06/30/2018 | 06/30/2018       | DY4 Q1                           | NO |
| <b>Task</b><br>Identify appropriate agencies based on existing collaborations with the department of corrections, department of social services, and department of health  | Completed   | Identify appropriate agencies based on existing collaborations with the department of corrections, department of social services, and department of health  | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Commence meetings with identified agencies for interaction and participation in the PPS   | Completed   | Commence meetings with identified agencies for interaction and participation in the PPS   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Engage selected and identified agency and begin to develop a formal relationship between the agency and PPS through MOUs or contracts   | Completed   | Engage selected and identified agency and begin to develop a formal relationship between the agency and PPS through MOUs or contracts   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Identify the role and responsibility of each identified public agency in the PPS' projects  | Completed   | Identify the role and responsibility of each identified public agency in the PPS' projects  | 04/01/2015          | 09/30/2016        | 04/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Begin cooperation with selected agencies  | Completed   | Begin cooperation with selected agencies  | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Task</b><br>Integrate selected public agencies into the PPS project teams, including those agencies in all appropriate activities of the projects, and establish reporting requirements for the agency as necessary | Completed   | Integrate selected public agencies into the PPS project teams, including those agencies in all appropriate activities of the projects, and establish reporting requirements for the agency as necessary       | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Task</b><br>Monitor agency participation as a provider in the PPS projects and establish communications to provide them with feedback about there PPS participation   | In Progress | Monitor agency participation as a provider in the PPS projects and establish communications to provide them with feedback about there PPS participation   | 04/01/2015          | 06/30/2018        | 04/01/2015 | 06/30/2018 | 06/30/2018       | DY4 Q1                           |    |
| <b>Milestone #8</b><br>Finalize workforce communication and engagement plan  | Completed   | Workforce communication & engagement plan, including plans for two-way communication with all levels of the workforce, signed off by PPS workforce governance body (e.g. workforce transformation committee). | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Review list of PPS Network Providers to confirm contact information   | Completed   | Review list of PPS Network Providers to confirm contact information   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Inventory communication needs and available communication channels that can be used to reach key stakeholders   | Completed   | Inventory communication needs and available communication channels that can be used to reach key stakeholders   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Develop workforce communication plan that meets need of PPS providers - review plan with key stakeholders   | Completed   | Develop workforce communication plan that meets need of PPS providers - review plan with key stakeholders   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Develop educational materials to communicate BLHC PPS goals to the workforce  | Completed   | Develop educational materials to communicate BLHC PPS goals to the workforce  | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #9</b><br>Inclusion of CBOs in PPS Implementation.  | Completed   | Explain your plans for contracting with CBOs and their continuing role as your PPS develops over time; detail how many CBOs you will be contracting with and by when; explain                                 | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
|  |           | how they will be included in project delivery and in the development of your PPS network.   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Conduct a community network analysis to identify multi-function organizations that provide social, behavioral health and other support services   | Completed | BLHC PPS will identify multi-function organizations that provide social, behavioral health and other support services (such as assistance with obtaining food and shelter) to their clientele. From the beginning, BLHC PPS has included many community organizations like as major participants in the development of the PPS. Additionally, BLHCPPS will include numerous smaller care coordination agencies in project development to make certain that those agencies working mostly closely with our vulnerable population have a voice. | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |    |
| <b>Task</b><br>Conduct a gap analysis to ensure that patient needs identified in the Community Needs Assessment are aligned with the network service capacity  | Completed | CBOs help to ensure that the PPS' attributed members have sufficient access to a range of services from vocational/technical education and training to health education to supportive housing and other services that may be identified in the Community Needs Assessment.  | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |    |
| <b>Task</b><br>Engage identified agencies through inter-agency meetings, town halls, and project advisory committees and begin to develop a formal relationship between the agency and PPS through MOUs or contracts | Completed | The BLHC PPS has identified 13 community providers as participants into the PPS through either a letter of attestation or a signed agreement and will first contract with those entities. If the PPS finds that attributed members do not have sufficient access through these 13 providers, we will seek to expand the network, strategically selecting providers to fill gaps in access.  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Identify CBO agency staff to participate (either as a member or co-chair) on project and cross-functional workgroups. If applicable, request CBOs with expertise to conduct trainings for the PPS.    | Completed | As care and prevention shifts to the community, CBOs play an increasingly important role in ensuring the success of the PPS and DSRIP. As such, their expertise and participation on project and cross-functional workgroups cannot be understated. CBOs that possess an expertise applicable to the PPS patient population may provide training to others in the PPS. For example, a CBO may have expertise using peer engagement models that other agencies providing care coordination services in the PPS could benefit from.             | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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**IA Instructions / Quarterly Update**

| Milestone Name  | IA Instructions   | Quarterly Update Description  |
|---|---|---|
| Finalize governance structure and sub-committee structure             | If there have been changes, please describe those changes and upload any supporting documentation as necessary. | Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box. |
| Finalize bylaws and policies or Committee Guidelines where applicable | If there have been changes, please describe those changes and upload any supporting documentation as necessary. | Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box. |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name  | Description   | Upload Date         |
|---|---------|-----------------------------|--|---|---------------------|
| Finalize governance structure and sub-committee structure   | dmaq    | Meeting Materials           | 27_DY2Q3_GOV_MDL21_PRES1_MM_Meeting_Schedule_Template_-_All_Committees_DY2Q3_Update_8912.xlsx  | All committees meeting schedules DY2Q3                  | 01/26/2017 12:45 PM |
|   | dmaq    | Rosters                     | 27_DY2Q3_GOV_MDL21_PRES1_ROST_Clinical_Governance_Committees_Template_DY2Q3_Updatev2_8910.xlsx | Clinical Governance Committees roster update for DY2Q3  | 01/26/2017 12:44 PM |
| Establish a clinical governance structure, including clinical quality committees for each DSRIP project   | dmaq    | Meeting Materials           | 27_DY2Q3_GOV_MDL21_PRES2_MM_Meeting_Schedule_Template_-_All_Committees_DY2Q3_Update_8914.xlsx  | All committees meeting schedule DY2Q3                   | 01/26/2017 12:46 PM |
|   | dmaq    | Rosters                     | 27_DY2Q3_GOV_MDL21_PRES2_ROST_Clinical_Governance_Committees_Template_DY2Q3_Updatev2_8913.xlsx | Clinical governance committees roster updated for DY2Q3 | 01/26/2017 12:46 PM |
| Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement) | dmaq    | Documentation/Certification | 27_DY2Q3_GOV_MDL21_PRES5_DOC_Community_Engagement_Plan_DY2Q3_Update_8925.xlsx                  | Community engagement plan update DY2Q3                  | 01/26/2017 01:28 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Finalize governance structure and sub-committee structure   |                |
| Establish a clinical governance structure, including clinical quality committees for each DSRIP project |                |
| Finalize bylaws and policies or Committee Guidelines where applicable                                   |                |
| Establish governance structure reporting and monitoring processes                                       |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)                |                |
| Finalize partnership agreements or contracts with CBOs   |                |
| Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.) |                |
| Finalize workforce communication and engagement plan   |                |
| Inclusion of CBOs in PPS Implementation.   |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Complete |                    |
| Milestone #3 | Pass & Complete |                    |
| Milestone #4 | Pass & Complete |                    |
| Milestone #5 | Pass & Complete |                    |
| Milestone #6 | Pass & Complete |                    |
| Milestone #7 | Pass & Ongoing  |                    |
| Milestone #8 | Pass & Complete |                    |
| Milestone #9 | Pass & Complete |                    |



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**✔ IPQR Module 2.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description                  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|------------------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Organizational Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |





# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✓ IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies

##### Instructions :

Please describe the key challenges or risks that you foresee in implementing your governance structure and processes and achieving the milestones described above, as well as potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

- Risk: The financial fragility of many participating providers; Mitigation: PPS Finance committee will monitor each participating provider initially and then annually;
- Risk: The culture of competition rather than cooperation that exists among similar agencies and providers; Mitigation: The PPS leadership will continue to meet with other PPS leaders in the Bronx to collaborate on services;
- Risk: the ability of the PPS to attain project goals within the proposed budget; Mitigation: The PPS will work with partners to identify cost effective strategies and will participate in learning collaborative focused on transformational activities;
- Risk: Lack of understanding of DSRIP and PPS among provider participants; Mitigation: The PPS will continue its stakeholder outreach activities to educate providers and the community about its goals;
- Risk: The ability to develop and implement a project management office in conjunction with the Mount Sinai PPS in a timely manner; Mitigation: The two institutions will begin implementation of the PMO prior to the start of DSRIP;
- Risk: The ability to develop meaningful data that will support the activities of the PPS; Mitigation: The PPS IT committee will continue to seek appropriate platforms and technology to assure meaningful data.

#### ✓ IPQR Module 2.4 - Major Dependencies on Organizational Workstreams

##### Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The primary interdependency is the participating provider contract that will link providers to the PPS and establish the working relationship between the PPS and its provider network. This will require significant provider outreach and education. Integral to that network is an IT platform that is available to all PPS participants and establishes a framework for data exchange and management as well as reporting. The Workforce plan will be a key component of transformation for many providers as they move away from traditional facility based activities into community-based activities. It will be incumbent on the PPS to have a plan and program in place to retrain a sufficient number of providers to work in these community based settings providing case management and care coordination. The PPS network includes two Health Homes and we are leveraging resources from



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the two Health Homes to provide support for care coordination and other social determinants of health. Additionally, a significant number of analysts will be necessary to manage the data and report on the activities of each of the projects and the PPS as a whole. The Steering Committee will establish a process for financially fragile providers to apply to the PPS for sustainability funds and for the PPS to take action on those requests. Finally, much of the transformation is based on changing beneficiary behavior. The PPS will develop culturally appropriate outreach and education to engage attributed members in care coordination and management that will assist them in achieving their health goals.



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**✔ IPQR Module 2.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for the development of your governance structure and processes and describe what their responsibilities involve.

| Role  | Name of person / organization (if known at this stage)   | Key deliverables / responsibilities   |
|---|--|---|
| PPS Governance and organization                       | Fred Miller  | Establish LLC, PMO contract, Provider participation contracts, compliance program   |
| PPS Compliance Officer                                | Yasmine Gourdian/Bronx Lebanon   | Ensuring that the PPS is in compliance with all DSRIP related policies and procedures   |
| Integrated Delivery System Implementation & Oversight | Dennis Maquiling/Bronx Lebanon   | Establish and Implement DSRIP: IT, Project Implementation, PCMH Certification, Care Coordination, Stakeholder Engagement oversight. Reporting on milestones and metrics |
| Financial management and oversight                    | Victor DeMarco/Bronx Lebanon   | Financial structure and management of PPS, treasury and accounting, financial oversight of PPS participating providers  |
| IT Development and Implementation                     | Ivan Durbak/Bronx Lebanon & Dan Figueras/Urban Health Plan                                       | IT platform, interconnectivity with PPS partners, data base management, performance reporting management  |
| Workforce Committee                                   | Rosa Agosto/ Urban Health Plan & Selena Griffin-Mahon/ Bronx Lebanon                             | Develop Workforce Strategy for BLHC PPS   |
| PDI/Clinical Committee                                | John Coffey, MD/ Bronx Lebanon   | Project Implementation strategy   |
| PCMH  | Blaze Gusic/Bronx Lebanon & Javiera Riveria/ Urban Health Plan                                   | Engage providers and aid them with reaching PCMH Level 3  |
| Care Coordination                                     | Christina Coons/ VNSNY & Kathryn Salisbury / Mental Health Association - New York City           | Functions as the central point for care coordination and Deliverables across the PPS  |
| Stakeholder Engagement                                | Joann Casado/Urban Health Plan, Chris Arce/ Bronx Lebanon & Roy Wallach/ Conifer Park-Armes Acre | Coordinate stakeholder communication for the PPS  |



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**✔ Module 2.6 - IPQR Module 2.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS with regard to your governance structure and processes.

| <b>Key stakeholders</b>   | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b>                 |
|---|---|--|
| <b>Internal Stakeholders</b>  |   |  |
| Dennis Maquiling- Bronx- Health Access                                    | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Neil Pessin- Community Care Management Partners; VNSNY                    | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Dr. Isaac Dapkins - Bronx-Lebanon Hospital Center                         | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Dr. Ben Kortnizer- Mount Sinai Hospital                                   | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Sui Line Xu- 1199 SEIU  | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Dr. Jeffry Levine- Bronx Health Home                                      | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Dr. Rosa Gil- Comunilife  | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Octavio Marin- Special Care Center, Bronx Lebanon Hospital Center         | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Paloma Hernandez- Urban Health Plan                                       | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Dr. Ramon Moquete- Hudson Heights IPA                                     | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Mary Zagajeski- Dominican Sisters Family Health Services                  | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| Victor DeMarco, Senior Vice President & CFO Bronx Lebanon Hospital Center | Governance Committee Member                               | Development and implementation of PPS Governance Structure |
| <b>External Stakeholders</b>  |   |  |
| NY State DOH  | Regulatory Organization                                   | Rules and Policy   |
| NYC DOHMH   | Regulatory Organization                                   | Rules and Policy   |
| Legislators   | Oversight to Policy and Engagement                        | Rules and Policy   |
| External PPS  | Treatment and Patients Interactions                       | Care Coordination  |
| Medicaid Managed Care Plans   | Treatment and Patients Interactions                       | Billing and Care Management                                |
| Advocacy Organizations  | User Out-Reach and Structure                              | Influence and Committee Roles                              |



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## DSRIP Implementation Plan Project

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#### ✅ IPQR Module 2.7 - IT Expectations

##### Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream and your ability to achieve the milestones described above.

A central tenant of effective governance is communication, as is evidenced by key organizational milestones, including:

- (1) Finalize community engagement plan, including communications with the public and non-provider organizations;
- (2) Finalize partnership agreements or contracts with CBOs; and
- (3) Finalize workforce communication and engagement plan.

Successful realization of these deliverables will require a shared IT infrastructure that includes Provider and Patient Engagement solutions, as identified in the organization's IT Plan, including the BL PPS Participant Portal and the Contact Center. These tools will allow the PPS to provide information and technical assistance across its network and service area, thus meeting governance-specific deliverables. In addition, a robust and shared IT infrastructure will minimize the risk for DSRIP under-performance and provide the PPS governing body with data and informatics required to support effective and strategic decision-making.

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the project's success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.

#### ✅ IPQR Module 2.8 - Progress Reporting

##### Instructions :

Please describe how you will measure the success of this organizational workstream.



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The governance work stream will be successful when the Steering Committee is operating as the governing board of the PPS and is approving budgets, distributing funds, contracted for services with the PMO, overseeing and monitoring quality and compliance and fostering outreach to providers and beneficiaries. In 5 years, the LLC will be engaged in risk contracts with MCOs that reflect an integrated delivery system developed by the PPS.

#### IPQR Module 2.9 - IA Monitoring

Instructions :



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**Section 03 – Financial Stability**

**✅ IPQR Module 3.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| <b>Milestone #1</b><br>Finalize PPS finance structure, including reporting structure  | Completed | This milestone must be completed by 12/31/2015. PPS finance structure chart / document, signed off by PPS Board.   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |
| <b>Task</b><br>Develop and receive approval for Finance Mission   | Completed | Develop and receive approval for Finance Mission   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Finalize Finance functions including banking, treasury, accounting, general ledger and receive steering approval for activities        | Completed | Finalize Finance functions including banking, treasury, accounting, general ledger and receive steering approval for activities  | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Produce cash flow forecasts and report to Steering Committee   | Completed | Produce cash flow forecasts and report to Steering Committee   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Establish policies and procedures for Steering Committee approvals of funds distributions to partners                                  | Completed | Establish policies and procedures for Steering Committee approvals of funds distributions to partners  | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Complete ASO agreement between BLHC and PPS for financial services   | Completed | Complete ASO agreement between BLHC and PPS for financial services   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Milestone #2</b><br>Perform network financial health current state assessment and develop financial sustainability strategy to address key issues. | Completed | This milestone must be completed by 3/31/2016. Network financial health current state assessment (to be performed at least annually). The PPS must:<br>- identify those providers in their network that are financially fragile, including those that have qualified as IAAF providers;<br>-- define their approach for monitoring those financially fragile | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           | YES |



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| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
|   |           | providers, which must include an analysis of provider performance on the following financial indicators: days cash on hand, debt ratio, operating margin and current ratio; -- include any additional financial indicators that they deem necessary for monitoring the financial sustainability of their network providers |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Finance committee establishes metrics for financial monitoring   | Completed | Finance committee establishes metrics for financial monitoring   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Distribute financial monitoring survey to each participating provider along with participating provider agreement and compliance questionnaire   | Completed | Distribute financial monitoring survey to each participating provider along with participating provider agreement and compliance questionnaire   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Review provider financial information in relation to metrics for review of financial stress established by PPS   | Completed | Review provider financial information in relation to metrics for review of financial stress established by PPS   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Evaluate responses and determine partner institutions that are at financial risk   | Completed | Evaluate responses and determine partner institutions that are at financial risk   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Contact partners to verify risk status   | Completed | Contact partners to verify risk status   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>If partner is determined to be vital to a project or if the financial stress is a direct result of DSRIP activities, determine funds needed to reduce risk and require a corrective action plan as a prerequisite to fund distribution | Completed | If partner is determined to be vital to a project or if the financial stress is a direct result of DSRIP activities, determine funds needed to reduce risk and require a corrective action plan as a prerequisite to fund distribution   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Monitor financially fragile providers, particularly those that have received sustainability funds  | Completed | Monitor financially fragile providers, particularly those that have received sustainability funds  | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Annually re-evaluate revenue losses to partners as a result of DSRIP projects and use information to make recommendations to Steering Committee about the distribution of  | Completed | Annually re-evaluate revenue losses to partners as a result of DSRIP projects and use information to make recommendations to Steering Committee about the distribution of sustainability funds   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |





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| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| sustainability funds  |             |  |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>Finance committee establishes requirements and process to apply for financial sustainability funds   | Completed   | Finance committee establishes requirements and process to apply for financial sustainability funds   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Milestone #3</b><br>Finalize Compliance Plan consistent with New York State Social Services Law 363-d  | Completed   | This milestone must be completed by 12/31/2015. Finalized Compliance Plan (for PPS Lead).  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |
| <b>Task</b><br>Distribute compliance survey to all participating providers and receive and review results of those partners required to maintain a compliance program   | Completed   | Distribute compliance survey to all participating providers and receive and review results of those partners required to maintain a compliance program   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Complete review of NY Social Services Law 363-d, determine scope and requirements of compliance program and plan based upon the DSRIP related requirements that are within the scope of responsibility of the PPS lead                             | Completed   | Complete review of NY Social Services Law 363-d, determine scope and requirements of compliance program and plan based upon the DSRIP related requirements that are within the scope of responsibility of the PPS lead | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Hire Compliance Officer who has independent reporting responsibility to the LLC and PPS Lead   | Completed   | Hire Compliance Officer who has independent reporting responsibility to the LLC and PPS Lead   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>In collaboration with MSPPS develop comprehensive compliance program including policies and procedures that define and implement a code of conduct and other required elements of the compliance plan. Obtain Steering Committee approval of plan. | Completed   | comprehensive compliance program including policies and procedures that define and implement a code of conduct and other required elements of the compliance plan. Obtain Steering Committee approval of plan.         | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Review results of participating partner compliance survey and develop criteria for corrective actions  | Completed   | Review results of participating partner compliance survey and develop criteria for corrective actions  | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Establish permanent reporting requirement of Compliance to Steering Committee at least quarterly   | Completed   | Establish permanent reporting requirement of Compliance to Steering Committee at least quarterly   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Milestone #4</b>   | In Progress | Administer VBP activity survey to network  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | YES |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Develop a Value Based Payments Needs Assessment ("VNA")  |           |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>PPS will evaluate its current risk arrangements including its health home and its global risk contract with Health First as a baseline for future risk contracts. VBP accounts for 19% of the lead entity's Medicaid revenue today. | Completed | PPS will evaluate its current risk arrangements including its health home and its global risk contract with Health First as a baseline for future risk contracts. VBP accounts for 19% of the lead entity's Medicaid revenue today. | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>PPS will seek PPS community based partners and other PPS partners to integrate their services into current risk arrangement that could permit partners to share in upside risk under current arrangements.                          | Completed | PPS will seek PPS community based partners and other PPS partners to integrate their services into current risk arrangement that could permit partners to share in upside risk under current arrangements.                          | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>PPS will seek care coordination arrangements with MCOs built on its successful health home model that currently manages 4000 lives using an electronic assessment tool  | Completed | PPS will seek care coordination arrangements with MCOs built on its successful health home model that currently manages 4000 lives using an electronic assessment tool  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>PPS will expand care coordination arrangements to other MCOs to learn how to manage larger and more complex populations   | Completed | PPS will expand care coordination arrangements to other MCOs to learn how to manage larger and more complex populations   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>PPS will engage community partners to participate on care coordination teams  | Completed | PPS will engage community partners to participate on care coordination teams  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Based on experience with care coordination, PPS will implement learning collaborative about care coordination as a tool to move toward VBP.   | Completed | Based on experience with care coordination, PPS will implement learning collaborative about care coordination as a tool to move toward VBP.   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>PPS will develop a road map to expand care coordination to additional MCOs  | Completed | PPS will develop a road map to expand care coordination to additional MCOs  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>PPS will finalize a plan to move from care coordination contracts to contracts that include upside risk for PPS and its partners  | Completed | PPS will finalize a plan to move from care coordination contracts to contracts that include upside risk for PPS and its partners  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name  | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|--|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| <b>Task</b><br>PPS will work with additional MCOs to establish a shared savings arrangement based on care management to move those populations, at least to a level 1 VBP. | Completed   | PPS will work with additional MCOs to establish a shared savings arrangement based on care management to move those populations, at least to a level 1 VBP.  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Milestone #5</b><br>Develop an implementation plan geared towards addressing the needs identified within your VNA   | In Progress | Submit VBP support implementation plan   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | YES |
| <b>Task</b><br>Collect and Analysis current state of PPS's VBP arrangements  | Completed   | Collect and Analysis current state of PPS's VBP arrangements   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Perform gap analysis on current state to meet the 90% contracting goals   | Completed   | Perform gap analysis on current state to meet the 90% contracting goals  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>Create a Focus Group with Finance and Steering Committee to handle Value-based Payment planning and execution   | Completed   | Create a Focus Group with Finance and Steering Committee to handle Value-based Payment planning and execution  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>Draft Plan to achieve 90% value-based payments across network by year 5 of the waiver   | Completed   | Draft Plan to achieve 90% value-based payments across network by year 5 of the waiver  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>Review and Modify Plan to achieve 90% value-based payments across network by year 5 of the waiver   | Completed   | Review and Modify Plan to achieve 90% value-based payments across network by year 5 of the waiver  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>Finalize and sign-off from steering the Plan to achieve 90% value-based payments across network by year 5 of the waiver                                     | Completed   | Finalize and sign-off from steering the Plan to achieve 90% value-based payments across network by year 5 of the waiver  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Milestone #6</b><br>Develop partner engagement schedule for partners for VBP education and training   | In Progress | Initial Milestone Completion: Submit VBP education/training schedule<br>Ongoing Reporting: Submit documentation to support implementation of scheduled trainings, including training materials and attendance sheets through quarterly reports | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | YES |
| <b>Task</b><br>PPS will evaluate its current shared risk arrangement for its health home population as a   | Completed   | PPS will evaluate its current shared risk arrangement for its health home population as a model for 2aiii participants   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |



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| Milestone/Task Name  | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| model for 2aiii participants   |           |  |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>Based on that evaluation, PPS will seek to expand its shared risk arrangement to include the 2aiii population   | Completed | Based on that evaluation, PPS will seek to expand its shared risk arrangement to include the 2aiii population                            | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>PPs will evaluate the possibility of a bundled payment methodology for a subpopulation engaged in one of the projects   | Completed | PPs will evaluate the possibility of a bundled payment methodology for a subpopulation engaged in one of the projects                    | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>PPS will test the bundled payment methodology with the lead entity  | Completed | PPS will test the bundled payment methodology with the lead entity   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>PPS will seek an MCO partner to develop a bundled payment methodology for the identified subpopulation  | Completed | PPS will seek an MCO partner to develop a bundled payment methodology for the identified subpopulation                                   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>If the results of the bundled payment methodology at the lead entity are acceptable, PPS will expand participation to other PPS partners  | Completed | If the results of the bundled payment methodology at the lead entity are acceptable, PPS will expand participation to other PPS partners | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Milestone #7</b><br>≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher | Completed |  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | YES |
| <b>Task</b><br>Collect and Analysis current state of PPS's VBP arrangements  | Completed | Collect and Analysis current state of PPS's VBP arrangements   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Perform gap analysis on current state to meet the 50% contracting goals   | Completed | Perform gap analysis on current state to meet the 50% contracting goals  | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |     |
| <b>Task</b><br>PPS will seek MCO partners to develop level 1   | Completed | PPS will seek MCO partners to develop level 1 VBP contracts  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |



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**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| VBP contracts  |           |   |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>PPS will test the MCO agreements with partners  | Completed | PPS will test the MCO agreements with partners  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>If the results of the VBP level 1 payment methodology at the lead entity are acceptable, PPS will expand participation to other PPS partners to meet the 50% Goal   | Completed | If the results of the VBP level 1 payment methodology at the lead entity are acceptable, PPS will expand participation to other PPS partners to meet the 50% Goal   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Milestone #8</b><br>≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher | Completed |   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | YES |
| <b>Task</b><br>PPS will seek approval to participate in the Innovator Program  | Completed | PPS will seek approval to participate in the Innovator Program  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Collect and Analysis current state of PPS's VBP arrangements  | Completed | Collect and Analysis current state of PPS's VBP arrangements  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Perform gap analysis on current state to meet the 90% contracting goals   | Completed | Perform gap analysis on current state to meet the 90% contracting goals   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |     |
| <b>Task</b><br>After receiving approval for Innovator Program, lead entity will establish learning collaborative with PPS partners to implement the Innovator program with selected partners based on the due diligence listed above   | Completed | After receiving approval for Innovator Program, lead entity will establish learning collaborative with PPS partners to implement the Innovator program with selected partners based on the due diligence listed above | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>PPS will seek MCO partners to expand Innovator program coverage to those MCO populations  | Completed | PPS will seek MCO partners to expand Innovator program coverage to those MCO populations  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |
| <b>Task</b><br>PPS will test the MCO agreements with partners  | Completed | PPS will test the MCO agreements with partners  | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |     |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>PPS will ramp up contracting agreements to close remaining gap | Completed | PPS will ramp up contracting agreements to close remaining gap | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name  | IA Instructions   | Quarterly Update Description  |
|---|---|---|
| Finalize PPS finance structure, including reporting structure | If there have been changes, please describe those changes and upload any supporting documentation as necessary. | Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box. |

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Finalize PPS finance structure, including reporting structure  |                |
| Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.   |                |
| Finalize Compliance Plan consistent with New York State Social Services Law 363-d  |                |
| Develop a Value Based Payments Needs Assessment ("VNA")  |                |
| Develop an implementation plan geared towards addressing the needs identified within your VNA  |                |
| Develop partner engagement schedule for partners for VBP education and training  |                |
| ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in |                |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| VBPs has to be in Level 2 VBPs or higher  |                |
| ≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Complete |                    |
| Milestone #3 | Pass & Complete |                    |
| Milestone #4 | Pass & Ongoing  |                    |
| Milestone #5 | Pass & Ongoing  |                    |
| Milestone #6 | Pass & Ongoing  |                    |
| Milestone #7 | Pass & Ongoing  |                    |
| Milestone #8 | Pass & Ongoing  |                    |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✔ IPQR Module 3.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found





# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✔ IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies

##### Instructions :

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

The financial stability of BLHC, the lead entity, will have a major impact on the financial sustainability of the PPS. BLHC anticipates a reduction in admissions and is planning a reduction in bed capacity to adjust for this. Other institutional providers, specifically nursing facilities in this PPS, are still struggling with the concept of reduced admissions or changes in business practices. Their ability to make adjustments will impact their financial stability and ability to achieve project goals of the PPS as well. The Steering committee has approved a budget plan that includes a sustainability fund. This fund is 5% of the budget in year 1 and grow to 35% of the budget in year 5, allowing the PPS to provide funds to partners who are experiencing financial issues. Partners will apply to receive funds from the sustainability fund through a grant application process. Grants will be approved by the Steering committee and managed by the Finance Committee through the PMO.

Risk: inability to collect and analyze data for reporting. Mitigation: The PPS is developing systems and relationships, such as with the RHIO, that could permit better access to more complete data.

Risk: PPS providers may not be able to produce data timely. Mitigation: Provisions of the provider contract will tie incentive payments to timely and accurate data reporting.

Risk: The ability of the PPS to transition to VBP. Mitigation: The PPS is developing a major provider outreach and educational campaign to teach providers about VBP and help them prepare for it.

#### ✔ IPQR Module 3.4 - Major Dependencies on Organizational Workstreams

##### Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The financial sustainability strategy is dependent on an integrated IT system that generates information necessary to make decisions about the PPS' ability to assume financial risk arrangements. The IT system will also support the on-going monitoring of PPS partner's financial health and the "budget to actual" of each of the projects, among other financial indicators. The 10 clinical projects will ultimately change the healthcare delivery system into a more integrated community based system. This transformation will be guided and monitored by the finance committee. As healthcare delivery is transformed, changes into the workforce could create financial challenges for PPS partners. The sustainability fund will be available, by application, to help with the changes in each individual provider's workforce. The PPS will rely on the active stakeholder engagement workgroup to educate providers about the PPS and DSRIP participation, their individual roles in projects and workgroups, and the funds that will be available to support implementation.



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Delivery System Reform Incentive Payment Project**

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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✔ IPQR Module 3.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>                        | <b>Name of person / organization (if known at this stage)</b> | <b>Key deliverables / responsibilities</b>   |
|------------------------------------|---|--|
| Financial Management and oversight | Victor DeMarco/Bronx Lebanon                                  | Financial structure and management of PPS, treasury and accounting, financial oversight of PPS participating providers |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✓ IPQR Module 3.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>   | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b>                 |
|---|---|--|
| <b>Internal Stakeholders</b>                                      |   |  |
| Berenice Diaz, Urban Health Plan Inc.                             | Voting Member   | Financial oversight and participation in finance committee |
| Elizabeth Hirschhorn, American Dental Offices                     | Voting Member   | Financial oversight and participation in finance committee |
| Rosemary Cabrera, Bailey House                                    | Voting Member   | Financial oversight and participation in finance committee |
| Yocasta Garcia, Hudson Heights/Bronx United IPA                   | Voting Member   | Financial oversight and participation in finance committee |
| Dr. Biren Patel, Hemant Patel MD PC/ Harlem Medical Group PC      | Voting Member & Finance Project Liaison                   | Financial oversight and participation in finance committee |
| Nunzio Signorella, BOOM!Health                                    | Member  | Financial oversight and participation in finance committee |
| Michelle Trebitsch, Visiting Nurse Service of New York            | Voting Member   | Financial oversight and participation in finance committee |
| Alan Wengrofsky, Community Healthcare Network                     | Voting Member   | Financial oversight and participation in finance committee |
| Geoffrey Anaele, Denelisse Corporation                            | Voting Member   | Financial oversight and participation in finance committee |
| Connie Fong, Denelisse Corporation                                | Member  | Financial oversight and participation in finance committee |
| Alan Zuckerman, Harlem United                                     | Member  | Financial oversight and participation in finance committee |
| John Salandra, Dominican Sisters                                  | Voting Member   | Financial oversight and participation in finance committee |
| Jessica Diamond, Brightpoint Health                               | Voting Member   | Financial oversight and participation in finance committee |
| William Herl, Care for the Homeless                               | Voting Member   | Financial oversight and participation in finance committee |
| Victor Demarco, Bronx Lebanon Hospital Center                     | Chair & Voting Member                                     | Financial oversight and participation in finance committee |
| Arvind Pragani, Bronx Lebanon Hospital Center                     | Member & Finance Project Liaison                          | Financial oversight and participation in finance committee |
| Phil Opatz, Community Care Management Partners Health Home (CCMP) | Voting Member   | Financial oversight and participation in finance committee |
| Silva Umukoro, Urban Health Plan Inc.                             | Member  | Financial oversight and participation in finance committee |
| Tamisha McPherson, Harlem United                                  | Member  | Financial oversight and participation in finance committee |
| Dan McCarthy, Healthfirst   | MEember   | Financial oversight and participation in finance committee |
| Richard Parker, Bronx Lebanon Hospital Center                     | Member, Committee Secretary                               | Financial oversight and participation in finance committee |
| Rocco Morello, Bronx Lebanon Hospital Center                      | Member & Finance Project Liaison                          | Financial oversight and participation in finance committee |



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| <b>Key stakeholders</b>                         | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b>                 |
|---|---|--|
| Rosemarie Gooden, Unique People Services        | Member  | Financial oversight and participation in finance committee |
| Sheldon Foster, Unique People Services          | Voting Member   | Financial oversight and participation in finance committee |
| Dennis Maquiling, Bronx Lebanon Hospital Center | Voting Member   | Financial oversight and participation in finance committee |
| Louis Lopez Bronx Lebanon Hospital Center,      | Member & Finance Project Liaison                          | Financial oversight and participation in finance committee |
| <b>External Stakeholders</b>                    |   |  |
| NY State DOH                                    | Regulatory Organization                                   | Rules and Policy   |
| NYC DOH   | Regulatory Organization                                   | Rules and Policy   |
| Legislators                                     | Oversight to Policy and Engagement                        | Rules and Policy   |
| External PPS                                    | Treatment and Patients Interactions                       | Care Coordination  |
| Medicaid Managed Care Plans                     | Treatment and Patients Interactions                       | Billing and Care Management                                |
| Advocacy Organizations                          | User Out-Reach and Structure                              | Influence and Committee Roles                              |



# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✔ IPQR Module 3.7 - IT Expectations

##### Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

The BLHC PPS's IT infrastructure will enable detailed monitoring of program performance across the entire PPS and the multiple work streams, including by the CFO and the finance team along multiple dimensions relevant to financial operations, value-based payment, and PPS sustainability through PPS-wide data sharing platforms such as the provider portal and Customer Relationship Management (CRM) tools. The IT infrastructure will allow tracking of performance metrics across all DSRIP metrics and milestones to help inform the Financial Sustainability work stream as they strategize how best to incentivize behaviors among PPS members that will lead to achievement of quality care, patient satisfaction, and shared financial goals. The CFO and finance team will utilize this capability to develop specific reports that will provide insight into the performance of the PPS from a financial sustainability perspective to drive strategy, as well as compute appropriate payments to PPS members, based on the findings from these reports. They will also be able to monitor dashboards to identify high-cost centers within the PPS and to assess financial risks to - and opportunities for - the organization. In addition, member organizations will submit reports and data relating to DSRIP business and financial operations electronically to the PPS finance team. Additionally, through the development and use of an integrated IT platform that is geared to monitoring performance and improving outcomes, the PPS will be well suited to continue its growth and long-term strategy to sustain a value based payment and practice system, while meeting the diverse needs of the BLHC PPS's population.

The PPS is working to establish a CRM tool in order to track all reporting functions of the PPS and all contracts. This will include the reporting of financial metrics on a quarterly basis. The data will be self-reported through easy-to use portal system. The RHIO data warehouse containing information from providers and payers will serve an essential purpose in evaluating value-based payment options as the PPS matures. The PPS will also be able to share reports and performance measures along all dimensions, both financial, and non-financial, across the PPS through provider portals, the PPS website, CRM, and care management and coordination tools to help drive the entire network towards improving performance and long-term financial sustainability.

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the projects success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✅ IPQR Module 3.8 - Progress Reporting**

**Instructions :**

Please describe how you will measure the success of this organizational workstream.

Financial sustainability will be measured by the ability of the PPS to adhere to the budget and deliver successful projects within the constraints of those budgets. Ultimately, the PPS will be successful if it is able to transform its 10 projects into an organized delivery system that is capable of assuming risk for its attributed population and successfully managing the health of that population and the budgets that support that population health.

**IPQR Module 3.9 - IA Monitoring**

**Instructions :**



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Section 04 – Cultural Competency & Health Literacy**

**✅ IPQR Module 4.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

| Milestone/Task Name  | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| <b>Milestone #1</b><br>Finalize cultural competency / health literacy strategy.  | Completed | This milestone must be completed by 12/31/2015. Cultural competency / health literacy strategy signed off by PPS Board. The strategy should:<br>-- Identify priority groups experiencing health disparities (based on your CNA and other analyses);<br>-- Identify key factors to improve access to quality primary, behavioral health, and preventive health care<br>-- Define plans for two-way communication with the population and community groups through specific community forums<br>-- Identify assessments and tools to assist patients with self-management of conditions (considering cultural, linguistic and literacy factors); and<br>-- Identify community-based interventions to reduce health disparities and improve outcomes. | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | YES |
| <b>Task</b><br>Convene a meeting between Project Development and Implementation (PDI), Workforce, Care Coordination and Stakeholder Engagement Workgroups and Committees to identify a CC/HL sub-committee that will develop a cultural competency and health literacy strategy aimed at reducing health disparities and poor health outcomes within the PPS | Completed | Convene a meeting between Project Development and Implementation (PDI), Workforce, Care Coordination and Stakeholder Engagement Workgroups and Committees to identify a CC/HL sub-committee that will develop a cultural competency and health literacy strategy aimed at reducing health disparities and poor health outcomes within the PPS  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |     |
| <b>Task</b><br>Building off the work of the Community Needs  | Completed | Building off the work of the Community Needs Assessment,   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |



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| Milestone/Task Name  | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| Assessment, PDI will 1) identify priority groups (including people with disabilities) experiencing health disparities and 2) identify key factors and barriers to improve patient access to primary, behavioral health and preventive care |           | PDI will 1) identify priority groups (including people with disabilities) experiencing health disparities and 2) identify key factors and barriers to improve patient access to primary, behavioral health and preventive care |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>The Training and Employment Funds (TEF) will inventory existing cultural competency training programs and survey projects and partners for training needs on cultural competency  | Completed | The Training and Employment Funds (TEF) will inventory existing cultural competency training programs and survey projects and partners for training needs on cultural competency   | 08/01/2015          | 12/31/2015        | 08/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Stakeholder Engagement will define a communication plan that allows for input and feedback from key stakeholders in the community   | Completed | Stakeholder Engagement will define a communication plan that allows for input and feedback from key stakeholders in the community  | 08/01/2015          | 12/31/2015        | 08/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>PDI will work with CC/HL sub-committee to develop culturally-appropriate assessments, tools and patient self-management materials   | Completed | PDI will work with CC/HL sub-committee to develop culturally-appropriate assessments, tools and patient self-management materials  | 09/01/2015          | 12/31/2015        | 09/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>TEF and other training partners will identify curricula to be developed for the PPS that address core employee CC/HL competencies   | Completed | TEF and other training partners will identify curricula to be developed for the PPS that address core employee CC/HL competencies  | 09/01/2015          | 12/31/2015        | 09/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>CC/HL sub-committee will develop recommendations for a PPS-wide strategy that defines cultural competency and standards for culturally appropriate services and care  | Completed | CC/HL sub-committee will develop recommendations for a PPS-wide strategy that defines cultural competency and standards for culturally appropriate services and care   | 09/01/2015          | 12/31/2015        | 09/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Task</b><br>Sub-Committee will present the CC/HL recommendations for the PPS CC/HL strategy to Workforce, PDI, Stakeholder, and Steering Committee for approval   | Completed | Sub-Committee will present the CC/HL recommendations for the PPS CC/HL strategy to Workforce, PDI, Stakeholder, and Steering Committee for approval  | 11/08/2015          | 12/31/2015        | 11/08/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |
| <b>Milestone #2</b><br>Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate  | Completed | This milestone must be completed by 6/30/2016. Cultural competency training strategy, signed off by PPS Board. The strategy should include:<br>-- Training plans for clinicians, focused on available evidence-                | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | YES |





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|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| material).   |           | based research addressing health disparities for particular groups identified in your cultural competency strategy<br>-- Training plans for other segments of your workforce (and others as appropriate) regarding specific population needs and effective patient engagement approaches  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Workforce will engage in contracting with the Training and Employment Funds (TEF) to act as clearinghouse for training activities   | Completed | Workforce will engage in contracting with the Training and Employment Funds (TEF) to act as clearinghouse for training activities   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Workforce will survey partners to determine training capacity and knowledge across the PPS and externally including existing curricula, vendors and methods of training   | Completed | Workforce will survey partners to determine training capacity and knowledge across the PPS and externally including existing curricula, vendors and methods of training   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Workforce will work with TEF to conduct an assessment of training needs for clinicians (and other segments of the workforce) by project   | Completed | Workforce will work with TEF to conduct an assessment of training needs for clinicians (and other segments of the workforce) by project   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Work with TEF to identify organizations that can provide necessary cultural competency trainings and/or develop new curriculum to meet identified Workforce needs   | Completed | Work with TEF to identify organizations that can provide necessary cultural competency trainings and/or develop new curriculum to meet identified Workforce needs   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Work with TEF to develop a comprehensive training plan to outline training needs by project and partner. The plan will include a timeline for development of new trainings, a plan to contract with partners for trainings, measurement to ensure trainings are effective, and a method for tracking who has attended trainings | Completed | Work with TEF to develop a comprehensive training plan to outline training needs by project and partner. The plan will include a timeline for development of new trainings, a plan to contract with partners for trainings, measurement to ensure trainings are effective, and a method for tracking who has attended trainings | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Create a process for the Workforce Committee to maintain an oversight role to ensure that the trainings are meeting the needs of the PPS  | Completed | Create a process for the Workforce Committee to maintain an oversight role to ensure that the trainings are meeting the needs of the PPS  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Submit comprehensive training plan to Steering  | Completed | Submit comprehensive training plan to Steering Committee for approval   | 05/01/2016          | 06/30/2016        | 05/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name    | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|------------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|----|
| Committee for approval |        |             |                     |                   |            |          |                  |                                  |    |

**IA Instructions / Quarterly Update**

| Milestone Name   | IA Instructions | Quarterly Update Description |
|------------------|-----------------|------------------------------|
| No Records Found |                 |                              |

**Prescribed Milestones Current File Uploads**

| Milestone Name   | User ID | File Type | File Name | Description | Upload Date |
|------------------|---------|-----------|-----------|-------------|-------------|
| No Records Found |         |           |           |             |             |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Finalize cultural competency / health literacy strategy.  |                |
| Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material). |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Complete |                    |



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**✔ IPQR Module 4.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✅ IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies

##### Instructions :

Please describe the key challenges or risks that you foresee in implementing your cultural competency / health literacy strategy and addressing the specific health disparities you are targeting (based on your CNA), and achieving the milestones described above - including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Risk: High level health conditions and cultural diversity of the PPS population. The population of the BLHC PPS as described in the CNA is 72% Medicaid 65% Hispanic/Latino; 33% percent African American, Caribbean, West African. One quarter of this population speak English "not very well"; 38% are below the federal poverty line; 15.8% are unemployed; have the highest rates of premature death from HIV/AIDS, heart disease, diabetes, cancer, and/or injury in NYS. Mitigation: This means that the PPS has to take steps to combat not just disease conditions but the social determinants that exacerbate those treated conditions. The PPS has already made great strides in dealing with these issues, as seen in the existing programs and targeted actions within the PPS. The PPS will leverage the health home programs to help mitigate the health disparities and social detriments of health for the PPS targeted population. To fully complete the measures and metrics laid out in the plan, integration of both medical and social services must continue. The diverse needs of the population are a challenge to the outcome of the projects because there will be no standard solution. The actions that are taken by the PPS must be as diverse as the population that the PPS serves.

Risk: Training capacity and employee engagement. Mitigation: Workforce will need to work closely with PDI project leads, Stakeholder Engagement, and TEF to ensure that there are sufficient resources to train up existing and newly hired staff on the unique cultural competency and health literacy challenges of the PPS population and that the content of the training coincides with project development.

#### ✅ IPQR Module 4.4 - Major Dependencies on Organizational Workstreams

##### Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The successful implementation of the cultural competency and health literacy strategy is dependent on several closely tied work streams within and outside the PPS. The Community Needs Assessment Committee played a vital role in describing the patient population and identifying the underlying causes of health disparities. The Workforce committee must work closely with TEF in order to identify existing curricula and develop standardized training material for the PPS. This process necessitates buy-in from multiple segments of the healthcare workforce and strong provider engagement by the Stakeholder Engagement Workgroup to educate partners on the linkage between cultural competency and health literacy and health outcomes. Resources must be allocated by the Finance Committee. A common training and evaluation plan must be developed in conjunction with TEF and IT to ensure that the cultural competency and health literacy gap is closed and that outcomes are properly tracked. Project milestones, tasks, and outcomes relating to CC/HL need to be reviewed and incorporated into the overall strategy. Other patient communication vehicles (e.g. patient portal and PPS website) will need to be reviewed for cultural competency and health literacy. Project staff will be informed of the training by the PDI and the Care Coordination Cross Functional Workgroups. Steering committee will ultimately be responsible for reviewing the CC/HL standards that are developed and accepting them for the PPS.



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**✓ IPQR Module 4.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this workstream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>   | <b>Key deliverables / responsibilities</b>   |
|---|---|--|
| Workforce Committee Co-Chairs   | Rosa Agosto / Urban Health Plan & Selena Griffin Mahon / Bronx Lebanon  | Ensure that the workforce committee is meeting and that tasks are being accomplished in a timely manner, provide leadership and guidance   |
| Workforce Project Team  | Members of Workforce Committee, project leads, union representation, subject matter experts                         | Give input on existing cultural competency and health literacy resources in the community. Key deliverable includes the development of CC/HL standards for the PPS.  |
| Stakeholder Engagement Cross Functional Workgroup                                   | Roy Wallach / Arms Acres  | Build communication plan with stakeholders. Ensure we have an accurate list of stakeholders and that stakeholders understand what information the workforce committee needs and why. Key deliverables includes presenting CC/HL standards to PPS stakeholders.       |
| Project Development and Implementation (PDI) / Clinical & Quality Committee         | John Coffey / Bronx Lebanon   | Project Implementation strategy; identifying key health challenges for the priority populations in project workgroups; Provide accurate forecasts of necessary CC/HL needs and workforce competency needs; work with partners to gather partner specific information |
| Cultural Competency & Health Literacy committee                                     | Members of Workforce Committee, project leads, stakeholder engagement, union representation, subject matter experts | Give input on existing cultural competency and health literacy resources in the community. Key deliverable includes the development of CC/HL standards for the PPS.  |
| Care Coordination Cross Functional Workgroup  | Christina Coons / VNSNY & Kathryn Salisbury / Mental Health Association of New York City (MHA-NYC)                  | Provide guidance on roles, responsibilities, and skill sets (including cultural competency and health literacy) of care coordination staff that work directly with patients.   |
| Workforce Clearinghouse   | Established by the PPS and 1199SEIU Leagues Training and Employment Funds (TEF)                                     | Entity established to serve all PPS participating partners in order to assist with assessing training needs, securing necessary training, providing trainings, developing curricula, and working with employees on retraining and redeployment                       |
| 3fi Project work group and Cultural Competency & Health Literacy committee co-chair | Diane Strom Bronx Lebanon   | Give input on existing cultural competency and health literacy resources in the community. Key deliverable includes the development of CC/HL standards for the PPS.  |
| Cultural Competency & Health Literacy committee co-chair                            | Shali Sharma Bronx Works  | Give input on existing cultural competency and health literacy resources in the community. Key deliverable includes the development of CC/HL standards for the PPS.  |



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**✓ IPQR Module 4.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>                           | <b>Role in relation to this organizational workstream</b>                | <b>Key deliverables / responsibilities</b>   |
|---|--|--|
| <b>Internal Stakeholders</b>                      |  |  |
| Shirley Riley, 1199                               | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Celestino Fuentes, Argus Community                | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Debbie Witham, VIP Services, Inc                  | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Julie Peskoe, Home Care NY                        | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Lawrence Lang, The PAC Program                    | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Nestor Sanchez, Home Care NY                      | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Rosa Agosto, Urban Health Plan                    | Workforce Committee Partner, Co- Chair                                   | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Kathy Miller, Bronx RHIO                          | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Dennis Maquiling, Bronx Lebanon Hospital Center   | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Roy Wallach, Arms Acres                           | Workforce Committee Partner & Co-Chair, Stakeholder Engagement Committee | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Vivian Torres, Self Help Community Services, Inc  | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Selena Griffin, Bronx Lebanon Hospital Center     | Workforce Committee Partner, Co- Chair                                   | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| PCDC  | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Cathy Giandurco Premier Home Health Care Services | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Nicole Kelly Strive International                 | Workforce Committee Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |



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| <b>Key stakeholders</b>                               | <b>Role in relation to this organizational workstream</b>   | <b>Key deliverables / responsibilities</b>   |
|---|---|--|
| Marcia Halley University Consultation Center          | Workforce Committee Partner   | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Marisol Alcantara NYSNA                               | Workforce Committee Partner   | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Denise Bauer, Catholic Charities                      | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Joann Casado, UHP                                     | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Dr. John Coffey, BLHC                                 | Stakeholder Engagement Workgroup Partner & Chair , Integrated Delivery System Project- 2ai                        | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| John Diaz-Chermack Hospice of NY                      | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Bill Herl, Care for the Homeless                      | Stakeholder Engagement Workgroup Partner & Finance Committee Member   | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Vicente Liz, MD, BLHC                                 | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Dr. Magdy Mikhail, BLHC                               | Stakeholder Engagement Workgroup Partner, Chair, Material Child Prject- 3fi                                       | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Fernando Martinez, the Osbourne Group                 | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Michelle Miller, Catholic Charities                   | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Lisa Orriola, BLHC                                    | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Biren Patel, Hemant Patel MD PC/ Harlem Medical Group | Stakeholder Engagement Workgroup Partner & Voting Member- Finance Committee                                       | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Peter Sherman, BLHC                                   | Stakeholder Engagement Workgroup Partner, Co-chair, Asthma Project- 3dii  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Roy Vega, BLHC  | Stakeholder Engagement Workgroup Partner  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Debbie Pantin, VIP                                    | Stakeholder Engagement Workgroup Partner & Co-chair Integration of Behavioral Health in Primary Care project- 3ai | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Brent Stackhouse, Mount Sinai Hospital                | Stakeholder Engagement Workgroup Partner, Voting Member BHA PPS LLC Board/Steering Committee                      | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| Gary Rosario, BLHC                                    | Stakeholder Engagement Workgroup Partner, Co-chair  | Work with clearinghouse to share and/or develop CC/HL curricula and provide training |
| <b>External Stakeholders</b>                          |   |  |
| Labor Unions  | Workforce Committee Partner   | Employee awareness and education   |



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| <b>Key stakeholders</b>   | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b>   |
|---|---|--|
| Organizations that provide cultural competency and health literacy training | Workforce Committee Partner                               | Deliver training activities  |
| Advocacy Groups (LGBTQ health, people with disabilities, etc.)              | Workforce Committee Partner                               | Provide input and feedback on CC/HL strategy   |
| Faith-based organizations   | Workforce Committee Partner                               | Provide input and feedback on CC/HL strategy   |
| Training and Employment Funds (TEF)   | Workforce Committee Partner                               | Develop curriculum and other training materials; track and monitor training outcomes |





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**✔ IPQR Module 4.7 - IT Expectations**

**Instructions :**

Please clearly describe how the development of shared IT infrastructure across the PPS will support the development and implementation of your cultural competency / health literacy strategy and the achievement of the milestones described above.

The development of a cultural competency/health literacy strategy and the development of a shared IT infrastructure will take place concurrently, each informing the other through project DY1. Key points where cultural competency and health literacy must be considered when establishing the PPS's shared IT infrastructure include:

- (1) Definition of granular data elements to be collected, and the standardization of data collection across the network;
- (2) The development and implementation of a population health analytics platform that includes measurement of health literacy, and which allows for analysis of the impact of health literacy on outcomes for target populations, and the ability to track the cultural makeup of the PPS's population and the surrounding areas;
- (3) The development and implementations of culturally competent protocols to support the deployment of care management and coordination tools;
- (4) Providing assistance to providers and community-based organizations and healthcare entities that do not have the infrastructure to collect, analyze, and use the data;
- (5) Recognition of cultural competence in the development of referral management tools;
- (6) Accounting for Health Literacy and Cultural Competence in the development and implementation of patient engagement tools, including the Patient Portal and Warmline; and
- (7) Tracking improvements in provider cultural competence and patient health literacy through newly implemented business intelligence and analytics tools.

Additionally, the IT strategy will enable the PPS to monitor and track usage of key programs and services that promote cultural competency and health literacy. Through the established data sharing platforms, such as the provider and public portals, call center, and Customer Relationship Management Tools (CRM), the PPS will enable sharing resources and data to community-based organizations, workers, providers, and patients. As the IT system is developed, mechanisms will be put in place to support and monitor cultural competency and health literacy needs including monitoring and tracking the cultural makeup of a PPS and surrounding area, integration with community health care entities/centers, and monitoring the cultural competency of staff.

**✔ IPQR Module 4.8 - Progress Reporting**

**Instructions :**

Please describe how you will measure the success of this organizational workstream.



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Workforce population: % of staff members that complete training modules within the identified time period; % of staff that score within target % range on a post-training competency evaluation; % of staff that report satisfaction with the training upon completion

Patient population: % of patients who have improved compliance with attending appointments; % of patients that demonstrate improved adherence with medication; % of patients with reduced unnecessary medical utilization; % of patients with improved satisfaction scores with health literacy efforts.

**IPQR Module 4.9 - IA Monitoring**

**Instructions :**



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**Section 05 – IT Systems and Processes**

**✅ IPQR Module 5.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name   | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).  | Completed | Detailed IT current state assessment. Relevant QEs (RHIOs/HIEs) should be involved in performing this assessment.   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Develop a detailed, current state assessment plan of PPS participants' IT capabilities, gaps, and needs including EHR adoption, interfaces to RHIO, interoperability, and data analytics.  | Completed | Develop a detailed, current state assessment plan of PPS participants' IT capabilities, gaps, and needs including EHR adoption, interfaces to RHIO, interoperability, and data analytics.   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Conduct data collection for current state assessment, which includes self-assessment surveys to partners(use of EMR, HIE, Analytics, etc.), RHIO connectivity analysis(performed in conjunction with the RHIO), RHIO feed analysis of connected partners, in-depth discussions with partners on IT current state and proposed future state, etc. | Completed | Conduct data collection for current state assessment, which includes self-assessment surveys to partners(use of EMR, HIE, Analytics, etc.), RHIO connectivity analysis(performed in conjunction with the RHIO), RHIO feed analysis of connected partners, in-depth discussions with partners on IT current state and proposed future state, etc.        | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Conduct IT gap analysis of PPS participants, which includes analyzing PCMH gaps, EMR gaps, MU current state, RHIO connectivity analysis, RHIO feed analysis of each connected partner, etc. Note: This analysis will be an ongoing effort throughout the deployment. Note:   | Completed | Conduct IT gap analysis of PPS participants, which includes analyzing PCMH gaps, EMR gaps, MU current state, RHIO connectivity analysis, RHIO feed analysis of each connected partner, etc. Note: This analysis will be an ongoing effort throughout the deployment. Note: Integration with RHIO includes a detailed assessment and ongoing monitoring. | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |



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|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Integration with RHIO includes a detailed assessment and ongoing monitoring.  |           |  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Review and approval of Assessment Plan, Key Findings, and Gap Analysis by Bronx Lebanon PPS leadership   | Completed | Review and approval of Assessment Plan, Key Findings, and Gap Analysis by Bronx Lebanon PPS leadership   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Develop IT strategic plan based on assessment findings, which includes strategies to address gaps in the current state and periodic review of findings/ remediation plan.  | Completed | Develop IT strategic plan based on assessment findings, which includes strategies to address gaps in the current state and periodic review of findings/ remediation plan.  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #2</b><br>Develop an IT Change Management Strategy.  | Completed | IT change management strategy, signed off by PPS Board. The strategy should include:<br>-- Your approach to governance of the change process;<br>-- A communication plan to manage communication and involvement of all stakeholders, including users;<br>-- An education and training plan;<br>-- An impact / risk assessment for the entire IT change process; and<br>-- Defined workflows for authorizing and implementing IT changes                               | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | NO |
| <b>Task</b><br>Define PPS' vision for an IT Change Management strategy in consultation with the IT Committee, local IT Department representatives, and RHIO. This will include the guiding principles for governance of the change process.   | Completed | Define PPS' vision for an IT Change Management strategy in consultation with the IT Committee, local IT Department representatives, and RHIO. This will include the guiding principles for governance of the change process.   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Identify required types of IT changes and importance, based on IT Current State Assessment, needs of the project workgroups and stakeholders, and IT solutions the PPS deploys(HIE/Analytics platform). Determine which IT Changes will be handled locally by the IT Departments change management processes, which types of changes will be performed centrally, and that appropriate communication channels exist between the IT Committee and | Completed | Identify required types of IT changes and importance, based on IT Current State Assessment, needs of the project workgroups and stakeholders, and IT solutions the PPS deploys(HIE/Analytics platform). Determine which IT Changes will be handled locally by the IT Departments change management processes, which types of changes will be performed centrally, and that appropriate communication channels exist between the IT Committee and local IT departments. | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |



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|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| local IT departments.  |           |  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Develop IT Change Management Strategy, including PPS governance approach, communication and involvement of stakeholders, education and training, risk assessment and management, and workflow definition. Hardware and software requirements and decisions (e.x. centralized vs non-centralized) will inform the IT Change Management Strategy. Note: The data security components will be handled in the data security and confidentiality plan (outlined below) | Completed | Develop IT Change Management Strategy, including PPS governance approach, communication and involvement of stakeholders, education and training, risk assessment and management, and workflow definition. Hardware and software requirements and decisions (e.x. centralized vs non-centralized) will inform the IT Change Management Strategy. Note: The data security components will be handled in the data security and confidentiality plan (outlined below)  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Review and approval by PPS leadership of the IT Change Management Plan  | Completed | Review and approval by PPS leadership of the IT Change Management Plan   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Milestone #3</b><br>Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network   | Completed | Roadmap document, including current state assessment and workplan to achieve effective clinical data sharing and interoperable systems where required. The roadmap should include:<br>-- A governance framework with overarching rules of the road for interoperability and clinical data sharing;<br>-- A training plan to support the successful implementation of new platforms and processes; and<br>-- Technical standards and implementation guidance for sharing and using a common clinical data set<br>-- Detailed plans for establishing data exchange agreements between all providers within the PPS, including care management records (completed subcontractor DEAs with all Medicaid providers within the PPS; contracts with all relevant CBOs including a BAA documenting the level of PHI to be shared and the purpose of this sharing). | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Develop the framework for PPS-wide data sharing and interoperability roadmap, including resources responsible/allocated for key components, informed by the IT Current State Assessment. The RHIO will be engaged to identify common pitfalls and shortcoming of  | Completed | Develop the framework for PPS-wide data sharing and interoperability roadmap, including resources responsible/allocated for key components, informed by the IT Current State Assessment. The RHIO will be engaged to identify common pitfalls and shortcoming of interoperability and data sharing (e.x. organizations not capturing the correct data for an Master Patient Identifier). The Interoperability  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |



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|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| interoperability and data sharing (e.x. organizations not capturing the correct data for an Master Patient Identifier). The Interoperability roadmap will offer remediation steps to these shortcomings (i.e. rules to the road).   |           | roadmap will offer remediation steps to these shortcomings (i.e. rules to the road).   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Develop draft plan and strategy for IT standards and infrastructure, for each type of IT Solution (e.x. EMR, HIE, Analytics, etc.) based on the DSRIP requirements of each project. This will include a training plan.   | Completed | Develop draft plan and strategy for IT standards and infrastructure, for each type of IT Solution (e.x. EMR, HIE, Analytics, etc.) based on the DSRIP requirements of each project. This will include a training plan.   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Develop draft governance and policy framework for data sharing and shared IT infrastructure, including data exchange agreements between all providers within the PPS.  | Completed | Develop draft governance and policy framework for data sharing and shared IT infrastructure, including data exchange agreements between all providers within the PPS.  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Solicit stakeholders input and gather IT requirements on plan for IT standards and infrastructure(outlined above), including the RHIO, all project workgroups, PDI (Clinical Committee), stakeholder engagement, etc. All feedback will be collected centrally, reviewed as a committee and reviewed with the RHIO determine any functionality gaps at the HIE and local organization level(Gap Analysis and ongoing review). The approach will be modified as needed. | Completed | Solicit stakeholders input and gather IT requirements on plan for IT standards and infrastructure(outlined above), including the RHIO, all project workgroups, PDI (Clinical Committee), stakeholder engagement, etc. All feedback will be collected centrally, reviewed as a committee and reviewed with the RHIO determine any functionality gaps at the HIE and local organization level(Gap Analysis and ongoing review). The approach will be modified as needed. | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Solicit stakeholder input on draft governance and policy framework, including data exchange agreements, and revise as needed   | Completed | Solicit stakeholder input on draft governance and policy framework, including data exchange agreements, and revise as needed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Map IT standards and infrastructure plan to the finalized Current State Assessment to determine gaps. Prioritize IT deployment based on largest impact to the projects, which will be identified when soliciting stakeholder input (e.x. meeting   | Completed | Map IT standards and infrastructure plan to the finalized Current State Assessment to determine gaps. Prioritize IT deployment based on largest impact to the projects, which will be identified when soliciting stakeholder input (e.x. meeting   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| with project workgroups).  |           |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Review and approval of roadmap by PPS leadership, including governance and policy framework, plan for IT standards and infrastructure, deployment plan, training plan, and guidance to participants. This plan will be widely disseminated amongst the stakeholders.  | Completed | Review and approval of roadmap by PPS leadership, including governance and policy framework, plan for IT standards and infrastructure, deployment plan, training plan, and guidance to participants. This plan will be widely disseminated amongst the stakeholders.  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #4</b><br>Develop a specific plan for engaging attributed members in Qualifying Entities  | Completed | PPS plan for engaging attributed members in Qualifying Entities, signed off by PPS Board. The plan should include your approach to outreach into culturally and linguistically isolated communities.  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           | NO |
| <b>Task</b><br>Develop draft member Engagement Plan, including a Cultural/ Linguistic Needs Assessment Plan. This will be reviewed with various stakeholders including the PDI Committee (The PPS' Clinical Committee which includes providers, administrators, and clinicians serving the underserved and vulnerable populations) to ensure patient engagement is done effectively. | Completed | Develop draft member Engagement Plan, including a Cultural/ Linguistic Needs Assessment Plan. This will be reviewed with various stakeholders including the PDI Committee (The PPS' Clinical Committee which includes providers, administrators, and clinicians serving the underserved and vulnerable populations) to ensure patient engagement is done effectively. | 07/01/2015          | 10/30/2015        | 07/01/2015 | 10/30/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Refine draft Engagement Plan based on stakeholder input and findings. Ensure the Engagement plan leverages RHIO training policies and procedures, which include training front desk staff and material distribution for patients and workforce on benefits of joining the Health Information Exchange (RHIO).   | Completed | Refine draft Engagement Plan based on stakeholder input and findings. Ensure the Engagement plan leverages RHIO training policies and procedures, which include training front desk staff and material distribution for patients and workforce on benefits of joining the Health Information Exchange (RHIO).   | 07/01/2015          | 10/30/2015        | 07/01/2015 | 10/30/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Review and approval of Engagement Plan by PPS leadership  | Completed | Review and approval of Engagement Plan by PPS leadership  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Milestone #5</b><br>Develop a data security and confidentiality plan.   | Completed | Data security and confidentiality plan, signed off by PPS Board, including:<br>-- Analysis of information security risks and design of controls to mitigate risks<br>-- Plans for ongoing security testing and controls to be rolled  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           | NO |



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|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
|   |           | out throughout network.  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Define data security and confidentiality guiding principles and PPS needs. Leverage stakeholders such as the +A38 (with data security, technical, HIPAA, and privacy experts), RHIO, Legal, Compliance, and local IT department representatives when defining guiding principles and PPS needs.  | Completed | Define data security and confidentiality guiding principles and PPS needs. Leverage stakeholders such as the +A38 (with data security, technical, HIPAA, and privacy experts), RHIO, Legal, Compliance, and local IT department representatives when defining guiding principles and PPS needs.  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Incorporate data security guiding principles and needs into draft governance and policy framework and draft IT Standards and Infrastructure Plan, and draft Data Security and Confidentiality Plan.  | Completed | Incorporate data security guiding principles and needs into draft governance and policy framework and draft IT Standards and Infrastructure Plan, and draft Data Security and Confidentiality Plan.  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Conduct analysis of information security risks of the technical and policy components of the IT Data Sharing and Interoperability Roadmap. This will include analysis of potential threats or security risks   | Completed | Conduct analysis of information security risks of the technical and policy components of the IT Data Sharing and Interoperability Roadmap. This will include analysis of potential threats or security risks   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Develop risk mitigation controls and the rollout and implementation of ongoing security testing and incorporate into the Data Security and Confidentiality Plan. This will include network and server security and database encryption measures to prevent external threats. This will be done in conjunction with the stakeholders mentioned above (e.x. IT Committee). | Completed | Develop risk mitigation controls and the rollout and implementation of ongoing security testing and incorporate into the Data Security and Confidentiality Plan. This will include network and server security and database encryption measures to prevent external threats. This will be done in conjunction with the stakeholders mentioned above (e.x. IT Committee). | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Review and approval of Data Security and Confidentiality Plan by PPS leadership  | Completed | Review and approval of Data Security and Confidentiality Plan by PPS leadership  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |





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**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s). |                |
| Develop an IT Change Management Strategy.   |                |
| Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network   |                |
| Develop a specific plan for engaging attributed members in Qualifying Entities  |                |
| Develop a data security and confidentiality plan.   |                |

**Milestone Review Status**

| Milestone #         | Review Status   | IA Formal Comments |
|---------------------|-----------------|--------------------|
| <b>Milestone #1</b> | Pass & Complete |                    |
| <b>Milestone #2</b> | Pass & Complete |                    |
| <b>Milestone #3</b> | Pass & Complete |                    |
| <b>Milestone #4</b> | Pass & Complete |                    |
| <b>Milestone #5</b> | Pass & Ongoing  |                    |



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**✔ IPQR Module 5.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



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**✓ IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies**

**Instructions :**

Please describe the key challenges or risks that you foresee in creating and implementing your IT governance structure, your plans for data sharing across your network, your approach to data security and confidentiality, and the achievement of the milestones described above, including the potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

- Risk 1: PPS partners not fully comprehending the IT requirements;  
Mitigation Strategy: Engage in comprehensive community-based partner education through workshops, web-based learning tools and 1:1 interaction at partner sites; development of education materials by provider type to clearly state expectations and requirements.
- Risk 2: Partners inability to achieve meaningful adoption of IT capabilities to connect to centralized IT services and engage in data sharing;  
Mitigation Strategy: PPS has planned for provision of technical assistance with relation to EHR adoption and PCMH certification. PPS will establish incremental IT adoption milestones and site visits to ensure progress towards defined requirements and performance objectives. Financial incentives will be put into place to encourage IT adoption by partners with DSRIP dollars.
- Risk 3: Breadth of EHRs and electronic platforms currently in use may pose significant barrier and/or cost for development of interfaces by vendors for HIE connectivity;  
Mitigation Strategy: PPS IT committee will conduct a deeper assessment to better understand vendors within PPS, work to negotiate interfaces for top volume platforms first; as well as work with partners without IT platforms to adopt software from a select set of vendors.
- Risk 4: Consent process may inhibit ability to access and share pertinent patient data;  
Mitigation Strategy: Continue to coordinate with GNYHA, other PPSs, RHIOs and stakeholders to drive policy change and consent education for patients through providers to continually improve level of consent and mitigate policy barriers.
- Risk 5: As with any collaborative, stakeholders may not reach consensus on strategic, business or governance decisions in a timely manner;  
Mitigation Strategy: Implementation plan will carefully map out deliverable/decision points and risks of indecision will be raised immediately to PPS leadership for arbitration; PPS will leverage State guidance on key business and technical decisions where appropriate.
- Risk 6: New information that becomes available over the course of the project on IT systems and processes may require changes to the developed IT plans and strategy.  
Mitigation strategy: Update impacted plans based on quarterly reports on each milestone work stream.

**✓ IPQR Module 5.4 - Major Dependencies on Organizational Workstreams**

**Instructions :**

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)



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The IT Systems and Processes work stream is dependent on several other work streams, including: governance, workforce strategy, performance reporting, and, over time, financial sustainability.

The main interdependencies with governance include bylaw and policy creation for data sharing and confidentiality, creation of change management strategies, contracting with external community-based organizations to ensure appropriate IT usage and engagement, and participation/ performance monitoring.

The main interdependencies with workforce strategy include the development of relevant training programs and materials, hiring appropriately qualified staff as needed, and defining/ achieving a target workforce state that includes IT usage capabilities.

The main interdependencies with performance reporting include developing clinical quality and performance dashboards, and developing/employing training programs.

The main interdependencies with financial sustainability include ensuring appropriate allocation and usage of funding, and over time, the adjustment and adaptation of funding and/or pricing for financially fragile providers and organizations.

IT systems represent the largest capital expenditure, with many partners requesting funding, therefore continuous management of this allocation is crucial.

The IT Systems and Processes work stream is a critical aspect of creating a successful Integrated Delivery System (IDS), and therefore will impact many of the other work streams, but does not have specific dependencies on them.



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**✔ IPQR Module 5.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>                                 | <b>Key deliverables / responsibilities</b>  |
|---|---|---|
| Provision of centralized IT services to fulfill 2.a.i and other project core IT requirements  | PPS IT Committee (Co-Chairs: Dan Figueras and Alison Connelly-Flores- Urban Health Plan), PMO | Design, plan and implementation of IT infrastructure to achieve: bidirectional data sharing, HIE connectivity, alerts, messaging, care coordination, PCMH level III and adoption of MU II eligible EHRs   |
| Provision of IT and data governance for PPS partners, RHIOs and coordination with State entities and MCOs for data exchange, analytics, reporting, etc. | Ivan Durbak, Bronx Lebanon Hospital Center  | <ul style="list-style-type: none"> <li>- Data governance model and data use agreement(s) by provider type</li> <li>- Minimum Data Set requirements by provider type</li> <li>- HIPAA and IS compliance policies, training and infrastructure</li> <li>- Data and user access management &amp; audits</li> <li>- Vendor selection and management</li> </ul>  |
| Provide consistent, impartial and balanced leadership for PPS IT strategy and infrastructure needs  | PPS IT Committee (Co-Chairs: Dan Figueras and Alison Connelly-Flores- Urban Health Plan), PMO | IT leadership on behalf of BL PPS partners to ensure IT strategy, investments and services/ infrastructure meet the needs of the PPS, address critical gaps and enable ongoing rapid cycle evaluation and performance management  |
| Operational leadership and Performance management oversight   | BL PPS, Inc.: Director of IT (TBD)  | <ul style="list-style-type: none"> <li>- Development of performance management and reporting tools</li> <li>- Development of dashboards as needed by PPS leadership, committees and providers</li> <li>- IT implementation plan management; daily oversight of project teams and vendors</li> <li>- Lead development of technical assistance and resources with vendors, project teams, etc.</li> </ul> |



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**✔ IPQR Module 5.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>  | <b>Role in relation to this organizational workstream</b>                               | <b>Key deliverables / responsibilities</b>  |
|--|---|---|
| <b>Internal Stakeholders</b>   |   |   |
| Alison Connelly-Flores, Urban Health Plan Inc., IT Committee Member & Co-chair           | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with input from committee members |
| Charlie Carroll, Upper Room AIDS Ministry, Inc., IT Committee Member                     | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with input from committee members |
| Chase McCaleb, Bronx Lebanon Integrated Services System Incorporate, IT Committee Member | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with input from committee members |
| Isaac Dapkins, MD, Bronx Lebanon Hospital Center, IT Committee Member                    | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with input from committee members |
| Cory Sherb, Selfhelp Community Services, Inc., IT Committee Member                       | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with input from committee members |



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| Key stakeholders  | Role in relation to this organizational workflow  | Key deliverables / responsibilities  |
|---|---|--|
|   |   | improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members  |
| Dan Figueras, Urban Health Plan, Inc., IT Committee Member & Co-chair | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Gary Lapon, CHN, IT Committee Member                                  | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Henry Denis, American Dental Offices, IT Committee Member             | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Ivan Durbak, Bronx Lebanon Hospital Center; IT Committee Member       | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Jennifer Spadafora, CHN; IT Committee Member                          | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |



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| Key stakeholders   | Role in relation to this organizational workflow  | Key deliverables / responsibilities  |
|--|---|--|
| Kathy Miller, Bronx RHIO; IT Committee Member                          | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Phyllis Chin, CHN; IT Committee Member                                 | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Ruslan Beltsyz, Dannelisse Corporation; IT Committee Member            | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Tracie Jones, Bronxworks; IT Committee Member                          | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Virgilina Gonzalez, Bronx Lebanon Hospital Center; IT Committee Member | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| Luis Matos, Communilife; IT Committee Member                           | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across   |





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| Key stakeholders   | Role in relation to this organizational workflow  | Key deliverables / responsibilities  |
|--|---|--|
|  |   | PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members  |
| David Dring, Self Help Community Services, Inc;<br>IT Committee Member | Accountable to BL PPS Board and Executive committee for delivery of IT strategy for PPS | Delivery of IT infrastructure<br>Ensure coordination with PPS partners for assessment, planning, implementation, ongoing management, reporting and process improvement; Ongoing coordination and strategy alignment across PPS to ensure data sharing and care coordination for significant proportion of PPS members; Responsible for development of implementation plan with in put from committee members |
| <b>External Stakeholders</b>   |   |  |
| Bronx RHIO Leadership  | RHIO leadership within region   | Responsible for coordination with BL PPS IT leadership for deployment of IT strategy; delivery of HIE connectivity, and select functionality (e.g. DIRECT messaging); ensuring cross-RHIO/PPS connectivity via SHIN-NY; provision of consent management and integration with statewide MPI and data sharing initiatives  |



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**✓ IPQR Module 5.7 - Progress Reporting**

**Instructions :**

Please describe how you will measure the success of this organizational workstream.

The IT work stream leadership will develop a comprehensive implementation plan, supplemented by GANTT chart outlining quarterly milestones based on performance requirements (DSRIP) and implementation milestones for the PPS IT strategy. The implementation plan will provide a measurable guide for progress that will be regularly shared with Leadership and collaborating committees to ensure provision of deliverables, services and functionality in line with PPS scale and speed, and overall PPS IT requirements. In addition to IT implementation progress tracking and management, the committee will engage in PPS partner feedback requests through surveys and discussion forums to ensure solutions and services continually meet partner needs, expectations and deliver value. Example measures to be tracked include EHR adoption, Meaningful Use, PCMH L3 certification, use of evidence-based guidelines, patient engagement systems, data exchange agreements, etc.

**IPQR Module 5.8 - IA Monitoring**

**Instructions :**



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**Section 06 – Performance Reporting**

**☑ IPQR Module 6.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name   | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Establish reporting structure for PPS-wide performance reporting and communication.  | Completed | Performance reporting and communications strategy, signed off by PPS Board. This should include:<br>-- The identification of individuals responsible for clinical and financial outcomes of specific patient pathways;<br>-- Your plans for the creation and use of clinical quality & performance dashboards<br>-- Your approach to Rapid Cycle Evaluation | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>PMO will Identify PPS resources that are responsible for clinical and financial outcomes of specific patient pathways  | Completed | Staffing and Resource Plan for Outcomes Monitoring and Reporting  | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>PMO will collaborate with NYSDOH, industry subject matter experts, and stakeholders to define performance measures/metrics to track and report on processes and outcomes. Develop effective communication strategy for PPS partners/stakeholders | Completed | Performance Measures/Metrics, and Communication Strategy  | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>PMO, with the IT Committee will define PPS-level dashboard technology that will be used by providers/organizations/staff to monitor outcomes and guide targeted quality improvement interventions. Update communication strategy as needed       | Completed | Technology Architecture for Dashboard Technologies, and Communication Strategy  | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>PMO will establish framework for facilitating rapid  | Completed | Rapid Cycle Evaluation Framework  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| cycle improvement informed by diligent outcomes tracking  |             |  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Review and approval of Performance and Communication Strategy by PPS Steering Committee.   | Completed   | Final Performance Reporting and Communication Strategy   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>PMO will establish sub-committees who will be responsible for goal-setting and monitoring across the PPS.  | Completed   | Sub-Committee Charter and Defined Goals  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>PMO will update Performance and Communications Strategy implementation based upon subsequent monthly reports and evidence of the flow of performance reporting information, and approval by PPS Steering Committee | Completed   | Monthly Reports, and applicable change management documentation  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #2</b><br>Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.  | In Progress | Finalized performance reporting training program.  | 04/01/2016          | 06/30/2018        | 04/01/2016 | 06/30/2018 | 06/30/2018       | DY4 Q1                           | NO |
| <b>Task</b><br>PPS Leadership will work with the PMO, PDI, IT and Workforce Committees to the develop initial draft Performance Reporting Training Program  | Completed   | Draft Performance Reporting Training Program   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>PPS Leadership will gather and incorporate input from stakeholders on draft Training Program, as needed  | Completed   | Summary of Stakeholder Input   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Task</b><br>Review and approval of Performance Reporting Training Program by PPS Steering Committee  | Not Started | Final Performance Reporting Training Program   | 01/01/2017          | 12/31/2017        | 01/01/2017 | 12/31/2017 | 12/31/2017       | DY3 Q3                           |    |
| <b>Task</b><br>The Workforce Committee will implement Performance Reporting Training Program  | Not Started | Program Management Documentation   | 01/01/2018          | 06/30/2018        | 01/01/2018 | 06/30/2018 | 06/30/2018       | DY4 Q1                           |    |
| <b>Task</b><br>PPS Leadership and the Workforce Committee will deliver the description of Training Programs delivered and participant-level data, including   | Not Started | Quarterly Reports, Description of Training Programs Delivered, Participant-Level Data, and Training Outcomes | 01/01/2018          | 06/30/2018        | 01/01/2018 | 06/30/2018 | 06/30/2018       | DY4 Q1                           |    |



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| Milestone/Task Name  | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|----|
| training outcomes, based upon subsequent quarterly reports |        |             |                     |                   |            |          |                  |                                  |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Establish reporting structure for PPS-wide performance reporting and communication.   |                |
| Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting. |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Ongoing  |                    |



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**✔ IPQR Module 6.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



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✔ IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing performance reporting structures and processes and effective performance management within your network, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

- Risk 1: The performance monitoring and reporting infrastructure that will be provided by NYSDOH relative to what will be provided by the PPS is not clearly defined at this time. Mitigation Strategy: Close collaboration between the NYSDOH and PPSs across the state will be necessary in order to mitigate this risk. In addition, increased transparency by the NYSDOH could provide PPS with necessary information to implement an effective strategy that spans all DYs.
- Risk 2: Some organizations/providers within the PPS could be reluctant to agree to strict performance reporting and monitoring, particularly in comparison to their competitors within the same PPS. Mitigation Strategy: This risk can be mitigated by a strong governance/sub-committee presence, and effective communication strategy that addresses specific provider/organizational concerns.
- Risk 3: The PPS is a multi-stakeholder environment where many varying opinions and voices will exist. It is often difficult to define and implement specific performance metrics in this kind of environment. Mitigation Strategy: This risk can be mitigated by developing an initial set of PPS-level performance measures/metrics, with input from the NYSDOH and industry subject matter experts, and incorporating stakeholder input as appropriate throughout the process.
- Risk 4: Ability to connect effectively to the RHIO for data sharing. Mitigation Strategy: Connecting all providers to the RHIO in a timely manner to improve data sharing and analytics so we can identify issues with performance.
- Risk 5: Ability of the RHIO to create a data analytics tool. Mitigation Strategy: Working closely with the RHIO to identify and create the specs for performance and quality metrics by project. As well as the creation of profiles by patient, providers, etc.

✔ IPQR Module 6.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The Performance Reporting work stream has dependencies on several other work streams, including IT, Governance, and Workforce. This work stream is dependent on the IT Systems and Processes work stream because these systems will enable performance monitoring and reporting through the creation of an integrated data network. Performance Reporting is interlinked with the Governance of the PPS. Without effective leadership and a clearly defined organizational structure with clear responsibilities and lines of accountability, our ability to embed performance reporting structures and processes will be severely limited. The Workforce Strategy work stream is also an important factor in our efforts to developing a consistent performance reporting and to embed the performance reporting framework we will establish. Training on the use of these



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systems will need to be a central part of our broader training strategy for all the staff who are impacted by our workforce transformation. The success of performance reporting relies on quick and accurate transfers of vital performance information. Practitioner Engagement and Clinical Integration will both be absolutely crucial to the success of our efforts to create a common performance culture throughout the PPS network, and to embed the new performance reporting practices.





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**✔ IPQR Module 6.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>   | <b>Key deliverables / responsibilities</b>   |
|---|---|--|
| Oversight and accountability for delivery of performance reporting capability   | PPS Leadership; CIO; IT Committee   | <ul style="list-style-type: none"> <li>• Performance reporting infrastructure (design, planning and implementation)</li> <li>• Coordination with NYDOH, PPS partners and other sources for data collection</li> <li>• Development of dashboards to enable performance management and rapid cycle evaluation</li> <li>• Management and oversight of performance reporting and data collection staff and project leads, including engagement of committees and governance leads to inform process</li> </ul> |
| Responsible for informing development of performance tools, monitoring performance of partners and PPS, informing process improvement and corrective action | PPS Leadership (CFO, CEO, CMO), Finance Committee; IT Committee; Project Development and Implementation (PDI) Committee | <ul style="list-style-type: none"> <li>• Inform identification of key indicators and operational, clinical, financial, quality and other performance metrics</li> <li>• Responsible for informing development of dashboards, performance thresholds, reviewing data/reports and making recommendations to Governing Board on necessary actions</li> </ul>  |
| Develop and provide training on clinical quality and performance improvement  | Workforce Committee   | <ul style="list-style-type: none"> <li>• Coordination with the PPS Leadership, IT, and Finance to ensure that staff participating in DSRIP projects are properly trained to report data required for performance monitoring.</li> </ul>  |
| Provision of claims data, benchmark data and support in development of population health analytic tools   | MCOs  | Coordinate with PPS in provision of claims data and benchmark data to support performance management; potential for contract negotiation based on improved total cost management   |
| Provide general oversight to DSRIP projects   | PMO Office  | Coordinate with PPS in establishment and progress of DSRIP projects  |
| Provide general oversight to DSRIP projects   | DSRIP Clinical Leads  | Members of Project accountable for quality of patient care and financial outcomes per project  |



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**✓ IPQR Module 6.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>  | <b>Role in relation to this organizational workstream</b>                             | <b>Key deliverables / responsibilities</b>   |
|--|---|--|
| <b>Internal Stakeholders</b>   |   |  |
| Alison Connelly-Flores, Urban Health Plan Inc., IT Committee Member & Co-Chair           | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Charlie Carroll, Upper Room AIDS Ministry, Inc., IT Committee Member                     | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Chase McCaleb, Bronx Lebanon Integrated Services System Incorporate, IT Committee Member | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Cory Sherb, Selfhelp Community Services, Inc., IT Committee Member                       | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Dan Figueras, Urban Health Plan, Inc., IT Committee Member, Co-Chair                     | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Gary Lapon, CHN, IT Committee Member   | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Henry Denis, American Dental Offices, IT Committee Member                                | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Ivan Durbak, Bronx Lebanon Hospital Center; IT Committee Member                          | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |



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| <b>Key stakeholders</b>  | <b>Role in relation to this organizational workstream</b>                             | <b>Key deliverables / responsibilities</b>   |
|--|---|--|
|  |   | specified manner/format  |
| Jennifer Spadafora, CHN; IT Committee Member                                     | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Kathy Miller, Bronx RHIO; IT & Workforce Committee Member                        | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Phyllis Chin, CHN; IT Committee Member   | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Ruslan Beltsy, Dannelisse Corporation; IT Committee Member                       | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Tracie Jones, Bronxworks; IT Committee Member                                    | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Dennis Maquiling, Bronx Lebanon Hospital Center; IT & Workforce Committee Member | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Luis Matos, Communitlife; IT Committee Member                                    | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Denise Cherenfant, 1199 SEIU, Workforce Committee Member                         | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Lawrence Lang, The PAC Program, Workforce Committee Member                       | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Nestor Sanchez, Home Care NY, Workforce Committee Member                         | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |



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| <b>Key stakeholders</b>   | <b>Role in relation to this organizational workstream</b>                             | <b>Key deliverables / responsibilities</b>   |
|---|---|--|
|   |   | goal measures; provide timely reporting and submission of data in specified manner/format  |
| Rosa Agosto, Workforce Committee Member   | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Roy Wallach, Liberty Management, Workforce Committee Member                       | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Serena Griffin, Bronx Lebaon Hospital Center, Workforce Committee Member          | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Celestino Fuentes, Liberty Management, Workforce Committee Member                 | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Debbie Witham, VIP Services, Inc, Workforce Committee Member                      | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Julie Peskoe, Home Care NY, Workforce Committee Member                            | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Dennis Maquiling - Bronx-Lebanon Hospital Center; Steering Committee Member       | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Neil Pessin- Community Care Management Partners; VNSNY; Steering Committee Member | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Dr. Isaac Dapkins - Bronx-Lebanon Hospital Center; Steering Committee Member      | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| Brent Stakehouse- Mount Sinai Hospital; Steering                                  | Accountable to BL PPS Board and Executive committee for                               | Based on reports and data, adapt DSRIP performance, strategies   |



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| <b>Key stakeholders</b>  | <b>Role in relation to this organizational workstream</b>                             | <b>Key deliverables / responsibilities</b>  |
|--|---|---|
| Committee Member   | performance reporting for PPS   | and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format   |
| Shirley Riley- 1199 SEIU; Steering Committee Member  | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Dr. Jeffry Levine- Bronx Health Home; Steering Committee Member                              | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Dr. Rosa Gil- Comunilife; Steering Committee Member  | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Octavio Marin- Special Care Center, Bronx Lebanon Hospital Center; Steering Committee Member | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Paloma Hernandez- Urban Health Plan; Steering Committee Member                               | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Dr. Ramon Moquete- Hudson Heights IPA; Steering Committee Member                             | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| Mary Zagajeski, Dominican Sisters Family Health Services                                     | Accountable to BL PPS Board and Executive committee for performance reporting for PPS | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format  |
| <b>External Stakeholders</b>   |   |   |
| NY State DOH   | Provision of statewide/PPS dashboards and performance data                            | Provide data, including claims data, consolidated reports and web-based dashboards for PPSs for performance management; provide templates for DSRIP performance reporting; provide common operational definitions for metrics and milestones and reporting requirements; provide guidance on performance improvement opportunities and evidence-based guidance and PPS benchmark data |



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| <b>Key stakeholders</b>              | <b>Role in relation to this organizational workstream</b>  | <b>Key deliverables / responsibilities</b>  |
|--------------------------------------|--|---|
| NYC DOH                              | Provision of claims data, benchmark data and support in development of population health analytic tools  | Provide data, including claims data, consolidated reports and web-based dashboards for PPSs for performance management; provide templates for DSRIP performance reporting; provide common |
| Managed care organizations           | Will provide key information to the PPS. Will also be necessary for arranging shared shavings agreements with the PPS in the later stages of DSRIP | Provide data to PPS Shared saving   |
| Patient representative organizations | Provide patient feedback to support performance monitoring and performance improvement   | Input into performance monitoring and continuous performance improvement processes  |
| CBOs                                 | Will provide key information to the PPS.   | Provide data to PPS   |
| PCP                                  | Will provide key information to the PPS.   | Provide data to PPS   |



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**✔ IPQR Module 6.7 - IT Expectations**

**Instructions :**

Please clearly describe how the development of shared IT infrastructure across the PPS will support your approach to performance reporting.

The development of shared IT infrastructure across the PPS will support performance reporting in numerous ways. The HIT system will utilize robust data sets supporting proactive comprehensive care and DSRIP performance management, operating within an integrated data network providing data-driven clinical decision making. Core DSRIP performance metrics and milestones will be integrated within performance dashboards and PPS reporting at the governance partner and individual provider level to ensure transparency and enable pro-active risk management. Sub-committees will be responsible for goal setting and monitoring across the PPS, raising risks to leadership and recommending remediation.

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the projects success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.

**✔ IPQR Module 6.8 - Progress Reporting**

**Instructions :**

Please describe how you will measure the success of this organizational workstream.

The success of the work stream will be measured against progress in the planning, design and deployment of performance reporting processes and tools that will enable users to access health information on centralized dashboards. Performance reporting will begin as a manual process and increase over time to allow for greater automation capabilities for queries, user features and other data points. The IT Committee will coordinate with PPS governance and committee leadership to define the requirements and milestones for performance reporting capabilities within a timeframe aligned with State-provided reporting templates and timelines. Measures of success will be included that are relevant to the specific health markers of the population being managed.



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**IPQR Module 6.9 - IA Monitoring**

**Instructions :**





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**Section 07 – Practitioner Engagement**

**✅ IPQR Module 7.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name  | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Develop Practitioners communication and engagement plan.  | Completed | Practitioner communication and engagement plan. This should include:<br>-- Your plans for creating PPS-wide professional groups / communities and their role in the PPS structure<br>-- The development of standard performance reports to professional groups<br>--The identification of profession / peer-group representatives for relevant governing bodies, including (but not limited to) Clinical Quality Committee | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           | NO |
| <b>Task</b><br>Review past engagements -- Look at previous actions undertaken by core PPS Providers to identify successful tactics and continued challenges  | Completed | Review past engagements -- Look at previous actions undertaken by core PPS Providers to identify successful tactics and continued challenges   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Determine the practitioner function -- Gather information on functions and services offered by PPS partners   | Completed | Determine the practitioner function -- Gather information on functions and services offered by PPS partners  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Map stakeholders present: (a) key professional groups (physicians, nurses, behavioral health specialists, community health workers etc.); and (b) geographic areas or clusters of providers | Completed | Map stakeholders present: (a) key professional groups (physicians, nurses, behavioral health specialists, community health workers etc.); and (b) geographic areas or clusters of providers  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Define criteria for identifying and prioritizing stakeholders --- represent: a) attribution b) services c) possible impacts   | Completed | Define criteria for identifying and prioritizing stakeholders --- represent: a) attribution b) services c) possible impacts  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Establish ongoing stakeholder panel. These are services designed to help practitioners and providers improve the efficiency of their operations, thereby freeing up time for the new collaborative care practices   | Completed   | Establish ongoing stakeholder panel. These are services designed to help practitioners and providers improve the efficiency of their operations, thereby freeing up time for the new collaborative care practices   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Task</b><br>Define short- and long-term goals, and set tactics and process for engagement.<br><br>a. Structures and processes for two-way communication between front-line practitioners and the Governance of the PPS – using the Practitioner Champions as a key line for this communication<br>b. Process for managing grievances rapidly and effectively<br>c. High-level approach to the use of learning collaborative<br>d. Other forums for practitioners to discuss, collaborate, and shape how DSRIP will affect their practices | Completed   | Define short- and long-term goals, and set tactics and process for engagement.<br><br>a. Structures and processes for two-way communication between front-line practitioners and the Governance of the PPS – using the Practitioner Champions as a key line for this communication<br>b. Process for managing grievances rapidly and effectively<br>c. High-level approach to the use of learning collaborative<br>d. Other forums for practitioners to discuss, collaborate, and shape how DSRIP will affect their practices | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Steering Committee will review and finalize the provider communication and engagement plan.   | Completed   | Steering Committee will review and finalize the provider communication and engagement plan.   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Identification of practitioner leaders to represent practitioner interests in governance/policy --This will involve seeking input from practitioners on their role in the DSRIP transformative process  | Completed   | Identification of practitioner leaders to represent practitioner interests in governance/policy --This will involve seeking input from practitioners on their role in the DSRIP transformative process  | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Milestone #2</b><br>Develop training / education plan targeting practitioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.   | In Progress | Practitioner training / education plan.   | 06/30/2016          | 03/31/2017        | 06/30/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           | NO |
| <b>Task</b>  | Completed   | Review existing plans and materials   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Review existing plans and materials  |             |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Establish stakeholders needs based on:<br><br>a. Core goals of DSRIP program<br>b. PPS projects<br>c. Cross-PPS work streams underpinning the delivery of the DSRIP projects, including value-based payment, case management and clinical integration   | In Progress | Establish stakeholders needs based on:<br><br>a. Core goals of DSRIP program<br>b. PPS projects<br>c. Cross-PPS work streams underpinning the delivery of the DSRIP projects, including value-based payment, case management and clinical integration   | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |
| <b>Task</b><br>Define criteria for identifying and prioritizing stakeholders based on :<br>a. attribution<br><br>b. services<br><br>c. possible impacts  | In Progress | Define criteria for identifying and prioritizing stakeholders based on :<br>a. attribution<br><br>b. services<br><br>c. possible impacts  | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |
| <b>Task</b><br>Establish Ongoing training panel. Develop an overarching schedule of face-to-face training sessions across PPS designed to directly communicate with and answer questions from the majority of practitioners in the creation of interest groups/panels/committees as devices for building collaboration and consensus | In Progress | Establish Ongoing training panel. Develop an overarching schedule of face-to-face training sessions across PPS designed to directly communicate with and answer questions from the majority of practitioners in the creation of interest groups/panels/committees as devices for building collaboration and consensus | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |
| <b>Task</b><br>Define short- and long-term goals, and set tactics and rules for the engagement.  | In Progress | Define short- and long-term goals, and set tactics and rules for the engagement.  | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |
| <b>Task</b><br>360 Review of training materials and feedback   | In Progress | 360 Review of training materials and feedback   | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found



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**Prescribed Milestones Current File Uploads**

| Milestone Name   | User ID | File Type                   | File Name   | Description                                    | Upload Date         |
|--|---------|-----------------------------|---|--|---------------------|
| Develop Practitioners communication and engagement plan. | dmaq    | Documentation/Certification | 27_DY2Q3_PRCENG_MDL71_PRES1_DOC_BHA_Practitioner_Communication_and_Engagement_Plan_-_DY2Q3_8448.pdf | Practitioner Communication and Engagement Plan | 01/24/2017 10:55 AM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Develop Practitioners communication and engagement plan.  |                |
| Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda. |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Ongoing  |                    |



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**✔ IPQR Module 7.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✓ IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies

##### Instructions :

Please describe the current level of engagement of your physician community in the DSRIP program and describe the key challenges or risks that you foresee in implementing your plans for physician engagement and achieving the milestones described above. Describe any potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Risk: The level of engagement of our practitioners in the PPS varies. The risk is whether or execution of a provider outreach strategy reaches all providers in the community. We have some practitioners that are heavily involved playing key roles on both projects and committees. At this stage our current engagement activities are focused on education of our practitioners to what DSRIP is and how they can participate in the process. We are changing and challenging the way they do business and it is important that they see the value that this transformational process will bring the long run.

Mitigation: We will encourage and foster committee formation, drive representation in governance, and create leadership development programs, etc. to address the appropriately identified risks of provider engagement. To mitigate this risk, we will involve a 'train the trainer' approach as part of our training and education program. We will also develop electronic and printed training materials that will continue to engage practitioners in the DSRIP program, even if they join a provider after the practitioner education and training roadshow. This is designed to ensure the core behaviors and practices of our DSRIP program remain embedded within organizations.

Risk: Provider resistance to working to achieve PCMH Level 3 due to a lack of admin support to implement this change, amongst other reasons.

Mitigation: The PPS will develop a plan to provide support to assist providers to meet PCMH and MU.

#### ✓ IPQR Module 7.4 - Major Dependencies on Organizational Workstreams

##### Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Communication with stakeholders through a variety of media including a newsletter, regularly scheduled town hall meetings, PAC meetings, and on-going project committee work are all designed to engage stakeholders as often as possible in PPS activities. Primary dependencies however, are the Finance Committee and its work to develop project budgets, funds flows to providers engaged in each project and an incentive payment distribution methodology that is clear and understandable to providers. The IT Committee, Stakeholder Engagement Workgroup, and Workforce Committee will also be critical to the success of practitioner engagement. Many practitioners will need significant support from the PPS to engage in clinical integration, population health management strategies, and in adopting IT systems that allow for communication and data flow between PPS members. The PPS is also engaging providers to develop a process for them to reach PCMH level III certification. Stakeholder Engagement Workgroup has already begun planning for the PPS wide implementation of PCMH III. The Workforce Committee is working with stakeholders to understand the new skills and workflows that will generate from the clinical projects. The Workforce Committee will offer educational guidance to the Stakeholder Engagement Committee on issues related to re-deploying staff, skills development, and job training. The ability of the PPS to communicate to the community's practitioners, not just the larger organizations, will be key to the further success of the DSRIP initiative. The on-



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going communication initiatives described above will help to engage stakeholders at all levels in PPS activities.



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**✔ IPQR Module 7.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>                          | <b>Key deliverables / responsibilities</b>   |
|---|--|--|
| Financial Management and oversight                    | Victor DeMarco, Bronx Lebanon  | Financial oversight of PPS participating providers; development and communication of funds flow                                      |
| IT Development and Implementation                     | Ivan Durbak/Bronx Lebanon & Dan Figueras/Urban Health Plan;<br>Kathy Miller/Bronx RHIO | Interconnectivity with PPS partners  |
| Stakeholder Engagement                                | Roy Wallach/ Conifer Park-Armes Acre   | Coordinate stakeholder communication for the PPS   |
| Workforce Development                                 | Selena Griffin-Mahon/ Bronx Lebanon  | Develop overall training plan to include practitioners across the PPS workforce spectrum.  |
| PCMH functionality                                    | Javiera Riveria/ Urban Health Plan   | Engage providers and aid them in reaching PCMH Level 3   |
| PPS Governance and organization                       | Fred Miller/ Garfield-Miller, LLP  | Establish LLC, Provider participation contracts, compliance program  |
| Integrated Delivery System Implementation & Oversight | Dennis Maquiling/Bronx Lebanon   | Establish and Implement DSRIP: IT, Project Implementation , PCMH Certification, Care Coordination, Stakeholder Engagement oversight. |





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**✓ IPQR Module 7.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>                               | <b>Role in relation to this organizational workstream</b>   | <b>Key deliverables / responsibilities</b>         |
|---|---|--|
| <b>Internal Stakeholders</b>                          |   |  |
| Denise Bauer, Catholic Charities                      | Stakeholder Engagement Workgroup Partner  | Engage providers and assist in the work of the PPS |
| Dr. John Coffey, BLHC                                 | Stakeholder Engagement Workgroup Partner; Project Development and Implementation/Clinical & Quality Committee Chair                       | Engage providers and assist in the work of the PPS |
| Joann Casado, Urban Health Plan                       | Stakeholder Engagement Workgroup Partner - Co-Chair; Project Development and Implementation Committee Partner                             | Engage providers and assist in the work of the PPS |
| Dr. Magdy Mikhail, BLHC                               | Stakeholder Engagement Workgroup Partner; Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |
| Fernando Martinez, the Osbourne Group                 | Stakeholder Engagement Workgroup Partner  | Engage providers and assist in the work of the PPS |
| Michelle Miller, Catholic Charities                   | Stakeholder Engagement Workgroup Partner  | Engage providers and assist in the work of the PPS |
| Lisa Orriola, BLHC                                    | Stakeholder Engagement Workgroup Partner  | Engage providers and assist in the work of the PPS |
| Biren Patel, Hemant Patel MD PC/ Harlem Medical Group | Stakeholder Engagement Workgroup Partner, Finance Committee Voting Member   | Engage providers and assist in the work of the PPS |
| Peter Sherman, BLHC                                   | Stakeholder Engagement Workgroup Partner; Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |
| Roy Vega, BLHC  | Stakeholder Engagement Workgroup Partner  | Engage providers and assist in the work of the PPS |
| Debbie Pantin, VIP                                    | Stakeholder Engagement Workgroup Partner; Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |
| Dr. Ben Kortnizer, Mount Sinai Hospital               | Stakeholder Engagement Workgroup Partner, BHA PPS LLC Board Member  | Engage providers and assist in the work of the PPS |
| Chris Arce, BLHC                                      | Stakeholder Engagement Workgroup Partner, Co-Chair; Project Development and Implementation Committee Partner                              | Engage providers and assist in the work of the PPS |
| Dennis Maquiling, BLHC                                | Stakeholder Engagement Workgroup Partner; Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |
| Roy Wallach, Liberty Management                       | Stakeholder Engagement Workgroup Partner, Co-Chair; Project Development and Implementation Committee Partner; Workforce Committee Partner | Engage providers and assist in the work of the PPS |
| Alexandria Rodriguez, BLHC                            | Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |
| Christina Coons, VNSNY                                | Project Development and Implementation Committee Partner  | Engage providers and assist in the work of the PPS |



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| <b>Key stakeholders</b>                                   | <b>Role in relation to this organizational workstream</b>          | <b>Key deliverables / responsibilities</b>         |
|---|--|--|
| David Gerber, St. Christopher's Inn                       | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Debbie Lester, Urban Health Plan                          | Project Development and Implementation Committee Partner, Co-Chair | Engage providers and assist in the work of the PPS |
| Dr. Abayomi Salako, BLHC                                  | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dr. Issac Dapkins, BLHC                                   | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dr. Jeffery Levine, BLHC                                  | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dr. Manuel Vasquez , Urban Health Plan                    | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dr. Mario F. Moquete, Hudson Heights IPA                  | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dr. Richard Cindrich, BLHC                                | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Georgia Connell, BLHC                                     | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Javiera Rivera, Urban Health Plan                         | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Kathryn Salisbury, MHA of NYC                             | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Leonardo Vicente , BLHC                                   | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Luarnie Bermudo, Domincian Sisters Family Health Services | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Natalie Cruz, BLHC  | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Paloma Hernandez, Urban Health Plan                       | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Patricia Cahill, BLHC                                     | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Richard Biscotti, ArchCare                                | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Richard Parker, BLHC                                      | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Dennis Maquiling, BLHC                                    | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Scott Auwarter, Bronx Works                               | Project Development and Implementation Committee Partner           | Engage providers and assist in the work of the PPS |
| Shirley Riley, 1199 SEIU                                  | Workforce Committee Partner & BHA PPS LLC Board Member             | Engage providers and assist in the work of the PPS |
| Celestino Fuentes, Liberty Management                     | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Julie Peskoe, Home Care NY                                | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Lawrence Lang, The PAC Program                            | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Nestor Sanchez, Home Care NY                              | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Rosa Agosto, Urban Health Plan                            | Workforce Committee Partner, Co-Chair                              | Engage providers and assist in the work of the PPS |
| Kathy Miller, Bronx RHIO                                  | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Vivian Torres, Self Help Community Services, Inc          | Workforce Committee Partner  | Engage providers and assist in the work of the PPS |
| Selena Griffin, BLHC                                      | Workforce Committee Partner, Chair                                 | Engage providers and assist in the work of the PPS |
| <b>External Stakeholders</b>                              |  |  |
| NY State DOH  | Regulatory Organization  | Rules and Policy                                   |



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| <b>Key stakeholders</b>     | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b> |
|-----------------------------|---|--|
| NYC DOHMH                   | Regulatory Organization                                   | Rules and Policy                           |
| Legislators                 | Oversight to Policy and Engagement                        | Rules and Policy                           |
| External PPSs               | Treatment and Patients Interactions                       | Care Coordination                          |
| Medicaid Managed Care Plans | Treatment and Patients Interactions                       | Billing and Care Management                |
| Advocacy Organizations      | User Out-Reach and Structure                              | Influence and Committee Roles              |



# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✔ IPQR Module 7.7 - IT Expectations

##### Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

The shared IT infrastructure platforms, including specific tools such as the BL PPS Participant Portal, a web-based interface for PPS users that will include access to reporting functionality, data analytics, care management tools and PPS-sponsored communications, including training and education programs, will connect practitioners and facilitate practitioner engagement, which will be crucial to providing access to critical functionality such as dashboards, performance reporting, patient alerts, and secure messaging. BL PPS's proposed shared IT infrastructure will deliver efficiency, interoperability, and high value-added solutions that will facilitate practitioner engagement through the provision of tools that support better time management, performance management and reporting, and improve overall provider satisfaction. The Practitioner Engagement workflow has key dependencies around IT Systems and Processes, as described above. The PPS will employ diligent project management and monitoring to ensure infrastructure (such as the connectivity through the RHIO), and functionality are adequate to facilitate effective provider engagement, as well as the training necessary to achieve it. The focus of a shared IT Infrastructure will be to provide patient-level data to all PPS partners in a manner that supports better time management and user satisfaction. IT will identify the provider gaps as it relates to Meaningful and EHR, and develop a strategy to provide technical assistance and support them with achieving PCMH level 3.

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the projects success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.

#### ✔ IPQR Module 7.8 - Progress Reporting

##### Instructions :

Please describe how you will measure the success of this organizational workstream.

Practitioner engagement will be encouraged through regularly scheduled town hall meetings and inclusion on various PPS project workgroups. Continuation of PPS updates via e-mail and website maintenance will help ensure that practitioners are able to receive pertinent news and updates. We will have set the targets for delivering education & face-to-face training for implementation of project specific processes in our



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network and we will use this metric to monitor the progress of this work stream. In addition, we will monitor the attendance at practitioner training events. The design of these programs will involve specific targets being set for the number of attendees per training as well as questionnaires pre- and post-testing designed to assess impact and satisfaction.

**IPQR Module 7.9 - IA Monitoring**

**Instructions :**



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**Section 08 – Population Health Management**

**✅ IPQR Module 8.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name   | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Develop population health management roadmap.  | Completed | Population health roadmap, signed off by PPS Board, including:<br>-- The IT infrastructure required to support a population health management approach<br>-- Your overarching plans for achieving PCMH 2014 Level 3 certification in relevant provider organizations<br>--Defined priority target populations and define plans for addressing their health disparities. | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Define priority target populations by using CNA and other proprietary data to develop disease specific profiles which take into account co-morbidities and social determinants of health (homelessness , etc.) | Completed | Define priority target populations by using CNA and other proprietary data to develop disease specific profiles which take into account co-morbidities and social determinants of health (homelessness , etc.)  | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Acquire, aggregate and leverage data in support of population health.  | Completed | Acquire, aggregate and leverage data in support of population health.   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Engage patients, physicians and other clinicians and create a collaborative partnership to develop population health roadmap   | Completed | Engage patients, physicians and other clinicians and create a collaborative partnership to develop population health roadmap  | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Develop intervention protocols for identified population   | Completed | Develop intervention protocols for identified population  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Identify the necessary IT infrastructure to support a population health approach and work in the   | Completed | Identify the necessary IT infrastructure to support a population health approach and work in the PPS  | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| PPS  |             |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Develop a plan to assist primary care physicians and other clinicians with achieving PCMH level 3 2014 certification  | Completed   | Develop a plan to assist primary care physicians and other clinicians with achieving PCMH level 3 2014 certification  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #2</b><br>Finalize PPS-wide bed reduction plan.   | In Progress | PPS Bed Reduction plan, signed off by PPS Board. This should set out your plan for bed reductions across your network, including behavioral health units/facilities, in line with planned reductions in avoidable admissions and the shift of activity from inpatient to outpatient settings. | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           | NO |
| <b>Task</b><br>The lead entity will develop a methodology to evaluate acute care bed utilization in the PPS  | Completed   | The lead entity will develop a methodology to evaluate acute care bed utilization in the PPS  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>The lead entity will identify, aggregate and acquire data including utilization data such as salient data, managed care utilization and others (RHIO, MAPP) as well as the lead entity's internal data sets | Completed   | The lead entity will identify, aggregate and acquire data including utilization data such as salient data, managed care utilization and others (RHIO, MAPP) as well as the lead entity's internal data sets   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Identifies members of the PPS who have gaps in care and requires intervention   | Completed   | Identifies members of the PPS who have gaps in care and requires intervention   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>The lead entity will review inpatient utilization data on a rolling 3 month basis   | Completed   | The lead entity will review inpatient utilization data on a rolling 3 month basis   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Engage patients, physicians and other clinicians and create a collaborative partnership to identify potentially avoidable admissions.   | Completed   | Engage patients, physicians and other clinicians and create a collaborative partnership to identify potentially avoidable admissions.   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Define criteria for identifying DSRIP projects impact on bed reduction to allow for planning and implementation of strategy   | Completed   | Define criteria for identifying DSRIP projects impact on bed reduction to allow for planning and implementation of strategy   | 06/01/2016          | 09/30/2016        | 06/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Review existing plans and materials focusing on strategies to move patients quickly to the most appropriate level of care.  | Completed   | Review existing plans and materials focusing on strategies to move patients quickly to the most appropriate level of care.  | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b>  | Completed   | Evaluate existing and DSRIP project activities that will impact   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Evaluate existing and DSRIP project activities that will impact bed utilization            |             | bed utilization   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Map bed reduction strategies to stakeholders needs and prioritize           | Completed   | Map bed reduction strategies to stakeholders needs and prioritize           | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Establish ongoing training regarding potentially avoidable admissions panel | Completed   | Establish ongoing training regarding potentially avoidable admissions panel | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Define short and long-term goals, and set tactics and rules for the plan    | Completed   | Define short and long-term goals, and set tactics and rules for the plan    | 04/01/2016          | 12/31/2016        | 04/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |    |
| <b>Task</b><br>Bed reduction plan finalized and approved by Steering committee             | In Progress | Bed reduction plan finalized and approved by Steering committee             | 04/01/2016          | 03/31/2017        | 04/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**Prescribed Milestones Narrative Text**

| Milestone Name                                | Narrative Text |
|---|----------------|
| Develop population health management roadmap. |                |
| Finalize PPS-wide bed reduction plan.         |                |





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**Milestone Review Status**

| <b>Milestone #</b>  | <b>Review Status</b> | <b>IA Formal Comments</b> |
|---------------------|----------------------|---------------------------|
| <b>Milestone #1</b> | Pass & Complete      |                           |
| <b>Milestone #2</b> | Pass & Ongoing       |                           |



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**✔ IPQR Module 8.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



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**✓ IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies**

**Instructions :**

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

- Risk 1: Provider engagement and compliance with reporting.  
Mitigation Strategy: Provider Engagement & Performance monitoring and reporting infrastructure will be created to identify and engage those providers that fall behind.
- Risk 2: Attributed Patient Utilization with other PPSs service providers.  
Mitigation Strategy: Data from NYSDOH relative to what will be provided by the PPS is not clearly defined at this time. Close collaboration between the NYSDOH and PPSs across the state will be necessary in order to mitigate this risk. In addition transparency by the NYSDOH could provide PPS with necessary information to implement an effective strategy that spans all DYs.
- Risk 3: Some organizations/providers within the PPS could be reluctant to agree to strict performance reporting and monitoring, particularly in comparison to their competitors within the same PPS.  
Mitigation Strategy: This risk can be mitigated by a strong governance/sub-committee presence, and effective communication strategy that addresses specific provider/organizational concerns.
- Risk 4: The PPS is a multi-stakeholder environment where many varying opinions and voices will exist. It is often difficult to define and implement specific performance metrics in this kind of environment.  
Mitigation Strategy: This risk can be mitigated by developing an initial set of PPS-level performance measures/metrics, with input from the NYSDOH and industry subject matter experts, and incorporating stakeholder input as appropriate throughout the process.
- Risk 5: Inadequate workforce - Workforce need through the DSRIP transformative years may lack the necessary skills sets to provide services for PPS. Mitigation Strategy: To mitigate this risk we will assess the current skills of the workforce as well as the job descriptions and possible retaining and redeployment the workforce to provide the support/services need to manage the attributed population.
- Risk 6: Standardized Protocols for delivery of care (care coordination, etc.) may impact the PPS performance.  
Mitigation Strategy: To mitigate this risk we will create protocols that take into account different patient needs as well as allow for modifications.
- Risk 7: A lack of collaboration across PPSs. Mitigation: All of the Bronx area PPSs are starting to meet regularly to identify commonalities related to projects and processes and to share best practices and aggregated patient utilization data.

**✓ IPQR Module 8.4 - Major Dependencies on Organizational Workstreams**

**Instructions :**



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Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The Population Management work stream has dependencies on several other work streams, including IT Systems and Processes, Workforce and Governance. This work stream is dependent on the IT Systems and Processes work stream because these systems will enable population health monitoring and reporting through the creation of an integrated data network. Workforce training and availability is interdependent with the ability to create population health profiles to provide services to meet the needs of the population. The main inter-dependencies with the Governance work stream include the effective creation of policies and procedures for population health monitoring and reporting, adherence to those policies and procedures, and creation/implementation of sub-committees who will be responsible for goal-setting and monitoring across the PPS.



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**✔ IPQR Module 8.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational work stream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b> | <b>Key deliverables / responsibilities</b>  |
|---|---|---|
| PPS Governance and organization                       | Fred Miller, Esq. Garfunkel Wild, LLC                         | Establish LLC, PMO contract, Provider participation contracts, compliance program   |
| Integrated Delivery System Implementation & Oversight | Dennis Maquiling/Bronx Lebanon                                | Establish and Implement DSRIP: IT, Project Implementation , PCMH Certification, Care Coordination, Stakeholder Engagement oversight. Reporting on milestones and metric |
| Financial Management and oversight                    | Victor DeMarco/Bronx Lebanon                                  | Establish and Implement DSRIP: IT, Project Implementation , PCMH Certification, Care Coordination, Stakeholder Engagement oversight. Reporting on milestones and metric |
| IT Development and Implementation                     | Ivan Durbak/Bronx Lebanon & Dan Figueras/Urban Health Plan    | IT platform, interconnectivity with PPS partners, data base management, performance reporting management  |
| Workforce Committee                                   | Selena Griffin-Mahon/ Bronx Lebanon                           | Develop Workforce Strategy for BLHC PPS   |
| PDI/Clinical Committee                                | John Coffey, MD/ Bronx Lebanon                                | Project Implementation strategy   |
| PCMH  | Javiera Rivera/ Urban Health Plan                             | Engage providers and aid them is reaching PCMH Level 3  |
| Care Coordination                                     | Christina Coons/ VNSNY  | Functions as the central point for care coordination and Deliverables across the PPS  |
| Stakeholder Engagement                                | Roy Wallach/ Conifer Park-Armes Acre                          | Coordinate stakeholder communication for the PPS  |



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**✔ IPQR Module 8.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>                  | <b>Role in relation to this organizational workstream</b>                              | <b>Key deliverables / responsibilities</b>                                |
|--|--|---|
| <b>Internal Stakeholders</b>             |  |   |
| Alexandria Rodriguez, BLHC               | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Beth Lorell, BLHC                        | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Christina Coons, VNSNY                   | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| David Gerber, St. Christopher's Inn      | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Debbie Lester, Urban Health Plan         | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Debbie Pantin , VIP Services             | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Deborah Witham, VIP Services             | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Abayomi Salako                       | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Issac Dapkins, BLHC                  | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Jeffery Levine, BLHC                 | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. John Coffey, BLHC                    | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Kamala Greene, BLHC                  | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Magdy Mikhail                        | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Manuel Vasquez , Urban Health Plan   | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Mario F. Moquete, Hudson Heights IPA | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |



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| <b>Key stakeholders</b>                                   | <b>Role in relation to this organizational workstream</b>                              | <b>Key deliverables / responsibilities</b>                                |
|---|--|---|
| Dr. Peter Sherman , BLHC                                  | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Richard Cindrich, BLHC                                | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Gary Rosario, BLHC  | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Georgia Connell, BLHC                                     | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Javiera Rivera, Urban Health Plan                         | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Joann Casado, Urban Health Plan                           | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Kathryn Salisbury, MHA of NYC                             | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Luarnie Bermudo, Dominican Sisters Family Health Services | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Natalie Cruz, BLHC  | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Paloma Hernandez, Urban Health Plan                       | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Patricia Cahill, BLHC                                     | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Richard Biscotti, ArchCare                                | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Richard Parker, BLHC                                      | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Roy Wallach, Arms Acres, Conifer Park                     | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Sam Shutman, BLHC   | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Scott Auwarter, Bronx Works                               | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Virgilina Gonazalez, BLHC                                 | Project Development and Implementation Committee/ Clinical & Quality Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| <b>External Stakeholders</b>                              |  |   |
| NY State DOH  | Regulatory Organization  | Rules and Policy  |
| NYC DOH   | Regulatory Organization  | Rules and Policy  |
| Legislators   | Oversight to Policy and Engagement   | Rules and Policy  |



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| Key stakeholders            | Role in relation to this organizational workstream | Key deliverables / responsibilities |
|-----------------------------|--|-------------------------------------|
| External PPS                | Treatment and Patients Interactions                | Care Coordination                   |
| Medicaid Managed Care Plans | Treatment and Patients Interactions                | Billing and Care Management         |
| Advocacy Organizations      | Treatment and Patients Interactions                | Billing and Care Management         |





# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

#### ✅ IPQR Module 8.7 - IT Expectations

##### Instructions :

Please describe the current Population Health Management IT capabilities in place throughout your PPS network and what your plans are at this stage for leveraging these capabilities and/or developing new IT infrastructure.

Many BLHC PPS partners have localized data analytics tools and are engaging in population health management at the individual-provider level. What is lacking, however, is the centralization of information to develop a more complete picture of population health to foster accountability and improvement in outcomes. In response, BL PPS intends to develop a Population Health Analytics Platform that includes capabilities for generating registries, conducting data cube analytic functions and managing population health data cohorts through the utilization of a RHIO data repository. This tool will enable provider organizations to analyze and track the health of the populations they serve, and to implement interventions on specific cohorts of patients. The PPS's shared IT infrastructure will assist with the monitoring of health outcomes and the distribution of information to PPS partners and stakeholders to meet DSRIP project goals. The following services will implement solutions to measure and improve the population health status through the use of predictive analytics, reporting and registries for care management, and utilization management:

- (1) Support the adoption and/or upgrade of EHRs by providing options and technical assistance to organizations who are not yet on an EHR system, or who are using an EHR system with insufficient functionality;
- (2) Expand health information exchange (HIE) to facilitate interoperability by connecting partners to the RHIO;
- (3) Implement Care Management and Coordination tools that will enable care management and coordination at the population level;
- (4) Deploy tools for provider and patient engagement; and
- (5) Develop business intelligence and analytics tools.

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the projects success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.

#### ✅ IPQR Module 8.8 - Progress Reporting

##### Instructions :

Please describe how you will measure the success of this organizational workstream.



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The success of the work stream will be measured through progress reporting on population health management by creating population profiles, utilization dashboards that enable identification of the target population, monitoring of the number of patients engaged in care, and tracking and trending on health outcomes. In addition to the State-defined metrics specific to the PPS Projects tracked by the PMO (behavioral health, asthma, maternal child health, HIV/AIDS, and diabetes), progress toward local and national benchmarks will be assessed through a wide range of publically available data sets updated on an annual or semi-annual basis. For example, the NYC DOHMH Bureau of HIV/AIDS's semi-annual report will provide epidemiological updates on the access to, and retention in HIV care relative to the the goals defined in the Governor's End of AIDS plan. Other benchmarks for success will include (but are not limited to) objectives outlined by the City's Take Care New York Initiative and HHS Healthy People 2020.

**IPQR Module 8.9 - IA Monitoring**

**Instructions :**



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Section 09 – Clinical Integration**

**IPQR Module 9.1 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

| Milestone/Task Name  | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Perform a clinical integration 'needs assessment'.  | Completed | Clinical integration 'needs assessment' document, signed off by the Clinical Quality Committee, including:<br>-- Mapping the providers in the network and their requirements for clinical integration (including clinical providers, care management and other providers impacting on social determinants of health)<br>-- Identifying key data points for shared access and the key interfaces that will have an impact on clinical integration<br>-- Identify other potential mechanisms to be used for driving clinical integration | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Define the 1) purpose of the NA, 2) target population for NA, and 3) key NA questions                                     | Completed | Conduct a data assessment and gap analysis to identify service provider needs  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Conduct a literature review to develop a working definition of what successful "clinical integration" entails for the PPS | Completed | PMO through stakeholder engagement will identify active Clinical providers   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Develop a plan for collecting and analyzing primary and secondary data sources  | Completed | Assess existing programs and workflows to enable cross and bi-directional communication providers and patients.  | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Map clinical, care management and other providers in the network through stakeholder engagement                           | Completed | Determined projected needs for Clinical Integration for DSRIP  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Assess existing programs, human resources, IT solutions and, and workflows that drive a care                              | Completed | Identify key datas need to change for Clinical integration   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| coordination within the network  |           |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Develop key data measures and benchmarks for successful clinical integration within the PPS | Completed | Identify key interfaces needs for clinical integration  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Identify reports needed to support clinical integration functions                           | Completed | Identify reports needs to support clinical integration functions  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Establish a 360 review processes for aligned needs and provider expectations                | Completed | Establish 360 Review prepossess for aligned needs and provider expectations   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Clinical Quality Committee review and approval of Clinical Integration Needs Assessment     | Completed | Steering Committee review and approval of clinical integration plan   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Conduct the capacity and asset assessment to of identified PPS providers                    | Completed | Identify the services provided by participating clinical partners   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Report findings to the Steering Committee   | Completed | Create Clinical Quality Committee to assist with assessment of clinical needs and monitoring.   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #2</b><br>Develop a Clinical Integration strategy.  | Completed | Clinical Integration Strategy, signed off by Clinical Quality Committee, including:<br>-- Clinical and other info for sharing<br>-- Data sharing systems and interoperability<br>-- A specific Care Transitions Strategy, including: hospital admission and discharge coordination; and care transitions and coordination and communication among primary care, mental health and substance use providers<br>-- Training for providers across settings (inc. ED, inpatient, outpatient) regarding clinical integration, tools and communication for coordination<br>-- Training for operations staff on care coordination and communication tools | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Identify key Clinical and other information for sharing                                     | Completed | Identify key Clinical and other information for sharing   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Coordinate data sharing systems and interoperability  | Completed | Coordinate data sharing systems and interoperability  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b>  | Completed | Establish framework for discharge coordination  | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| Establish framework for discharge coordination   |           |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Training for operations staff on care coordination and communication tools  | Completed | Training for operations staff on care coordination and communication tools  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Training for providers across settings                                      | Completed | Training for providers across settings                                      | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Establish framework for hospital admission coordination                     | Completed | Establish framework for hospital admission coordination                     | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Establish 360 Review prepossess for aligned needs and provider expectations | Completed | Establish 360 Review prepossess for aligned needs and provider expectations | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Steering Committee review and approval of clinical integration plan         | Completed | Steering Committee review and approval of clinical integration plan         | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**Prescribed Milestones Narrative Text**

| Milestone Name                                     | Narrative Text |
|--|----------------|
| Perform a clinical integration 'needs assessment'. |                |
| Develop a Clinical Integration strategy.           |                |



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**Milestone Review Status**

| <b>Milestone #</b>  | <b>Review Status</b> | <b>IA Formal Comments</b> |
|---------------------|----------------------|---------------------------|
| <b>Milestone #1</b> | Pass & Complete      |                           |
| <b>Milestone #2</b> | Pass & Complete      |                           |



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**✔ IPQR Module 9.2 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



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Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✓ IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies**

**Instructions :**

Please describe the key challenges or risks that you foresee in improving the level of clinical integration throughout your network and achieving the milestones described above. Describe potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Risk: The major risks to implementation include: the financial fragility of many participating provider;

Mitigation: Participating partners will be required to complete a financial monitoring survey along with their provider agreements. Financial monitoring metrics will be established to evaluate and determine which partner institutions may be at risk and eligible for sustainability funds. Re-evaluation and monitoring will mitigate the potential risks to the implementation and sustainability of projects posed by fragile providers.

Risk: The culture of competition rather than cooperation that exists among similar agencies and providers.

Mitigation: The PPS will take a patient-centered approach focusing on optimal health outcomes for patients within the community. To that end, the approach to community planning will necessitate heavy involvement by stakeholders outside of the hospital system. The composition of workgroups and committees will include MCOs, CBOs, Health Homes, and other providers to ensure that members are involved in the process. Town Halls, Project Advisory Committees, and resources distributed to e-mail listservs and posted on the website are all activities conducted with the purpose of creating a culture of cooperation and transparency among providers.

Risk: The ability of the PPS to attain project goals within the proposed budget.

Mitigation: The Finance Committee (along with PMO, IT Committee, and Workforce Committee) will work closely with the Project Workgroups leads in an effort to ensure that project goals are clear and realistic. In particular, members from various committees will be present on project workgroups to monitor fidelity to the proposed budgets and report progress back to the Finance Committee.

Risk: Lack of understanding of DSRIP and PPS among provider participants.

Mitigation: Provider participants will receive ongoing DSRIP 101 trainings through the Stakeholder Engagement Cross Functional Workgroup and receive educational materials produced by the Training and Employment Funds. Participants will be engaged through participation on various workgroups and committees as members or co-leads. A provider communication strategy/plan will be developed by the Stakeholder Engagement CFW.

Risk: The ability to develop and implement a project management office in conjunction with the Mount Sinai PPS.

Mitigation: BLHC PPS and Mount Sinai PPS have established a strategic partnership to coordinate projects, where appropriate, and to jointly develop the resources needed to implement the projects. The PPS has mapped out all of the project requirements affecting all of our committed providers and have developed a map of the project requirements that show where they cross-cut and which providers will be involved in the projects. For those project requirements that are most pervasive, we have set up a PMO and cross functional team tasked with driving consistent, coordinated implementation.





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## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

Risk: The ability to develop and/or collect meaningful data that will support the activities of the PPS.

Mitigation: The Clinical Committee will work closely with the IT Committee to develop outcomes (including HEDIS and actively engaged metrics) and the specific activities required to achieve the outcomes.

Risk: PCP non-compliance with PCMH Level 3 and adopting processes specific to the projects.

Mitigation: The PPS will work closely through PCMH and Stakeholder Engagement Cross-functional Workgroups to develop and implement a needs assessment that will be used to ascertain PCP readiness within the PPS to to achieve PCMH level 3. Based on the needs assessment, the Stakeholder Engagement Work Group that will meet with the group to identify gaps in provider representation and provide technical assistance to PCPs interested in participating in the project.

#### ✅ IPQR Module 9.4 - Major Dependencies on Organizational Workstreams

##### Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The primary interdependency is the participating provider contract that will link providers to the PPS and establish the working relationship between the PPS and its provider network. This will require significant provider outreach and education. Integral to that network is an IT platform that is available to all PPS participants and establishes a framework for data exchange and management as well as reporting. The Workforce plan will be a key component of transformation for many providers as they move away from traditional facility based activities into community based activities. It will be incumbent on the PPS to have a plan and program in place to retrain a sufficient number of providers to work in these community based settings providing case management and care coordination. Additionally, a significant number of analyst will be necessary to manage the data and report on the activities of each of the projects and the PPS as a whole. The Steering Committee will establish a process for financially fragile providers to apply to the PPS for sustainability funds and for the PPS to take action on those requests. Finally, much of the transformation is based on changing beneficiary behavior. The PPS will develop culturally appropriate outreach and education to engage attributed members in care coordination and management that will assist them in achieving their health goals. As well as other financial dependencies such as Value-based payment reform which will require sharing of clinical information as well as monitoring clinical performance (HEDIS/QARR and other clinical performance measures).



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✓ IPQR Module 9.5 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>  | <b>Key deliverables / responsibilities</b>  |
|---|--|---|
| PPS Governance and organization                       | Fred Miller, ESQ. Garfunkel Wild LLC   | Establish LLC, PMO contract, Provider participation contracts, compliance program   |
| Integrated Delivery System Implementation & Oversight | Dennis Maquiling/Bronx Lebanon   | Establish and Implement DSRIP: IT, Project Implementation , PCMH Certification, Care Coordination, Stakeholder Engagement oversight. Reporting on milestones and metric |
| Financial Management and oversight                    | Victor DeMarco/Bronx Lebanon   | Financial structure and management of PPS, treasury and accounting, financial oversight of PPS participating providers  |
| IT Development and Implementation                     | Ivan Durbak/Bronx Lebanon & Dan Figueras/Urban Health Plan   | IT platform, interconnectivity with PPS partners, data base management, performance reporting management  |
| Workforce Committee                                   | Selena Griffin-Mahon/ Bronx Lebanon & Rosa Agosto, Urban Health Plan                                 | Develop Workforce Strategy for BHAPPS   |
| PDI/Clinical Committee                                | John Coffey, MD/ Bronx Lebanon & Debbie Lester Urban Health Plan & Virgilina Gonzalez, Bronx Lebanon | Project Implementation strategy   |
| PCMH  | Javiera Rivera/ Urban Health Plan & Dr. Blaze Gusic, Bronx Lebanon                                   | Engage providers and aid them in reaching PCMH Level 3  |
| Care Coordination                                     | Christina Coons/ VNSNY & Kathryn Salisbury, MHA-NYC  | Functions as the central point for care coordination and Deliverables across the PPS  |
| Stakeholder Engagement                                | Chris Arce, Bronx Lebanon & Roy Wallach/ Confer Park-Armes Acre                                      | Coordinate stakeholder communication for the PPS  |
| Cultural Competency & Health Literacy                 | Diane Strom, Bronx Lebanon & Shali Sharma, BronxWorks  | Develop Cultural Competency & Health Literacy Strategy for BHA PPS  |



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**✓ IPQR Module 9.6 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved, both within and outside the PPS.

| <b>Key stakeholders</b>                  | <b>Role in relation to this organizational workstream</b>                              | <b>Key deliverables / responsibilities</b>                                |
|--|--|---|
| <b>Internal Stakeholders</b>             |  |   |
| Alexandria Rodriguez, BLHC               | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Beth Lorell , BLHC                       | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Christina Coons, VNSNY                   | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| David Gerber, St. Christopher's Inn      | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Debbie Lester, Urban Health Plan         | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Debbie Pantin , VIP Services             | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Deborah Witham , VIP Services            | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Abayomi Salako, BLHC                 | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Issac Dapkins, BLHC                  | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Jeffery Levine, BLHC                 | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. John Coffey, BLHC                    | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Vicente Liz-Defillo, BLHC            | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Magdy Mikhail, BLHC                  | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Manuel Vasquez , Urban Health Plan   | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Mario F. Moquete, Hudson Heights IPA | Project Development and Implementation/ Clinical & Quality Committee Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |



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| <b>Key stakeholders</b>                                | <b>Role in relation to this organizational workstream</b>                             | <b>Key deliverables / responsibilities</b>                                |
|--|---|---|
| Dr. Peter Sherman , BLHC                               | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dr. Richard Cindrich, BLHC                             | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Chris Arce, BLHC                                       | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Georgia Connell, BLHC                                  | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Javiera Rivera, Urban Health Plan                      | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Joann Casado, Urban Health Plan                        | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Kathryn Salisbury, MHA of NYC                          | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Leonardo Vicente, BLHC                                 | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Louis Harris, Domincian Sisters Family Health Services | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Natalie Cruz, BLHC                                     | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Paloma Hernandez, Urban Health Plan                    | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Patricia Cahill, BLHC                                  | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Richard Biscotti, ArchCare                             | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Richard Parker, BLHC                                   | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Roy Wallach, Arms Acres, Conifer Park                  | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Dennos Maquiling, BLHC                                 | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Scott Auwarter, Bronx Works                            | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| Virgilina Gonazalez, BLHC                              | Project Development and Implementation/ Clinical & Quality Committe Committee Partner | Participate in PPS and worked towards meeting deliverables and milestones |
| <b>External Stakeholders</b>                           |   |   |
| NY State DOH   | Regulatory Organization   | Rules and Policy  |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

| <b>Key stakeholders</b>     | <b>Role in relation to this organizational workstream</b> | <b>Key deliverables / responsibilities</b> |
|-----------------------------|---|--|
| NYC DOHMH                   | Regulatory Organization                                   | Rules and Policy                           |
| Legislators                 | Oversight to Policy and Engagement                        | Rules and Policy                           |
| External PPS                | Treatment and Patients Interactions                       | Care Coordination                          |
| Medicaid Managed Care Plans | Treatment and Patients Interactions                       | Billing and Care Management                |
| Advocacy Organizations      | User Out-Reach and Structure                              | Influence and Committee Roles              |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**✓ IPQR Module 9.7 - IT Expectations**

**Instructions :**

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

Clinical integration is the primary goal of the BL PPS IT strategy, particularly through achievement of network-wide data sharing and interoperability that will enable care delivery and management at the population level across PPS providers. The PPS is developing plans to connect all provider types to the RHIO through EHRs and other electronic tools to share various forms of structured and unstructured data to enable bidirectional data sharing. Additionally, the PPS strategy will include:

- (1) Referral management and tracking tools to enable consultation between various providers;
- (2) Reporting, dashboards, and performance monitoring and management through the Customer Relationship Management (CRM) tools and provider portals; and
- (3) Secure messaging and alerts through the RHIO connections.

In order to ensure the efficient and effective data sharing that is required for an integrated delivery system, the PPS will:

- (1) Analyze existing data sharing and confidentiality protocols, and will modify the protocols as needed;
- (2) Integrate any manual processes, such as flat-file conversions to ensure that PPS participants without EHRs can effectively contribute necessary data;
- (3) Identify and analyze what functionality and assistance can/will be provided by the NY DOH.

The PPS will measure its success through monitoring the number of PPS organizations that connect and pass data through the HIE. The HIE is a key component to the success of clinical integration throughout the PPS and will allow for analytics and reporting (mentioned above).

The PPS IT Committee expects to leverage the RHIO in several key capacities including the exchange of clinical information between organizations, aggregation and consolidation of Actively Engaged patients, and Centralized analytics. Most immediately, the RHIO's patient matching algorithm will be leveraged for aggregating the Actively Engaged patients. This will minimize any duplicative counting across organizations. Each organization participating in the projects will either export a flat file or interface with the RHIO with the actively engaged patient data.

In terms of the long-term expectations, the IT Committee has engaged the project workgroups to finalize the data exchange needs of the PPS. It is expected the RHIO will meet these interface and exchange needs in a phased approach, targeting key organizations that are required for the projects success. As the RHIO increases the number of PPS data feeds, the quality and richness of the data will increase. This data will feed the reporting database for Centralized analytics.

**✓ IPQR Module 9.8 - Progress Reporting**



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**Instructions :**

Please describe how you will measure the success of this organizational workstream.

This work stream will be successful by enhancing clinical integration linkages and identifying areas to measure success, i.e. progress on PCMH certification, provider scale, RHIO consents, etc. The governance work stream will be successful when the steering committee is operating as the governing board of the PPS and is approving budgets, distributing funds, contracted for services with the PMO, overseeing and monitoring quality and compliance and fostering outreach to providers and beneficiaries. In 5 years, the LLC will be engaged in risk contracts with MCOs that reflect the integrated delivery system developed by the PPS.

**IPQR Module 9.9 - IA Monitoring:**

**Instructions :**



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**Section 10 – General Project Reporting**

**✓ IPQR Module 10.1 - Overall approach to implementation**

**Instructions :**

Please summarize your intended approach to the implementation of your chosen DSRIP projects, including considerations around how this approach will allow for the successful development of concurrently implementing DSRIP projects.

The project implementation team is organized with leads and co-leads for each project. The leads are from the hospital and co-leads are from community based organizations. The projects teams themselves are comprised of fully committed providers from both the lead hospital and the community. Each project is staffed by a project manager who is responsible for keeping the development of the project on track in compliance with metrics and milestones. The PPSs plans to monitor progress, ensure compliance with project requirements including metrics and milestones, and will stay committed to the speed and scale numbers for each project through the project managers who staff the developing DSRIP Project Management Office (PMO). This PMO will provide oversight and coordination to the DSRIP clinical projects. The projects themselves will be rolled out simultaneously, with the focus on interaction of project goals and the sharing of resources. Functions that can be centralized and focused will be in order to leverage staffing and other resources. In the clinical projects, where appropriate, a "pilot" agency will be slated to begin testing the selected interventions.

The PSS is dedicated to quality improvement and will continue the cycle of 1) identifying problems; 2) adapting knowledge to the local context; 3) conducting stakeholder analysis; 4) taking an inventory of resources; 5) assess facilitators and barriers to implementation; 6) select and tailor interventions to situations unique to the PPS population; 7) access implementation fidelity; 8) track project outcomes; and 9) sustain/maintain knowledge use.

**✓ IPQR Module 10.2 - Major dependencies between work streams and coordination of projects**

**Instructions :**

Please describe how your approach will handle interdependencies between complementary projects, as well as between projects and cross-cutting PPS initiatives - for example, an IT infrastructure upgrade, or the establishment of data sharing protocols.

To coordinate the various projects that will be working towards similar goals and project requirements independently, the PPS has created cross-functional workgroups (Stakeholder Engagement, PCMH, and Care Coordination) to coordinate clinical efforts that are integral to each of the projects. These workgroups are designed to avoid duplication of efforts and to develop multiple approaches to solving the same issue. For example, managing transitions of care more effectively will be a central part of multiple projects and without a proactive approach to coordination there is a risk that different protocols will be developed at different sites or in different projects. The PCMH workgroup and the Stakeholder Engagement Workgroup also work across all of the projects to coordinate outreach activities and to manage the process of attaining Level 3 PCMH certification and stakeholder education. The PPS also holds bi-weekly workflow meetings with the project leads to identify common issues and tasks.





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BLHC PPS and Mount Sinai PPS have established a strategic partnership to coordinate projects, where appropriate, and to jointly develop the resources needed to implement the projects. The PPS has mapped out all of the project requirements affecting all of our committed providers and have developed a map of the project requirements that show where they cross-cut and which providers will be involved in the projects. For those project requirements that are most pervasive, we have set up a PMO and cross functional team tasked with driving consistent, coordinated implementation.

We have also used a provider/requirement map as the starting point for identifying the clinical, financial, administrative, or technological initiatives that will be most important for the successful delivery of our DSRIP projects. These initiatives will receive specific attention from the MS/BL PPS PMO.



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**✔ IPQR Module 10.3 - Project Roles and Responsibilities**

**Instructions :**

Please outline the key individuals & organizations that play a role in the delivery of your PPS's DSRIP projects, as well as what their responsibilities are regarding governance, implementation, monitoring and reporting on your DSRIP projects.

| <b>Role</b>   | <b>Name of person / organization (if known at this stage)</b>                        | <b>Key deliverables / responsibilities</b>   |
|---|--|--|
| Oversight and accountability for delivery of performance reporting capability   | Ivan Durbak / Bronx Lebanon  | <ul style="list-style-type: none"> <li>• Performance reporting infrastructure (design, planning and implementation)</li> <li>• Coordination with NYDOH, PPS partners and other sources for data collection</li> <li>• Development of dashboards to enable performance management and rapid cycle evaluation</li> <li>• Management and oversight of performance reporting and data collection staff and project leads, including engagement of committees and governance leads to inform process</li> </ul> |
| DSRIP Project Teams   | Dennis Maquiling / Bronx Lebanon   | Responsible for reaching speed and scale. Developing Clinical interventions  |
| Responsible for informing development of performance tools, monitoring performance of partners and PPS, informing process improvement and corrective action | Victor DeMarco, John Coffey, and Dennis Maquiling / Bronx Lebanon                    | <ul style="list-style-type: none"> <li>• Inform identification of key indicators and operational, clinical, financial, quality and other performance metrics</li> <li>• Responsible for informing development of dashboards, performance thresholds, reviewing data/reports and making recommendations to Governing Board on necessary actions</li> </ul>  |
| Coordinate activities on overlapping projects where applicable  | Jill Huck / Mount Sinai & Dennis Maquiling / Bronx Lebanon                           | Share best practices between PPS   |
| Sharing of patient data and coordination of patient care  | HHC  | Now has 45% of our original lives due to project 11. Must work with them to coordinate care and share information across PPS   |
| Provision of claims data, benchmark data and support in development of population health analytic tools   | Chase McCaleb / Bronx Lebanon; Alison Connelly and Dan Figueras / Urban Health Plan; | Coordinate with PPS in provision of claims data and benchmark data to support performance management; potential for contract negotiation based on improved total cost management   |
| Provide general oversight to DSRIP projects   | Dennis Maquiling / Bronx Lebanon   | Coordinate with PPS in establishment and progress of DSRIP projects  |



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**✓ IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects**

**Instructions :**

In the below table, please set out who the key stakeholders are that play a major role across multiple DSRIP projects. Please give an indication of the role they play and how they impact your approach to delivering your DSRIP projects.

| <b>Key stakeholders</b>              | <b>Role in relation to this organizational workstream</b>  | <b>Key deliverables / responsibilities</b>   |
|--------------------------------------|--|--|
| <b>Internal Stakeholders</b>         |  |  |
| Steering Committee                   | Development and implementation of PPS Governance Structure; ensuring PPS is managing DSRIP projects and funds in appropriate manner; Key decision makers | <ul style="list-style-type: none"> <li>• Making key decisions for the PPS on strategy and process</li> </ul>   |
| Yasmine Gourdian, CCO/Bronx Lebanon  | PPS Compliance Officer   | <ul style="list-style-type: none"> <li>• Ensuring that the PPS is in compliance with all DSRIP related polices and procedures</li> </ul>   |
| Victor DeMarco, CFO/Bronx Lebanon    | Financial Management and oversight   | <ul style="list-style-type: none"> <li>• Financial structure and management of PPS, treasury and accounting, financial oversight of PPS participating providers</li> </ul>   |
| Dennis Maquiling/Bronx Lebanon       | Integrated Delivery System Implementation & Oversight  | <ul style="list-style-type: none"> <li>• Establish and Implement DSRIP: IT, Project Implementation , PCMH Certification, Care Coordination, Stakeholder Engagement oversight. Reporting on milestones and metric</li> </ul>  |
| Fred Miller, Esq/ Garfunkel Wild LLC | PPS Governance and organization  | <ul style="list-style-type: none"> <li>• Establish LLC, PMO contract, Provider participation contracts, compliance program</li> </ul>  |
| PPS Partners                         | Submit data and review dashboards  | Based on reports and data, adapt DSRIP performance, strategies and initiatives to achieve metrics/milestones and/or bridge gaps to goal measures; provide timely reporting and submission of data in specified manner/format |
| PCMH Committee                       | Cross Functional Workgroup   | Monitor, and support PCP transformation in PCMH level 3  |
| Care Coordination CFW                | Cross Functional Workgroup   | Centralize and Standardize care coordination   |
| Workforce Committee                  | PPS Committee  | Centralize and Standardize training and workforce issues   |
| PDI Committee                        | Oversight Committee For PPS DSRIP projects   | Provide oversight for DSRIP performance reporting; provide common operational definitions for metrics and milestones and reporting   |
| IT Committee                         | PPS Committee  | Monitor, tech support, upgrade of IT and reporting systems.  |
| <b>External Stakeholders</b>         |  |  |
| NYSDOH                               | Provision of statewide/PPS dashboards and performance data   | Provide data, including claims data, consolidated reports and web-based dashboards for PPSs for performance management; provide templates for DSRIP performance reporting; provide common                                    |



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| Key stakeholders                     | Role in relation to this organizational workstream   | Key deliverables / responsibilities  |
|--------------------------------------|--|--|
|                                      |  | operational definitions for metrics and milestones and reporting requirements; provide guidance on performance improvement opportunities and evidence-based guidance and PPS benchmark data  |
| NYC DOH                              | Coordinate on projects and data sharing and provision of technical support to the projects and PPS   | Provide data and technical assistance  |
| MCOs                                 | <ul style="list-style-type: none"> <li>• Provision of claims data, benchmark data and support in development of population health analytic tools</li> <li>• Will also be necessary for arranging shared shavings agreements with the PPS in the later stages of DSRIP</li> </ul> | <ul style="list-style-type: none"> <li>• Coordinate with PPS in provision of claims data and benchmark data to support performance management; potential for contract negotiation based on improved total cost management</li> <li>• Shared savings</li> </ul> |
| Other City PPSs                      | <ul style="list-style-type: none"> <li>• Exchange of best practices; Work together on projects in common where possible</li> </ul>   | <ul style="list-style-type: none"> <li>• Share data and best practices</li> <li>• Coordinate cross PPS sharing of information and workgroups</li> </ul>  |
| Patient representative organizations | Provide patient feedback to support performance monitoring and performance improvement   | Provide input around performance monitoring and continuous performance improvement processes   |
| CBOs                                 | Will provide key information to the PPS and enter into risk sharing agreements.  | Provide data to PPS; provide preventative care to patients in community settings.  |
| PCP                                  | Will provide key clinical information to the PPS.  | Provide data to PPS; drivers of key clinical aspects of projects   |



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**✅ IPQR Module 10.5 - IT Requirements**

**Instructions :**

Information technology will play a crucial role in the development of an effective, integrated performing provider system. It is likely that most projects will require some level of supporting IT infrastructure. Please describe the key elements of IT infrastructure development that will play a role in multiple projects.

The PPS performed detailed data collection and analysis of PPS partners current state and future state technology investments/capabilities by performing surveys, interviews, and leveraging existing PPS knowledge from the Bronx RHIO. The information analyzed included data on EMR's, RHIO connectivity, Registry capability, Meaningful Use, and reporting functionality.

In addition to performing PPS wide IT analysis, the IT Committee met with all project groups to gather both immediate and long term IT needs for EMR, HIE, registries, reporting, alerts, tracking of key metrics, templates, etc. In the short term, the project workgroups are currently using flat file export strategies (from an EMR/spreadsheet), to meet with immediate reporting and registry needs of the PPS. Providers that are part of the RHIO have the ability to view this data through a Provider Portal. In the long term, The PPS will use continue to leverage the Bronx RHIO to meet the clinically interoperable requirements, however migrate from flat file exports to a bi-directional HL7 data feed. The Bronx RHIO will support the clinical information exchange and reporting needs of the PPS.

**✅ IPQR Module 10.6 - Performance Monitoring**

**Instructions :**

Please explain how your DSRIP projects will fit into your development of a quality performance reporting system and culture.

Each project has quality performance measures defined by CMS through HEDIS/QARR, 3M, HCAPS, and DSRIP specific quality measures that will require quality oversight for performance and process improvement. These measures will be monitored at the Clinical and Quality Committee on regular basis. The PPS will develop PPS wide dashboards with drill down capability to specific organizations and providers for the purpose of sharing data, identifying quality gaps, and developing processes to improve and monitor outcomes. As such, these measures will be at the center for quality performance reporting.



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**✅ IPQR Module 10.7 - Community Engagement**

**Instructions :**

Please describe your PPS's planned approach for driving community involvement in the DSRIP projects, how you will contract with CBOs for these projects, how community engagement will contribute to the success of the projects, and any risks associated with this.

The PPS has established a Stakeholder Engagement committee that is responsible for identifying providers, linking providers to projects, and creating a directory of services throughout the PPS by provider and provider type. Providers are linked to projects and each project has specific deliverables, which drive outreach and engagement to specific providers that can address the project needs.

The stakeholder engagement team will also be responsible for communicating any changes and updates specific to projects (i.e. processes updates, screening tools, standardized assessments, etc.) by meeting with providers face to face, via newsletters, website, Town Hall, PAC, WebEx events, and other venues. In addition to communicating project updates, Stakeholder engagement will meet with providers to ensure they have the most up to date materials and identify any issues providers may have.

The PPS is also in the process of identifying a CRM vendor, which will enable the PPS and providers to identify services available throughout network. Providers will also have the ability to track and update their project deliverables.

**IPQR Module 10.8 - IA Monitoring**

**Instructions :**



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**Section 11 – Workforce**

**IPQR Module 11.1 - Workforce Strategy Spending (Baseline)**

**Instructions :**

Please include details on expected workforce spending on a semi-annual basis. Funds may be shifted from one funding type category to another within the workforce strategy spending table, as long as the PPS adheres to their overall spend commitments. However, the PPS may apply a 25% discount factor to the DY1 Workforce Strategy Spend target. If the PPS applies this discount in DY1, the PPS will be expected to reallocate those funds appropriately in DY2-4 to fully meet their DY1-4 total commitment.

| Funding Type              | Year/Quarter      |                     |                     |                     |                     |                     |                     |                     |                     |                     | Total Spending(\$)   |
|---------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
|                           | DY1(Q1/Q2)(\$)    | DY1(Q3/Q4)(\$)      | DY2(Q1/Q2)(\$)      | DY2(Q3/Q4)(\$)      | DY3(Q1/Q2)(\$)      | DY3(Q3/Q4)(\$)      | DY4(Q1/Q2)(\$)      | DY4(Q3/Q4)(\$)      | DY5(Q1/Q2)(\$)      | DY5(Q3/Q4)(\$)      |                      |
| Retraining                | 16,000.00         | 516,500.00          | 500,000.00          | 500,000.00          | 525,000.00          | 525,000.00          | 525,000.00          | 525,000.00          | 250,000.00          | 250,000.00          | 4,132,500.00         |
| Redeployment              | 0.00              | 45,000.00           | 125,000.00          | 200,000.00          | 450,000.00          | 450,000.00          | 375,000.00          | 375,000.00          | 625,000.00          | 625,000.00          | 3,270,000.00         |
| New Hires                 | 500.00            | 4,500.00            | 525,000.00          | 500,000.00          | 200,000.00          | 200,000.00          | 375,000.00          | 375,000.00          | 500,000.00          | 500,000.00          | 3,180,000.00         |
| Other                     | 500,000.00        | 800,000.00          | 330,000.00          | 200,000.00          | 250,000.00          | 280,000.00          | 250,000.00          | 277,500.00          | 200,000.00          | 195,000.00          | 3,282,500.00         |
| <b>Total Expenditures</b> | <b>516,500.00</b> | <b>1,366,000.00</b> | <b>1,480,000.00</b> | <b>1,400,000.00</b> | <b>1,425,000.00</b> | <b>1,455,000.00</b> | <b>1,525,000.00</b> | <b>1,552,500.00</b> | <b>1,575,000.00</b> | <b>1,570,000.00</b> | <b>13,865,000.00</b> |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

**Module Review Status**

| Review Status   | IA Formal Comments |
|-----------------|--------------------|
| Pass & Complete |                    |



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**✔ IPQR Module 11.2 - Prescribed Milestones**

**Instructions :**

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Please note some milestones include minimum expected completion dates.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Milestone #1</b><br>Define target workforce state (in line with DSRIP program's goals).  | Completed | Finalized PPS target workforce state, signed off by PPS workforce governance body.   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           | NO |
| <b>Task</b><br>Establish a comprehensive workforce project team that includes representatives from the workforce committee and vendors who will be providing data gathering and analysis.   | Completed | Establish a comprehensive workforce project team that includes representatives from the workforce committee and vendors who will be providing data gathering and analysis.   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Establish a process to meet with all project teams to educate them about what the requirements of the workforce committee are and what data the committee will need from them to complete its work. Get initial information about workforce needs, including credentialing requirements, training needs, projected new hires, projected attrition, redeployment, and workforce budget, including costs of recruiting, training, redeploying, and hiring. | Completed | Establish a process to meet with all project teams to educate them about what the requirements of the workforce committee are and what data the committee will need from them to complete its work. Get initial information about workforce needs, including credentialing requirements, training needs, projected new hires, projected attrition, redeployment, and workforce budget, including costs of recruiting, training, redeploying, and hiring. | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Contract with vendor to conduct survey of projects and partners to determine target state, get information about current workforce and future workforce needs, including credentialing requirements, training needs, projected new hires, projected attrition, and redeployment.   | Completed | Contract with vendor to conduct survey of projects and partners to determine target state, get information about current workforce and future workforce needs, including credentialing requirements, training needs, projected new hires, projected attrition, and redeployment.   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Set meetings for vendor to meet with each project to determine specific project processes, requirements, scope, and needs.   | Completed | Set meetings for vendor to meet with each project to determine specific project processes, requirements, scope, and needs.   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |





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| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Create job family framework to match to DOH's job category list and customize by project, including skills and licensure requirements.   | Completed | Create job family framework to match to DOH's job category list and customize by project, including skills and licensure requirements.   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Create a unique profile for each project's specific needs.   | Completed | Create a unique profile for each project's specific needs.   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Use publicly available information about workforce trends to inform target state analysis, such as turnover rates, attrition, etc.   | Completed | Use publicly available information about workforce trends to inform target state analysis, such as turnover rates, attrition, etc.   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Create workforce target and plan for the PPS. Plan will have project specific and PPS wide targets.  | Completed | Create workforce target and plan for the PPS. Plan will have project specific and PPS wide targets.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Finalize committee report and submit to Steering Committee for sign off.   | Completed | Finalize committee report and submit to Steering Committee for sign off.   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Milestone #2</b><br>Create a workforce transition roadmap for achieving defined target workforce state.  | Completed | Completed workforce transition roadmap, signed off by PPS workforce governance body.   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | NO |
| <b>Task</b><br>Finalize list of committee members to ensure representation from all areas of the delivery system and develop a process for decision making within the committee.  | Completed | Finalize list of committee members to ensure representation from all areas of the delivery system and develop a process for decision making within the committee.  | 07/01/2015          | 07/02/2015        | 07/01/2015 | 07/02/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Work with vendor to survey projects and partners and determine current and future state analyses.  | Completed | Work with vendor to survey projects and partners and determine current and future state analyses.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Using current state and target state analyses, develop a roadmap that describes the plan to achieve the target state, including projected goals, timeline, budget, and process for hiring, retraining, redeployment, etc. and submit to steering committee for sign off. | Completed | Using current state and target state analyses, develop a roadmap that describes the plan to achieve the target state, including projected goals, timeline, budget, and process for hiring, retraining, redeployment, etc. and submit to steering committee for sign off. | 06/01/2016          | 09/30/2016        | 06/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Milestone #3</b><br>Perform detailed gap analysis between current  | Completed | Current state assessment report & gap analysis, signed off by PPS workforce governance body.   | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | NO |



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| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV  |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|-----|
| state assessment of workforce and projected future state.   |             |  |                     |                   |            |            |                  |                                  |     |
| <b>Task</b><br>Work with vendor to create a survey tool that collects current PPS workforce data, including credentials, skill levels, training capacity, compensation, and benefits (will also be used for Milestone 4 & 5). | Completed   | Work with vendor to create a survey tool that collects current PPS workforce data, including credentials, skill levels, training capacity, compensation, and benefits (will also be used for Milestone 4 & 5). | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |     |
| <b>Task</b><br>Work with vendor to establish which partners should be surveyed based on level of participation and potential workforce impact   | Completed   | Using tools above, survey partners about current and future staffing needs.  | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |     |
| <b>Task</b><br>Using tools above, survey partners about current and future staffing needs   | Completed   | Using tools above, survey partners about current and future staffing needs   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |     |
| <b>Task</b><br>Analyze project workforce needs both by project and across the PPS to project future state.  | Completed   | Analyze project workforce needs both by project and across the PPS to project future state.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |     |
| <b>Task</b><br>Use target state in Milestone 1 to complete a comparative analysis of current workforce state to future workforce needs both by project and across the PPS.  | Completed   | Use target state in Milestone 1 to complete a comparative analysis of current workforce state to future workforce needs both by project and across the PPS.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |     |
| <b>Task</b><br>Project number of workers to be redeployed (partial and full), retrained and hired by role and submit to steering committee for approval.  | Completed   | Project number of workers to be redeployed (partial and full), retrained and hired by role and submit to steering committee for approval.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |     |
| <b>Milestone #4</b><br>Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.                      | In Progress | Compensation and benefit analysis report, signed off by PPS workforce governance body.   | 04/01/2016          | 06/30/2019        | 04/01/2016 | 06/30/2019 | 06/30/2019       | DY5 Q1                           | YES |
| <b>Task</b><br>Work with vendor to create a survey tool that collects PPS workforce data, including compensation and benefits (referenced in Milestone 3).  | Completed   | Work with vendor to create a survey tool that collects PPS workforce data, including compensation and benefits (referenced in Milestone 3).  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |     |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| <b>Task</b><br>Work with vendor to establish which partners should be surveyed based on level of participation and potential workforce impact.  | Completed   | Work with vendor to establish which partners should be surveyed based on level of participation and potential workforce impact.  | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |    |
| <b>Task</b><br>Using tools above, survey partners about compensation and benefits by role.  | Completed   | Using tools above, survey partners about compensation and benefits by role.  | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | Completed   | Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Create DY1 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | Completed   | Create DY1 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |
| <b>Task</b><br>Survey partners to determine any changes in compensation and benefits, including impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. | Not Started | Survey partners to determine any changes in compensation and benefits, including impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. | 04/01/2017          | 06/30/2017        | 04/01/2017 | 06/30/2017 | 06/30/2017       | DY3 Q1                           |    |
| <b>Task</b><br>Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | Not Started | Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | 04/01/2017          | 03/31/2018        | 04/01/2017 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |    |
| <b>Task</b><br>Create DY3 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | Not Started | Create DY3 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | 04/01/2017          | 03/31/2018        | 04/01/2017 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |    |
| <b>Task</b><br>Survey partners to determine any changes in compensation and benefits, including impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. | Not Started | Survey partners to determine any changes in compensation and benefits, including impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. | 04/01/2018          | 06/30/2018        | 04/01/2018 | 06/30/2018 | 06/30/2018       | DY4 Q1                           |    |



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|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| placements.   |             |  |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | Not Started | Work with vendor to create an analysis that describes the impact on compensation and benefits, including impacted titles and positions by partner and project.   | 04/01/2018          | 03/31/2019        | 04/01/2018 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |    |
| <b>Task</b><br>Create DY5 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | Not Started | Create DY5 report for steering committee with impact of DSRIP on compensation and benefits, including recommendations for mitigation strategies.   | 04/01/2018          | 03/31/2019        | 04/01/2018 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |    |
| <b>Milestone #5</b><br>Develop training strategy.   | Completed   | Finalized training strategy, signed off by PPS workforce governance body.  | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           | NO |
| <b>Task</b><br>Educate project leads and staff about how to request trainings.  | Completed   | Educate project leads and staff about how to request trainings.  | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Contract with SEIU 1199 Training and Employment Fund to create a Workforce Center that can centrally manage recruitment, training, retraining, and redeployment of workers across the PPS for union and non-union workers. | Completed   | Contract with SEIU 1199 Training and Employment Fund to create a Workforce Center that can centrally manage recruitment, training, retraining, and redeployment of workers across the PPS for union and non-union workers. | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |    |
| <b>Task</b><br>Include questions in current state survey that ask partners about training capacity, including existing curricula, preferred vendors and methods of training (include in survey tool developed in Milestones 3 & 4).       | Completed   | Include questions in current state survey that ask partners about training capacity, including existing curricula, preferred vendors and methods of training (include in survey tool developed in Milestones 3 & 4).       | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Develop operating procedures for projects and partners to work with TEF to procure trainings and for TEF to track trainings conducted.   | Completed   | Develop operating procedures for projects and partners to work with TEF to procure trainings and for TEF to track trainings conducted.   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Work with TEF to conduct an assessment of training needs by project and partner.   | Completed   | Work with TEF to conduct an assessment of training needs by project and partner.   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |    |
| <b>Task</b><br>Work with TEF to identify partners who can provide necessary trainings and to identify new   | Completed   | Work with TEF to identify partners who can provide necessary trainings and to identify new trainings to be developed.  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |    |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter | AV |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|----|
| trainings to be developed.   |           |   |                     |                   |            |            |                  |                                  |    |
| <b>Task</b><br>Work with TEF to develop comprehensive training plan to outline training needs by project, job classification, and partner. The plan will include a timeline for development of new trainings, a plan to contract with partners for trainings, measurement to ensure trainings are effective, and a method for tracking who has attended trainings. | Completed | Work with TEF to develop comprehensive training plan to outline training needs by project, job classification, and partner. The plan will include a timeline for development of new trainings, a plan to contract with partners for trainings, measurement to ensure trainings are effective, and a method for tracking who has attended trainings. | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Discuss training plan with partners for feedback on training plan and strategies.   | Completed | Discuss training plan with partners for feedback on training plan and strategies.   | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Submit comprehensive training plan to steering committee for approval.  | Completed | Submit comprehensive training plan to steering committee for approval.  | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |
| <b>Task</b><br>Create a process for the Workforce Committee to maintain an oversight role to ensure that the trainings are meeting the needs of the PPS.   | Completed | Create a process for the Workforce Committee to maintain an oversight role to ensure that the trainings are meeting the needs of the PPS.   | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |    |

**IA Instructions / Quarterly Update**

| Milestone Name | IA Instructions | Quarterly Update Description |
|----------------|-----------------|------------------------------|
|----------------|-----------------|------------------------------|

No Records Found

**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Define target workforce state (in line with DSRIP program's goals).   |                |
| Create a workforce transition roadmap for achieving defined target workforce state.   |                |
| Perform detailed gap analysis between current state assessment of workforce and projected future state.   |                |
| Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. |                |
| Develop training strategy.  |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Complete |                    |
| Milestone #3 | Pass & Complete |                    |
| Milestone #4 | Pass & Complete |                    |
| Milestone #5 | Pass & Complete |                    |



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**✔ IPQR Module 11.3 - PPS Defined Milestones**

**Instructions :**

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

| Milestone/Task Name | Status | Description | Original Start Date | Original End Date | Start Date | End Date | Quarter End Date | DSRIP Reporting Year and Quarter |
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|
|---------------------|--------|-------------|---------------------|-------------------|------------|----------|------------------|----------------------------------|

No Records Found

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
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No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name | Narrative Text |
|----------------|----------------|
|----------------|----------------|

No Records Found



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**✓ IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies**

**Instructions :**

Please describe the key challenges and risks that you foresee in achieving the milestones set out above, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Risk 1: Risk of uneven understanding across partners about workforce requirements and deadlines. Mitigation Strategy 1: The WC will work with the stakeholder engagement and steering committees to educate all partners and projects. We will develop supporting materials (videos, presentations, etc.) for partners. Risk 2: Partners and projects not being responsive to survey deadlines leading to incomplete and inaccurate information. Mitigation Strategy 2: The PPS has a stakeholder engagement committee. The chair of the stakeholder engagement committee is a key member of the workforce committee. The stakeholder engagement committee will work to educate stakeholders about the processes and practices of DSRIP. We will develop an ongoing communication plan with all stakeholders to ensure that participating partners are fully aware of and engaged in the DSRIP implementation. In addition, we are working with other Bronx area PPS's to have a common survey to minimize the number of surveys that partners need to complete. Risk 3: Risk of difficulty in engaging participating partners with different union affiliation and addressing wage and benefit differences. Some DSRIP participating partners are in current collective bargaining relationships with unions, but some are not. There are different compensation and benefit scales across participating partners. A potential risk is that non-union participating partners who are uneasy with the concepts of sharing their workforce data with union participating partners and union connected vendors will not be comfortable sharing data. In addition, compensation and benefit differences between union and non-union employers will make redeployment more difficult. Mitigation Strategy 3: The WC will create a Workforce Center that can serve all DSRIP participating partners regardless of their union affiliation. By all participating partners having access to the Workforce Center for training, redeployment, hiring, etc., we will build trust among all participating partners, union and non-union. The Workforce Center will work with impacted employees (across a number of PPS's) to mitigate any negative compensation or benefit changes. Risk 4: Risk of difficulty in recruiting and training a culturally competent workforce. Mitigation Strategy 4: We will address this by doing a skill assessment of current employees. Employees with specific language skills could be retrained for new jobs, rather than trying to teach current employees a new language. We will rely on the experience of participating partners who are currently servicing patients in a number of emerging languages and make sure we are building our capacity in a way that will effectively serve our population. Risk 5: Risk of inaccurately projecting workforce numbers. Mitigation Strategy 5: We have hired a vendor who will work with each specific project to assess their needs and use publicly available information on workforce trends to ensure that projects are taking all information into account when projecting workforce needs. Risk 6: Risk of difficulty recruiting because of competition with other PPS's. Mitigation Strategy 6: The Workforce Center will operate across all the PPS's, so that retraining, hiring and redeployment can happen in the most efficient manner. Risk 7: Risk of difficulty of providing online and blended training and sharing information about training because of varying technological capacity of partners and the high cost of licensing training software. Mitigation Strategy 7: We will work with our IT committee and our Workforce Center to ensure we are able to track workforce data.

**✓ IPQR Module 11.5 - Major Dependencies on Organizational Workstreams**

**Instructions :**

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)





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Leadership/Steering Committee: We will need to work closely with the Steering Committee to make sure they are fully aware of the requirements of the workforce committee. We will rely on them to review all of our milestone documents and approve them.

Stakeholder Workgroup: As we mention in our Risk Mitigation strategy, the stakeholder engagement workgroup will be our lead partner in conducting outreach to participating partners both to educate them and to get information from them about workforce needs.

Clinical & Project Committees: In order to come up with our target state, we will need to understand the needs of each project and the current and future workforce capacity of our participating partners. The workforce vendor will conduct regular meetings with the project committees to ensure that we understand their workforce projections and are able to convert them to a numerical estimate.

Finance Committee: We will count on the finance committee to ensure that all participating partners understand the correct uses of DSRIP funding. We will also need to ensure there is adequate funding for our work in training and educating our workforce about upcoming changes.

Cultural Competency Workgroup; There will be overlap between the work of the CC workgroup and the workforce committee. One of our co-chairs is on the CC committee and we will work closely with them, especially during the training needs assessment phase, to ensure coordination.



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**✔ IPQR Module 11.6 - Roles and Responsibilities**

**Instructions :**

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

| <b>Role</b>                      | <b>Name of person / organization (if known at this stage)</b>   | <b>Key deliverables / responsibilities</b>   |
|----------------------------------|---|--|
| Workforce Committee Co-Chairs    | Rosa Agosto & Selena Griffin Mahon  | Ensure that the workforce committee is meeting and that tasks are being accomplished in a timely manner, provide leadership and guidance   |
| Workforce Committee              | Members of workforce committee: Rosa Agosto, Urban Health Plan<br>Denise Cherenfant, 1199 SEIU Training Fund<br>Christina Coons, Visiting Nurses<br>John Diaz-Chermack, Hospice of NY<br>Celestino Fuentes, Argus Community Inc.<br>Cathy Giandurco, Premier Home Health Care<br>Selena Griffin-Mahon, Bronx-Lebanon Hospital Ctr.<br>Marcia Halley, University Consultation Center<br>Nicole Kelley, Strive International<br>Lawrence Lang, The PAC Program<br>Lucia Pons, Dannelisse Corp<br>Shirley Riley, 1199<br>Nestor Sanchez, Dannelisse Corp<br>Roy Wallach, Arms Acres and Conifer Park<br>Debbie Witham, VIP Community Services<br>Marisol Alcantara, NYSNA<br>Jed Tyrpak,, Committee of Interns & Residents | Meet regularly to track progress. Provide strategic direction to the workforce project team, give input into surveys and survey process and provide feedback and support on survey implementation. Review and approve all reports prior to submission to steering committee. |
| Workforce Project Team           | Vendor representatives, project management staff, workforce committee co-chairs (Monique Stoner, KPMG; Selena Griffin-Mahon, BL; Rosa Agosto, Urban Health Plan; Denise Cherenfant, 1199 SEIU Training Fund, Duane Granston, BL)  | Monitor implementation of tasks. Responsible for reporting and tracking all progress. Create documents for committee review.   |
| Stakeholder Engagement Committee | Roy Wallach, Liberty Managem<br><br>Chris Arce, Bronx Lebanon<br><br>Joann Casado, UHP<br><br>Dr. John Coffey, BLHC   | Build communication plan with stakeholders. Ensure we have an accurate list of stakeholders and that stakeholders understand what information the workforce committee needs and why.   |



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| Role                                 | Name of person / organization (if known at this stage)   | Key deliverables / responsibilities  |
|--------------------------------------|--|--|
|                                      | Bill Herl, Care for the Homeless<br><br>Dr. Magdy Mikhail, BLHC<br><br>Fernando Martinez, the Osbourne Group<br><br>Michelle Miller, Catholic Charities<br><br>Lisa Orriola, BLHC<br><br>Biren Patel, Hemant Patel MD PC/ Harlem Medical Group<br><br>Peter Sherman, BLHC<br><br>Roy Wallach Arms Acre, Conifer Park<br><br>Debbie Pantin, VIP<br><br>Brent Stackhouse, Mount Sinai Hospital<br><br>Gary Rosario, BLHC |  |
| Bronx Health Access Workforce Center | Established by the PPS with 1199SEIU Training and Employment Fund, will have staff person assigned to assist BL with training needs assessment and procuring and tracking trainings for partners   | Entity established to serve all PPS participating partners in order to assist with assessing training needs, securing necessary training, providing trainings, developing curricula, and working with employees on retraining and redeployment |
| Workforce Vendor                     | KPMG   | Work with workforce committee to create and conduct surveys, analyze data, and create current state analysis, target state, gap analysis, compensation and benefits analysis, and workforce roadmap.   |



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**✓ IPQR Module 11.7 - Key Stakeholders**

**Instructions :**

Please identify the key stakeholders involved in your workforce transformation plans, both within and outside the PPS.

| <b>Key stakeholders</b>                                       | <b>Role in relation to this organizational workstream</b>                                 | <b>Key deliverables / responsibilities</b>  |
|---|---|---|
| <b>Internal Stakeholders</b>                                  |   |   |
| HR directors and leads of partner organizations               | Need to share information through the completion of surveys                               | Completing surveys and sharing data   |
| Training Directors (training entities)                        | Partner with workforce center, catalog existing capacity, participate in needs assessment | Work with workforce center to share and/or develop curricula and provide training   |
| Clinical project leads  | Share information about workforce project needs and status                                | Provide accurate forecasts of necessary workforce needs and workforce competency needs; work with partners to gather partner specific information   |
| Network partners  | Share information about organizational needs and capacity                                 | Resource to share information and feedback  |
| <b>External Stakeholders</b>                                  |   |   |
| Labor organizations, including 199SEIU UHE, NYSNA, and others | Labor Unions  | Educate and communicate with members about DSRIP  |
| 1199SEIU Training and Employment Fund                         | Training Entity   | Provide support and expertise in creating a workforce center for training, retraining and redeployment  |
| Workforce Development Agencies                                | Training Entities   | Provide training for new and incumbent workers  |
| Institutes of Higher Education                                | Institutes of Higher Education  | Provide training for degree required positions and serve as a pipeline for trained workers  |
| Other NYC PPS's   | Co-contractees with TEF and KPMG  | Partners in delivery system redesign and in creating workforce training opportunities, also partners in creating and implementing workforce surveys |



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**✓ IPQR Module 11.8 - IT Expectations**

**Instructions :**

Please describe how the development of shared IT infrastructure across the PPS will support your plans for workforce transformation.

The BL PPS's shared IT infrastructure, in particular its proposed Customer Relationship Management (CRM) and Business Intelligence tools will support the PPS's plans for workforce transformation by providing an efficient means for gathering and reporting provider-related data, analytics, performance and communication, including functionality to track and report all DSRIP-related process and outcome metrics. The use of a system-wide tool allows the BL PPS to clearly define data fields and ensure that all organizations are using the same metrics, a key factor in assuring accurate quarterly reporting. This capacity is particularly important for the ability to report net workforce changes at the BL PPS network level. These systems can be used to track the impact of both vacancies and workforce improvements on meeting DSRIP-specified goals and objectives and ensure the distribution of PPS-led training and technical assistance, as needed. The provider portal will also be used by partner organizations to access BL PPS-wide training and information materials, including standardized messaging for staff engagement, when appropriate for dissemination in this format. Online trainings could be tracked through the CRM tool, and serve as a mechanism for tracking and documenting training attendance, progress, and certification.

**✓ IPQR Module 11.9 - Progress Reporting**

**Instructions :**

Please describe how you will measure the success of this organizational workstream.

The Workforce Committee will work with our vendors and the IT committee to develop a process to manage the data collection so we can submit it to our Steering Committee for inclusion in quarterly reports. We have established a project team who will meet with vendors regularly to ensure we are reaching our goals. We will need to do an analysis of which partners use different workforce tracking technologies and ensure that we can aggregate and share data across the PPS.



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**✔ IPQR Module 11.10 - Staff Impact**

**Instructions :**

Please upload the Workforce Staffing Impact (Projections) and the Workforce Staffing Impact (Actuals) tables provided for quarterly reporting.

**Current File Uploads**

| User ID | File Type                             | File Name   | File Description   | Upload Date         |
|---------|---------------------------------------|---|--|---------------------|
| dmaq    | Baseline or Performance Documentation | 27_DY2Q3_WF_MDL1110_BASE_Workforce_Staffing_Impact_DY2Q3_Blank_Template_8918.xlsx | BLANK template only. No update for DY2Q3. Next update will be DY2Q4. | 01/26/2017 12:53 PM |

**Narrative Text :**

None uploaded for DY2Q3. Next update will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✔ IPQR Module 11.11 - Workforce Strategy Spending (Quarterly):**

**Instructions :**

Please include details on workforce spending for DY2. The workforce spending actuals should reflect only what was spent during the relevant quarters and is not cumulative across semi-annual periods. The PPS can shift funding across categories; e.g., from Retraining to New Hires. Please note that the "Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2)" section is calculated based on the total yearly commitments.

| Benchmarks   |              |
|--|--------------|
| Year   | Amount(\$)   |
| Total Cumulative Spending Commitment through Current DSRIP Year(DY2) | 4,762,500.00 |

| Funding Type              | Workforce Spending Actuals |                | Cumulative Spending to Date (DY1-DY5)(\$) | Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2) |
|---------------------------|----------------------------|----------------|---|---|
|                           | DY2(Q1/Q2)(\$)             | DY2(Q3/Q4)(\$) |   |   |
| Retraining                | 503,169.00                 | 0.00           | 911,794.87                                | 59.50%  |
| Redeployment              | 45,000.00                  | 0.00           | 100,244.74                                | 27.09%  |
| New Hires                 | 31,728.95                  | 0.00           | 165,604.88                                | 16.08%  |
| Other                     | 503,488.39                 | 0.00           | 1,841,614.40                              | 100.63%   |
| <b>Total Expenditures</b> | <b>1,083,386.34</b>        | <b>0.00</b>    | <b>3,019,258.89</b>                       | <b>63.40%</b>   |

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No financial updates for DY2Q3. Next workforce budget update on DY2Q4.



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**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |





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**IPQR Module 11.12 - IA Monitoring:**

**Instructions :**



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**Project 2.a.i – Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management**

**✓ IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

|   |
|---|
| <p>Risk: Lack of clarity amongst PPS partners and their specific roles, leading to performance issues and delays in achieving project milestones and metrics<br/>Mitigation: Sharing strategic plan with all PPS partners</p>   |
| <p>Risk: Lack of clarity regarding how to effectively communicate across the PPS so that all partners are engaged leading to potential delays in meeting milestones and metrics.<br/>Mitigation: Sharing strategic plan and work plans for key areas with PPS partners and having them understand the important role that they each play in the PPS</p>   |
| <p>Risk: Lack of decision in selection of an IT platform leading to a potential delay in meeting project metrics and milestones especially in regard to health information exchange and secure messaging requirement<br/>Mitigation: Hold meetings to engage providers in selection of a system, analyze pros and cons for each option, seek partner input to arrive at consensus, and develop support plan for partners that need assistance in adopting the selected IT platform.</p> |
| <p>Risk: Lack of clarity in how performance data will be collected and reported across the PPS leading to potential delays in reporting progress on metrics and milestones as required<br/>Mitigation: IT and Quality Committee develops an interim and long term data collection and reporting system</p>  |
| <p>Risk: Lack of clarity regarding how the PPS will collect and report data on patient engagement and population health management.<br/>Mitigation: IT committee to work with PPS providers to develop an interim and long term reporting system</p>  |
| <p>Risk: Lack of clarity as to how PPS providers will achieve PCMH recognition and meet meaningful use metrics:<br/>Mitigation: Using a learning collaborative approach, PCMH cross functional teams will be formed and will jointly work towards achieving recognition.</p>  |
| <p>Risk: Lack of clarity as to specific structure of the Management Office and process for allocation of sufficient resources to PPS partners to assure success<br/>Mitigation: Development of an efficient Management Office to coordinate activities and ensure resources are appropriately allocated</p>   |
| <p>Risk: Lack of clarity as to how the PPS will transition toward value based payment system<br/>Mitigation: Charge Finance Committee to engage PPS partners and negotiate appropriate contracts with MCOs with appropriate legal counsel</p>   |



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Risk: Lack of resources necessary to develop and deploy a comprehensive workforce strategy for the PPS that supports an integrated delivery system

Mitigation: Workforce committee will develop a comprehensive detailed strategy including training and development plan inclusive of an assessment/gap analysis with the goals of 1) building skills/knowledge within the current PPS partners and 2) retraining displaced workers and redeploying into the new job whenever possible

Risk: Lack of clarity regarding the PPS wide and individual project budget to support the integrated delivery system

Mitigation: Finance and Steering committee to develop overall program budget and guide the development of individual project budgets

Risk: Lack of clarity in how job roles will be re-defined and staff will be re deployed

Mitigation: Workforce Committee will develop a clearinghouse to assist workers who will be re-trained and re-deployed and will develop a decision making process to be utilized to determine which workers will be re-deployed and re-trained



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**✅ IPQR Module 2.a.i.2 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. | DY4 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2019        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS includes continuum of providers in IDS, including medical, behavioral health, post-acute, long-term care, and community-based providers.  |                     | Project         |               | Completed | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Monitor and report to the Steering Committee and the State the status of the evolving provider network  |                     | Project         |               | Completed | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Conduct a gaps analysis of each provider in the PPS in regard to integrated care delivery readiness including work already completed  |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct a review of commitment level for all PPS providers and a plan to engage providers who are not yet committed to the IDS  |                     | Project         |               | Completed | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Development of a comprehensive plan to actively engage providers by provider type considering level of engagement in the overall PPS and in individual projects   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identification of payers, development and completion of a comprehensive payer directory   |                     | Project         |               | Completed | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on social services agencies   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development of a comprehensive directory of social services agencies and partner organizations and process for integrating  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| these resources across the PPS  |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Identification of providers across the PPS and development of a comprehensive provider directory   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development of an ongoing communication plan focused on providers within the PPS with modes and timelines for communication                              |                     | Project         |               | Completed | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on payers with timelines for monthly meetings                              |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Implementation of an ongoing communication plan focused on providers within the PPS with modes and timelines for communication                           |                     | Project         |               | Completed | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Development and implementation of project level policies and procedures that ensure accountability for all participating providers                       |                     | Project         |               | Completed | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Implementation of an outreach plan to keep providers actively engaged in the PPS   |                     | Project         |               | Completed | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Milestone #2</b><br>Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS. | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS produces a list of participating HHs and ACOs.   |                     | Project         |               | Completed | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Participating HHs and ACOs demonstrate real service integration which incorporates a population management strategy towards evolving into an IDS.        |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Regularly scheduled formal meetings are held to develop collaborative care practices and integrated service delivery.                                    |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Development of a communication plan with the two Health Homes within the PPS to develop a strategy to evolve the PPS into an IDS                         |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b>   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>  | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b> | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|--|--------------------------------|----------------------------|----------------------|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| Development of an engagement plan to engage the Health Homes within the PPS to develop a strategy to evolve the PPS into an IDS  |                                |                            |                      |               |                                |                              |                   |                 |                             |   |
| <b>Task</b><br>Development of a joint interim IT plan with the PPS and Health Homes for population health management   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of a joint plan with the PPS and Health Homes to integrate IT solution platform for population health management  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Implementation of a communication & engagement plan with the two Health Homes within the PPS to develop a strategy to evolve the PPS into an IDS                                    |                                | Project                    |                      | Completed     | 07/01/2015                     | 06/30/2016                   | 07/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Monitor and report to the Steering Committee and the State on status of HH and ACO service integration and population health management system evolving to an IDS                   |                                | Project                    |                      | Completed     | 07/01/2015                     | 06/30/2016                   | 07/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Implementation of a joint interim and long-term IT plan with the PPS and Health Homes for population health management  |                                | Project                    |                      | Completed     | 01/01/2016                     | 03/31/2017                   | 01/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Management office will leverage PPS expertise to develop a system to track population health working with it to develop effective data reporting system                             |                                | Project                    |                      | Completed     | 01/01/2016                     | 03/31/2017                   | 01/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Milestone #3</b><br>Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services. | DY2 Q4                         | Project                    | N/A                  | Completed     | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Clinically Interoperable System is in place for all participating providers.  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>PPS has protocols in place for care coordination and has identified process flow changes required to successfully implement IDS.  |                                | Project                    |                      | Completed     | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>PPS has process for tracking care outside of hospitals to ensure that all critical follow-up services and appointment reminders are followed.                                       |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>PPS trains staff on IDS protocols and processes.  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 10/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |



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|--|--------------------------------|----------------------------|----------------------|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| <b>Task</b><br>Development of Behavioral Health Strategy and Plan for ensuring patient access to behavioral health services  |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Monitoring of behavioral health strategy and plan for ensuring access to behavioral health services and reporting   |                                | Project                    |                      | Completed     | 04/01/2015                     | 03/31/2016                   | 04/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of a strategy and plan for ensuring patient access to PPS services  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Identification of providers across the PPS and development of a comprehensive provider directory  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of a communication plan focused on all providers within the PPS   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of an engagement plan focused on all providers within the PPS   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Leveraging of provider expertise and sharing of best practices across the PPS   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of an interim population health management strategy with key metrics for each project using IT and patient tracking registries until PPS wide IT platform solution is implemented |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of a strategy to utilize outreach, patient navigators, peers, care managers across the PPS based on Health Home best practices to ensure patients receive appropriate services    |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development of a PPS wide contact system for patients/clients that connects them to needed services   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Implementation of Behavioral Health Strategy and Plan for ensuring patient access to behavioral health services   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Implementation of an communication & engagement plan focused on all providers within the PPS  |                                | Project                    |                      | Completed     | 07/01/2015                     | 06/30/2016                   | 07/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Implementation of a strategy to utilize outreach, patient   |                                | Project                    |                      | Completed     | 07/01/2015                     | 06/30/2016                   | 07/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>   | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b> | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|---|--------------------------------|----------------------------|----------------------|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| navigators, peers, care managers across the PPS based on Health Home best practices to ensure patients receive appropriate service  |                                |                            |                      |               |                                |                              |                   |                 |                             |   |
| <b>Task</b><br>Implementation of a strategy and plan for patients/clients that connects them to needed services   |                                | Project                    |                      | Completed     | 07/01/2015                     | 06/30/2016                   | 07/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Implementation of an interim population health management strategy with key metrics using IT and patient tracking until PPS wide IT platform solution is implemented                               |                                | Project                    |                      | Completed     | 07/01/2015                     | 09/30/2015                   | 07/01/2015        | 09/30/2015      | 09/30/2015                  | DY1 Q2  |
| <b>Task</b><br>Based on the CNA, development of a public health strategy for the PPS  |                                | Project                    |                      | Completed     | 10/01/2015                     | 12/31/2016                   | 10/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Development of a plan to educate patients about the PPS  |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2016                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Implementation of a plan to educate patients about the PPS   |                                | Project                    |                      | Completed     | 10/01/2015                     | 12/31/2016                   | 10/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Develop and Implementation of a public health strategy across the PPS  |                                | Project                    |                      | Completed     | 07/01/2016                     | 03/31/2017                   | 07/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Monitoring of the impact of the public health strategy across the PPS  |                                | Project                    |                      | Completed     | 10/01/2016                     | 03/31/2017                   | 10/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Monitoring and reporting to the Steering Committee and to the State on the plan to educate patients about the PPS  |                                | Project                    |                      | Completed     | 04/01/2015                     | 09/30/2015                   | 04/01/2015        | 09/30/2015      | 09/30/2015                  | DY1 Q2  |
| <b>Task</b><br>Development of IT EHR secure messaging and alerts to Health Home Case Managers, outreach, patient navigation and care management providers to ensure patient engagement in appropriate services    |                                | Project                    |                      | Completed     | 10/01/2015                     | 12/31/2016                   | 10/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Monitor and report to the Steering Committee and to the State on status of patients receiving appropriate health care and community support  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Implementation of IT EHR secure messaging and alerts to Health Home Case Managers, outreach, patient navigation and care management providers to ensure patient engagement in appropriate services |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b>   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |





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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Development and implementation of interim IT EHR secure messaging and alerts to Health Home Case Managers, outreach, patient navigation and care management providers to ensure patient engagement in appropriate services   |                     |                 |   |             |                     |                   |            |            |                  |                                  |
| <b>Milestone #4</b><br>Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3. | DY3 Q4              | Project         | N/A   | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP)     | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Practitioner - Non-Primary Care Provider (PCP) | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Hospital                                       | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Mental Health                                  | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Nursing Home                                   | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>PPS uses alerts and secure messaging functionality.   |                     | Project         |   | In Progress | 10/01/2015          | 03/31/2018        | 10/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>identification of safety net providers across the PPS and development of a comprehensive safety net provider directory including an it assessment (current state and gap) for all PPS providers   |                     | Project         |   | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Development of a plan to educate patients/clients on the RHIO Consent to ensure their understanding of the form   |                     | Project         |   | Completed   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Selection of a PPS wide IT platform and plan for engaging all providers in using the selected platform  |                     | Project         |   | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identification of safety net provider IT capabilities including current status in regards to: EHR implementation, participation in  |                     | Project         |   | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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Delivery System Reform Incentive Payment Project  
DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| the RHIO, secure messaging systems, alerts systems   |                     |                 |   |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Development of a needs assessment and gaps analysis focused on safety net providers IT needs  |                     | Project         |   | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Development of a plan to address safety net providers needs based on data from the needs assessment and gaps analysis   |                     | Project         |   | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Implementation of plan to address safety net providers IT needs and monitoring system to track progress   |                     | Project         |   | Completed   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Monitor and report to the Steering Committee and to the State on status of sharing of EHRs and RHIO consent   |                     | Project         |   | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Development and implementation of a PPS wide plan for sharing EHR systems, PPS wide engagement in the RHIO, secure messaging and alerts systems   |                     | Project         |   | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Milestone #5</b><br>Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.                         | DY3 Q4              | Project         | N/A   | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).  |                     | Project         |   | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.  |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP) | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Development of a plan to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification and meaningful use   |                     | Project         |   | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Develop a system to monitor and report to the steering committee and the State on status of achievement of PCMH Level 3 every quarter   |                     | Project         |   | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve PCMH Level 3 standards and meaningful use |                     | Project         |   | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Identification of primary care providers within the PPS and development of a PCP directory  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving PCMH Level 3 certification and meaningful use                                |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan with staffing and budget to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification and meaningful use               |                     | Project         |               | Completed | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Milestone #6</b><br>Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.                                       | DY4 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.   |                     | Project         |               | Completed | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Identification of safety net provider IT capabilities including capability to utilize patient registries for population health management   |                     | Project         |               | Completed | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Development of a needs assessment and gaps analysis of safety net providers capability in actively using EHRs and use of targeted registries  |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Development and implementation of an interim plan to address gaps in safety net providers ability to actively share EHRs and use patient registries for population health management while IT platform is in planning stage |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development of key metrics and system for tracking key metrics for all PPS projects; asthma, diabetes, behavioral health and HIV/AIDS   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of safety net providers across the PPS and development of a comprehensive safety net provider directory  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type                              | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Implement process for steering committee and clinical oversight of population health management, and use of targeted registries   |                     | Project         |  | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Implement a Learning Collaborative Model to improve population health, disseminate evidence-based practices and improve quality of care focused on asthma, diabetes, behavioral health conditions, maternal-child health and HIV AIDS.                                      |                     | Project         |  | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop and implement a process to monitor and report to the steering committee and the State on status of population health, EHRs and patient registries   |                     | Project         |  | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Development of a data dictionary to support the running of patient registry data  |                     | Project         |  | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Milestone #7</b><br>Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3. | DY3 Q4              | Project         | N/A  | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Primary care capacity increases improved access for patients seeking services - particularly in high-need areas.  |                     | Project         |  | In Progress | 07/01/2016          | 03/31/2018        | 07/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>All eligible practices meet 2014 NCQA Level 3 PCMH and/or APCM standards.   |                     | Provider        | Practitioner - Primary Care Provider (PCP) | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria.)  |                     | Project         |  | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Monitoring and Reporting of status of providers achieving 2014 level 3 PCMH certification and meaningful use  |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Monitor and report to the steering committee and the State on status of achievement of PCMH and MU  |                     | Project         |  | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identification of primary care providers eligible for PCMH designation within the PPS and development of a PCP directory  |                     | Project         |  | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b>  |                     | Project         |  | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>   | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b> | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|---|--------------------------------|----------------------------|----------------------|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve 2014 Level 3 PCMH standards and meaningful use  |                                |                            |                      |               |                                |                              |                   |                 |                             |   |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving 2014 PCMH Level 3 certification and meaningful use  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan, staffing and budget to provide technical assistance to PCPs pursuing PCMH designation and collaboratively assisting them in achieving 2014 PCMH Level 3 certification and meaningful use |                                | Project                    |                      | Completed     | 10/01/2015                     | 06/30/2016                   | 10/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Implementation of a plan to provide technical assistance to PCPs assisting them in achieving 2014 level 3 PCMH certification and meaningful use  |                                | Project                    |                      | Completed     | 10/01/2015                     | 09/30/2016                   | 10/01/2015        | 09/30/2016      | 09/30/2016                  | DY2 Q2  |
| <b>Milestone #9</b><br>Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.   | DY2 Q4                         | Project                    | N/A                  | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>PPS holds monthly meetings with Medicaid Managed Care plans to evaluate utilization trends and performance issues and ensure payment reforms are instituted.   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Identify Medicaid MCOs and actively engage them in monthly meetings to discuss utilization trends, performance issues and payment reform   |                                | Project                    |                      | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Initiate engagement of Governance, PPS providers, primary care providers, patient navigation/care coordination in reviewing utilization and performance trends utilizing data to develop plans to reach at risk patients                                     |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Pilot strategies with MCOs to address high utilization, performance issues and payment reform and monitor results through sharing of performance data (example: provider level and overall PPS level report cards)   |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b>   |                                | Project                    |                      | In Progress   | 07/01/2016                     | 03/31/2017                   | 07/01/2016        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |



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|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Using lessons learned from pilot initiatives, develop PPS wide protocols to 1) improve appropriate utilization, 2) improve performance on key metrics such as HEDIS, and 3) value based payment reform model |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop and implement a system for monitoring and reporting to the steering committee and the State of status of meeting outcomes and recommendations   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #10</b><br>Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.  | DY4 Q4              | Project         | N/A           | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>PPS submitted a growth plan outlining the strategy to evolve provider compensation model to incentive-based compensation  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Providers receive incentive-based compensation consistent with DSRIP goals and objectives.  |                     | Project         |               | In Progress | 08/31/2015          | 03/31/2019        | 08/31/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Identify organizations with readiness to engage in developing payment reform models with MCOs   |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Engage these organizations with demonstrated readiness in discussions on provider compensation aligned with value based payment   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Organizations with readiness will pilot provider compensation models based on VBPR  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Organizations with readiness will pilot risk sharing arrangements with contracted MCOs  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Develop and implement system to compensate providers in the PPS based on performance and patient outcomes evolving to value based payment arrangements  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Monitor and Report to the steering committee and the State on the status of PPS transition to value based payment reform  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Share successful models with other providers  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Document successful VBPR and provider compensation models   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |



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|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Providers receive incentive-based compensation consistent with DSRIP goals and objectives.   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2019        | 07/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Milestone #11</b><br>Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.   | DY4 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Community health workers and community-based organizations utilized in IDS for outreach and navigation activities.   |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Identify community health workers, peers, and culturally competent CBOs including the Health Homes within the PPS and develop a comprehensive directory  |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Assess current outreach and navigation resources and gaps analysis   |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop and implement a communication and engagement plan focused on community health workers, peers, culturally competent CBOs and the Health Homes (starts with a social worker, system for communicating with CHW, assessment/reassessment tools, communicate plan back, bi-directional activity, PCMH) (spider web) (concentric circles) |                     | Project         |               | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Leverage and engage the expertise of the PPSs two Health Homes in outreach, patient navigation and care management for the entire PPS including sharing of best practices  |                     | Project         |               | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop a plan to address gaps in outreach and navigation  |                     | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Using best practices from the Health Homes, develop a plan to engage community health workers, peers and culturally competent CBOs in population health management and patient registries using the PPSs IT platform   |                     | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop and implement a strategy for community health workers, peers, culturally competent CBOs and Health Homes to share best practices in patient engagement   |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b>   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Develop clearly defined outreach and navigation roles and standardized training plan                 |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Based on plan, hire, retrain and/or re-deploy to fill gaps in outreach and navigation |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Map centralized outreach and navigation system ensuring access for all PPS providers  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Share best practices with PPS provider network  |                     | Project         |               | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                         | File Name   | Description  | Upload Date         |
|---|---------|-----------------------------------|---|--|---------------------|
| All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. | dmaq    | Documentation/Certification       | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_DOC_2.a.i_Milestone_1_9532.docx  | 2.a.i complete documentation. Please note that this contains 9 embedded documents. | 03/15/2017 10:59 AM |
|   | dmaq    | EHR/HIE Reports and Documentation | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_EHR_IT_Systems_and_Processes_Milestone_3_Remediation_8813.pdf                    | IT Systems and Processes Milestone 3 remediation                                   | 01/26/2017 10:24 AM |
|   | dmaq    | Contracts and Agreements          | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_CONTR_HHAR_Agreement_between_BLHC_and_Unique_People_Services_8810.pdf            | HHaR Agreement with Unique People Services   | 01/26/2017 10:23 AM |
|   | dmaq    | Contracts and Agreements          | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_CONTR_Executed_Agreements_Template_8808.xlsx                                     | Executed agreements template   | 01/26/2017 10:22 AM |
|   | dmaq    | Contracts and Agreements          | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_CONTR_Bronx_RHIO_Participation_Agreement_8806.pdf                                | Bronx RHIO Participation Agreement   | 01/26/2017 10:22 AM |
|   | dmaq    | Contracts and Agreements          | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_CONTR_BLHC_DSRIP_Participation_Agreement_with_privacy_8805.pdf                   | BLHC DSRIP Participation Agreement   | 01/26/2017 10:22 AM |
|   | dmaq    | Contracts and Agreements          | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES1_CONTR_BAA_with_Project_Addendum_PDF_8803.pdf                                     | PPS BAA with project addendum  | 01/26/2017 10:21 AM |
| Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.  | dmaq    | Documentation/Certification       | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_Project_2.a.i_Milestone_2_Metric_2_9534.docx                                 | 2.a.i Milestone 2 documentation. Includes embedded files....                       | 03/15/2017 11:27 AM |
|   | dmaq    | Documentation/Certification       | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_v27_Care_Coordination_and_Clearinghouse_Overview_and_Current_state_8893.docx | Care Coordination and Clearinghouse overview                                       | 01/26/2017 12:04 PM |
|   | dmaq    | Documentation/Certification       | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_v7_Health_Home_Routing_Focus_Group_Meetings_1_through_3_8892.pptx            | Health Home routing focus group Meetings 1 through Meetings 3                      | 01/26/2017 12:04 PM |



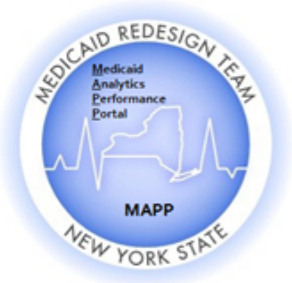
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**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name  | Description   | Upload Date         |
|---|---------|-----------------------------|--|---|---------------------|
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_Health_Home_Routing_Focus_group-Discussion_1_Agenda_8890.docx             | Health Home Routing Focus Group Discussion 1 Agenda                       | 01/26/2017 12:03 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_Clearinghouse_Meeting_email_chain_8889.pdf                                | Clearinghouse meeting email chain   | 01/26/2017 12:02 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_CCMP_Proj_Addendum_8888.pdf   | CCMP Project Agreement Addendum   | 01/26/2017 12:02 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_Care_Coordination_Clearinghouse_8887.pptx                                 | Care coordination clearinghouse presentation                              | 01/26/2017 12:02 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_Care_Coordination_and_Clearinghouse_discussion_8886.docx                  | Care Coordination and Clearinghouse Discussion                            | 01/26/2017 12:01 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_BL_HH_PPS_Addendum_8885.pdf   | BL Health Home PPS Agreement Addendum                                     | 01/26/2017 12:01 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES2_DOC_BHA_PPS_PA_Community_Care_Management_Partners_(CCMP)_Health_Home_8884.pdf | BHA PPS PA Community Care Management Partners Health Home agreement       | 01/26/2017 12:00 PM |
| Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_Patients_with_Discharge_and_OP_visit_9537.xlsx                            | 2.a.i Milestone 3 documentation of patients with discharge and OP visits. | 03/15/2017 11:34 AM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_Project_2.a.i_Milestone_3_Metric_3_9535.docx                              | 2.a.i Milestone 3 documentation. Contains embedded file....               | 03/15/2017 11:31 AM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_Training_Schedule_Template_-_Providers_Across_Settings_8898.xlsx          | Training schedule template  | 01/26/2017 12:07 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_Sample_BHA_Data_Element_Tracking_11.18.2016_8896.xlsx                     | BHA Data Element Tracking sample  | 01/26/2017 12:07 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_Care_Coordination_Clearinghouse_8895.pptx                                 | Care coordination clearinghouse presentation                              | 01/26/2017 12:06 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES3_DOC_BHA_Clearinghouse_draft_workflows_v6_7_7_2016_8894.pptx                   | Clearinghouse workflows   | 01/26/2017 12:06 PM |
| Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers. | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_RHIO-Asthma-Uti-BW_v1_8909.xlsx   | RHIO Asthma UTI BW  | 01/26/2017 12:19 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of_Health_Home_Report_8908.xlsx                                      | Health Home report  | 01/26/2017 12:18 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of_ER_High_Use_Report_8907.xlsx                                      | ER High Use report  | 01/26/2017 12:18 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of_Diabetic-Report_8906.xlsx   | Diabetic Report   | 01/26/2017 12:17 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of   | Asthma Biweekly Report  | 01/26/2017 12:17 PM |





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**Prescribed Milestones Current File Uploads**

| Milestone Name | User ID | File Type                   | File Name  | Description                              | Upload Date         |
|----------------|---------|-----------------------------|--|--|---------------------|
|                |         | on                          | _Asthma-Biweekly-Report_8905.xlsx  |  |                     |
|                | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of_Asthma_and_Mental_Health_report_8904.xlsx                                 | Asthma and Mental Health report          | 01/26/2017 12:17 PM |
|                | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Copy_of_30-Day_Readmits_Report_8903.xlsx  | 30-Day Admits Report                     | 01/26/2017 12:16 PM |
|                | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_BHA_Actively_Engaged_Data_Collection_Process_and_Template_v4_2016-06-08_8902.xlsx | Actively Engaged Data Collection Process | 01/26/2017 12:13 PM |
|                | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_BHA_Actively_Engaged_Report-VersionFINAL-2016-01-29_8901.xlsx                     | Actively Engaged Report Final Version    | 01/26/2017 12:12 PM |
|                | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2ai_MDL2ai2_PRES6_DOC_Actively_Engaged_Extract_Template_Instructions-v3-2016-06-08_8900.docx            | Actively engaged extract instructions    | 01/26/2017 12:12 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. |                |
| Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.  |                |
| Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.   |                |
| Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.                           |                |
| Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.   |                |
| Perform population health management by actively using EHRs and other   |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| IT platforms, including use of targeted patient registries, for all participating safety net providers.   |                |
| Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3. |                |
| Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.  |                |
| Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.   |                |
| Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.   |                |

**Milestone Review Status**

| Milestone #   | Review Status                   | IA Formal Comments   |
|---------------|---------------------------------|--|
| Milestone #1  | Pass (with Exception) & Ongoing | The IA does not consider this milestone complete. In order to substantiate completion of this milestone, the PPS must include all providers in its Integrated Delivery System. |
| Milestone #2  | Pass & Complete                 |  |
| Milestone #3  | Pass & Complete                 |  |
| Milestone #4  | Pass & Ongoing                  |  |
| Milestone #5  | Pass & Ongoing                  |  |
| Milestone #6  | Pass & Complete                 |  |
| Milestone #7  | Pass & Ongoing                  |  |
| Milestone #9  | Pass & Ongoing                  |  |
| Milestone #10 | Pass & Ongoing                  |  |
| Milestone #11 | Pass & Ongoing                  |  |



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**✔ IPQR Module 2.a.i.3 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 2.a.i.4 - IA Monitoring**

**Instructions :**



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**Project 2.a.iii – Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services**

**✓ IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Risk: The PPS believes the medical diagnoses originally proposed to identify patients for this project is too exclusive. In addition, these medical diagnoses tend to indicate other co-morbidities which would qualify the patient for the Health Home. Furthermore, it would be difficult for participating providers to screen for eligibility without access to the patient's medical record. Mitigation: The PPS has expanded the criteria to include more expansive list of common chronic diseases and conditions including Diabetes, Hypertension, Cardiovascular disease, Asthma/other respiratory diseases, Behavioral Health (Non-Serious Mental Illnesses), Substance Abuse, or Cancer.

Risk: There is no existing mechanism to identify and assign Health Home at risk patients to Health Homes and their downstream care management agencies. Mitigation: the PPS plans to create a Care Coordination clearinghouse that will screen patients that enter the healthcare system from a variety of settings (i.e. inpatient, outpatient, ED, CBO) for their Health Home at risk eligibility. Patients identified as eligible for Health Home at risk care coordination will be assigned to the care coordinator co located at the site of their preferred PCP.

Risk: With an expansion of patient pool, there is a possibility that it will be difficult for existing care coordinators to manage additions to their caseloads. In addition, the limited DSRIP funds available for project implementation make it difficult to hire the number of care coordinators needed to meet the patient engagement targets for this project. Mitigation: The PPS has identified network providers who have FTEs available to contribute to this effort, and will implement a plan to train, redeploy, and hire care coordinators for the project.

Risk: Currently the two participating Health Homes and their downstream providers use multiple care management IT platforms which makes it difficult to collate and report data to the state as well as share information across providers. Mitigation: The PPS will explore avenues to ensure partners connect to the Bronx RHIO for reporting and data sharing purposes.

Risk: Providers participating in this project will be at different stages in meeting PCMH requirements and many do not know what those requirements are. Mitigation: The BLHC PPS has developed a PCMH Work Group that is responsible for developing a work plan that outlines how the BLHC PPS will ensure NCQA 2013 Patient Centered Medical Home (PCMH) and Advanced Primary Care (APC) accreditation and to provide guidance and assistance to providers.

Risk: Each participating provider has their own care plan and the information collected on each patient may differ. This makes it difficult to assess and evaluate patient health outcomes and recommend appropriate interventions. Mitigation: The BLHC PPS has developed a Care Coordination Work Group that will create a comprehensive care plan that captures information to ensure the patient receives the appropriate project intervention.

Risk: The 2.a.iii project planning work group lacks adequate representation from providers representing a variety of primary care settings such as clinics and private doctor's offices to serve as part of care plan development. Mitigation: BLHC PPS has developed a Stakeholder Engagement



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Work Group that will meet with the group to identify gaps in provider representation and will connect the work group with PCPs interested in participating in the project.



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**✔ IPQR Module 2.a.iii.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 7,000                  |

|              | Year,Quarter             | DY2,Q1  | DY2,Q2 | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|---------|--------|--------|--------|
| PPS Reported | Baseline Commitment      | 560     | 1,400  | 2,240  | 2,800  |
|              | Quarterly Update         | 592     | 1,050  | 0      | 0      |
|              | Percent(%) of Commitment | 105.71% | 75.00% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0       | 1,050  | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%   | 75.00% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (2,240) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |





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**✅ IPQR Module 2.a.iii.3 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.  | DY2 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>A clear strategic plan is in place which includes, at a minimum:<br>- Definition of the Health Home At-Risk Intervention Program<br>- Development of comprehensive care management plan, with definition of roles of PCMH/APC PCPs and HHs |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Define the Health Home at Risk Target Population   |                     | Project         |               | Completed   | 04/01/2015          | 04/30/2015        | 04/01/2015 | 04/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Identify and document the role and responsibilities of PCMH/APC PCP in the HH At Risk program  |                     | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify and document the role and responsibilities of HH/Care Coordinators in the HH At Risk program  |                     | Project         |               | Completed   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Combine care coordination and comprehensive assessments from both HHs (Bronx Health Home and CCMP) to create one assessment for the PPS  |                     | Project         |               | Completed   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Identify and document the role and responsibilities of other providers in the HH At Risk program   |                     | Project         |               | Completed   | 09/30/2015          | 06/30/2016        | 09/30/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Integrate the assessments/screening tools from the other DSRIP projects into the consolidated HH At risk Comprehensive Health Assessment   |                     | Project         |               | Completed   | 09/30/2015          | 03/31/2016        | 09/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Notate skip logic, scoring logic and care plan intervention triggers in the Comprehensive Health Assessment  |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Compare care plans of both HHs (Bronx Health Home and CCMP) to create one care plan for the PPS  |                     | Project         |               | Completed   | 09/30/2015          | 03/31/2016        | 09/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>   | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b>                       | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|---|--------------------------------|----------------------------|--|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| <b>Task</b><br>Include other DSRIP project interventions/domains into care plan   |                                | Project                    |  | Completed     | 09/30/2015                     | 03/31/2016                   | 09/30/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Notate how Health Assessment drives the care plan  |                                | Project                    |  | In Progress   | 07/01/2016                     | 03/31/2017                   | 07/01/2016        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Submit newly developed Comprehensive Assessment and Care Plan to Care Coordination CFW and Steering Committee for approval   |                                | Project                    |  | In Progress   | 07/01/2016                     | 03/31/2017                   | 07/01/2016        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Work with IT Committee to develop a timeline to build the Comprehensive Assessment and Care Plan into participating provider's EMR/Care Management platforms   |                                | Project                    |  | Completed     | 09/30/2015                     | 03/31/2016                   | 09/30/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Milestone #2</b><br>Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3. | DY3 Q4                         | Project                    | N/A  | In Progress   | 04/01/2015                     | 03/31/2018                   | 04/01/2015        | 03/31/2018      | 03/31/2018                  | DY3 Q4  |
| <b>Task</b><br>All eligible practices meet NCQA 2014 Level 3 PCMH and APCM standards  |                                | Provider                   | Practitioner - Primary Care Provider (PCP) | In Progress   | 07/01/2015                     | 03/31/2018                   | 07/01/2015        | 03/31/2018      | 03/31/2018                  | DY3 Q4  |
| <b>Task</b><br>Survey which PCP providers participating in project 1) are/are not PCMH 2011 certified and 2) are/are not working towards PCMH 2014 certification  |                                | Project                    |  | Completed     | 04/01/2015                     | 09/30/2015                   | 04/01/2015        | 09/30/2015      | 09/30/2015                  | DY1 Q2  |
| <b>Task</b><br>Identification of primary care providers eligible for PCMH designation within the PPS and development of a PCP directory   |                                | Project                    |  | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving 2014 PCMH Level 3 certification and meaningful use  |                                | Project                    |  | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve 2014 Level 3 PCMH standards and meaningful use   |                                | Project                    |  | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan, staffing and budget to provide technical assistance to   |                                | Project                    |  | Completed     | 07/01/2015                     | 09/30/2016                   | 07/01/2015        | 09/30/2016      | 09/30/2016                  | DY2 Q2  |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| PCPs pursuing PCMH designation and collaboratively assisting them in achieving 2014 PCMH Level 3 certification and meaningful use   |                     |                 |   |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Implementation of a plan to provide technical assistance to PCPs assisting them in achieving 2014 level 3 PCMH certification and meaningful use  |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Monitoring and Reporting of status of providers achieving 2014 level 3 PCMH certification and meaningful use   |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Monitor and report to the Steering committee and the State on status of achievement of PCMH and MU   |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Milestone #3</b><br>Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up. | DY4 Q2              | Project         | N/A   | In Progress | 04/01/2015          | 09/30/2018        | 04/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.   |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP)     | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.   |                     | Provider        | Safety Net Practitioner - Non-Primary Care Provider (PCP) | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.   |                     | Provider        | Safety Net Case Management / Health Home                  | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>PPS uses alerts and secure messaging functionality.  |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>Subtask A - Start: Identify which HH at risk participating safety net providers have/do not have an EHR and is connected to the Bronx RHIO   |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>Develop a strategy to ensure EHR meets Bronx RHIO connectivity requirements  |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>Incorporate sharing of information through the Bronx RHIO into the care plan work flow process   |                     | Project         |   | In Progress | 09/30/2015          | 09/30/2018        | 09/30/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b>   |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |



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|--|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Subtask B - Start: Identify which HH at risk participating safety net providers use/do not use alerts and secure messaging   |                     |                 |   |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop a strategy to help participating safety net providers use alerts and secure messaging   |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>Incorporate alerts and secure messaging functionality in the care plan work flow process  |                     | Project         |   | In Progress | 10/01/2015          | 09/30/2018        | 10/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Milestone #4</b><br>Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.  | DY4 Q2              | Project         | N/A   | In Progress | 04/01/2015          | 09/30/2018        | 04/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).  |                     | Project         |   | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.  |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP) | In Progress | 07/01/2015          | 09/30/2018        | 07/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>Subtask A - Start: Determine which of the HH at risk participating providers have/do not have EHRs that meet PCMH Level standards   |                     | Project         |   | Completed   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Implementation of a plan to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification   |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop a system to monitor and report to the steering committee and the State on status of achievement of PCMH Level 3 certification   |                     | Project         |   | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve PCMH Level 3 standards and meaningful use |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of primary care providers within the PPS and development of a PCP directory  |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage   |                     | Project         |   | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| them in process of achieving PCMH Level 3 certification   |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan with staffing and budget to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification |                     | Project         |               | Completed   | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Subtask B - Start: Determine which of the HH at risk participating providers have/do not have EHRs that meet meaningful use standards  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Implementation of a plan to provide technical assistance to PCPs assisting them in achieving meaningful use standards  |                     | Project         |               | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Develop a system to monitor and report to the steering committee and the State on status of achievement of meaningful use standards  |                     | Project         |               | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve meaningful use standards           |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of primary care providers within the PPS and development of a PCP directory   |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving meaningful use standards                    |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan with staffing and budget to provide technical assistance to PCPs assisting them in achieving meaningful use standards   |                     | Project         |               | Completed   | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Milestone #5</b><br>Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.      | DY4 Q2              | Project         | N/A           | In Progress | 04/01/2015          | 09/30/2018        | 04/01/2015 | 09/30/2018 | 09/30/2018       | DY4 Q2                           |
| <b>Task</b><br>PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.  |                     | Project         |               | Completed   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Identification of safety net provider IT capabilities including  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| capability to utilize patient registries for population health management  |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Development of a needs assessment and gaps analysis of safety net providers capability in actively using EHRs and use of targeted registries  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Development and implementation of an interim plan to address gaps in safety net providers ability to actively share EHRs and use patient registries for population health management while IT platform is in planning stage           |                     | Project         |               | Completed   | 09/30/2015          | 03/31/2016        | 09/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development of key metrics and system for tracking key metrics for all PPS projects; asthma, diabetes, behavioral health and HIV/AIDS   |                     | Project         |               | Completed   | 09/30/2015          | 03/31/2016        | 09/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of safety net providers across the PPS and development of a comprehensive safety net provider directory  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Implement process for steering committee and clinical oversight of population health management, and use of targeted registries   |                     | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Implement a Learning Collaborative Model to improve population health, disseminate evidence-based practices and improve quality of care focused on asthma, diabetes, behavioral health conditions, maternal-child health and HIV AIDS |                     | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop and implement a process to monitor and report to the Steering Committee and the State on status of population health, EHRs and patient registries   |                     | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Development of a data dictionary to support the running of patient registry data  |                     | Project         |               | In Progress | 01/01/2016          | 03/31/2017        | 01/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #6</b><br>Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.   | DY4 Q2              | Project         | N/A           | Completed   | 04/01/2015          | 09/30/2018        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Procedures to engage at-risk patients with care management plan instituted.   |                     | Project         |               | Completed   | 04/01/2015          | 09/30/2018        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b>  |                     | Project         |               | Completed   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>  | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b>                       | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|--|--------------------------------|----------------------------|--|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| Develop a standard process workflow for conducting a health assessment and developing the care plan; add to the HH At Risk process workflow  |                                |                            |  |               |                                |                              |                   |                 |                             |   |
| <b>Task</b><br>Develop a strategy to identify and engage HH at risk patients; add to the HH At Risk process workflow   |                                | Project                    |  | Completed     | 06/30/2015                     | 12/31/2015                   | 06/30/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Work with other DSRIP projects to determine the role of care coordinators for each project; add to the HH At Risk process workflow  |                                | Project                    |  | Completed     | 07/31/2015                     | 09/30/2015                   | 07/31/2015        | 09/30/2015      | 09/30/2015                  | DY1 Q2  |
| <b>Task</b><br>Identify PCMH/APCM care planning standards outlined in the PCMH 2014 standards and guidelines manual ; add to the HH At Risk process workflow   |                                | Project                    |  | Completed     | 07/31/2015                     | 12/31/2015                   | 07/31/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Submit HH At Risk process workflow to Care Coordination CFW and Steering Committee for approval   |                                | Project                    |  | Completed     | 10/01/2015                     | 12/31/2015                   | 10/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Work with Workforce Committee to develop the protocols to train Care Coordinators on new HH At Risk workflow (i.e. identification, engagement, assessment, and development of care plan)              |                                | Project                    |  | Completed     | 10/01/2015                     | 06/30/2016                   | 10/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Work with Workforce Committee to train front line staff Care Coordinators on new HH at risk work flow (i.e. identification, engagement, assessment, and development of care plan)                     |                                | Project                    |  | Completed     | 10/01/2015                     | 06/30/2016                   | 10/01/2015        | 06/30/2016      | 06/30/2016                  | DY2 Q1  |
| <b>Task</b><br>Work with PCMH workgroup to educate participating PCPs about new HH at Risk work flow   |                                | Project                    |  | Completed     | 07/01/2016                     | 12/31/2016                   | 07/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Pilot new HH At Risk work flow  |                                | Project                    |  | Completed     | 07/01/2016                     | 06/30/2017                   | 07/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Evaluate HH At Risk work flow pilot; modify workflow where necessary  |                                | Project                    |  | Completed     | 07/01/2017                     | 12/31/2017                   | 12/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Milestone #7</b><br>Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties. | DY2 Q4                         | Project                    | N/A  | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Each identified PCP establish partnerships with the local Health Home for care management services.   |                                | Provider                   | Practitioner - Primary Care Provider (PCP) | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |



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|---|---------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Each identified PCP establish partnerships with the local Health Home for care management services.  |                     | Provider        | Case Management / Health Home              | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Identify PCP and Care Management participating agencies partners   |                     | Project         |  | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Determine collaboration guidelines between the PCP and Care Coordinators (i.e. sharing patient data, structure of cross provider multi-specialty clinical team , agreement to meet and make group-decisions for shared patients, responsibilities of all provider types) |                     | Project         |  | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop a strategy to assign CMAs to PCP office/clinics  |                     | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #8</b><br>Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).       | DY2 Q4              | Project         | N/A  | In Progress | 04/01/2015          | 03/31/2017        | 10/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has established partnerships to medical, behavioral health, and social services.   |                     | Provider        | Practitioner - Primary Care Provider (PCP) | In Progress | 04/01/2015          | 03/31/2017        | 10/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has established partnerships to medical, behavioral health, and social services.   |                     | Provider        | Case Management / Health Home              | In Progress | 04/01/2015          | 03/31/2017        | 10/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS uses EHRs and HIE system to facilitate and document partnerships with needed services.   |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Step A - Start: Identify interested PPS network social service providers (e.g. housing, transportation, nutrition, legal aide etc) and determine their role in the Health Home At Risk program   |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Identify interested PPS network medical providers and determine their role in the Health Home At Risk program  |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Identify interested PPS network behavioral health providers and determine their role in the Health Home At Risk program  |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Determine collaboration guidelines amongst participating   |                     | Project         |  | Completed   | 04/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |





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|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| providers (i.e. sharing patient data, structure of cross provider multi-specialty clinical team , agreement to meet and make group-decisions for shared patients, responsibilities of all provider types)  |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Step B - Start: Development of a plan to educate patients/clients on the RHIO Consent to ensure their understanding of the form   |                     | Project         |               | Completed | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Monitor and report to the Steering Committee and to the State on status of sharing of EHRs and RHIO consent   |                     | Project         |               | Completed | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Development and implementation of a PPS wide plan for sharing EHR systems, PPS wide engagement in the RHIO, secure messaging and alerts systems   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #9</b><br>Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population. | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has adopted evidence-based practice guidelines for management of chronic conditions. Chronic condition appropriate evidence-based practice guidelines developed and process implemented.  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Regularly scheduled formal meetings are held to develop collaborative evidence-based care practices.  |                     | Project         |               | Completed | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>PPS has included social services agencies in development of risk reduction and care practice guidelines.  |                     | Project         |               | Completed | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Culturally-competent educational materials have been developed to promote management and prevention of chronic diseases.  |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Step A - Start: Work with Clinical Committee to obtain evidence based practice guidelines for management of chronic conditions DSRIP projects   |                     | Project         |               | Completed | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Add evidence based practice guidelines to care plan intervention options  |                     | Project         |               | Completed | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b>  |                     | Project         |               | Completed | 04/01/2016          | 09/30/2016        | 04/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Work with Workforce Committee to educate front line CC staff on evidence based chronic disease management practice guidelines   |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Pilot deployment of care plan which includes evidence based practice guidelines  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Step B - Start: Work with other DSRIP projects to collect their review their intervention data and outcomes  |                     | Project         |               | Completed | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Establish ongoing quarterly meetings with participating providers to review analytical data and determine whether specific interventions have had an impact of specific conditions.  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Step C - Start: Work with Stakeholder Engagement Committee to identify PPS social services agencies (e.g. homeless shelters, food banks, legal aid) who are critical to managing at risk populations (i.e. homeless, unemployed, system involved etc.) |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with social service agencies to determine their role in managing at risk populations; include that in the HH at risk workflow   |                     | Project         |               | Completed | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Work with Clinical Committee to develop referral algorithm and linkage process to social service providers   |                     | Project         |               | Completed | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Pilot referral algorithm and linkage process   |                     | Project         |               | Completed | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evaluate effectiveness of referral process; modify where necessary   |                     | Project         |               | Completed | 01/01/2017          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name  | Description                                     | Upload Date         |
|---|---------|-----------------------------|--|---|---------------------|
| Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES6_DOC_2aiii_Milestone_6_8452.pdf                              | Patient Care Management Plan                    | 01/24/2017 11:42 AM |
| Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural | dmaq    | Training Documentation      | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES9_TRAIN_2aiii_Metric_#4_CCHL_Trainings_9570.xlsx              | CCHL Training                                   | 03/16/2017 08:34 AM |
|   | dmaq    | Training Documentation      | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES9_TRAIN_Mee ting_Attendees_and_Agendas_for_EB_care_practices_ | EB Care practices meeting attendees and agendas | 03/15/2017 02:30 PM |



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**Prescribed Milestones Current File Uploads**

| Milestone Name                          | User ID | File Type                   | File Name   | Description                                   | Upload Date         |
|---|---------|-----------------------------|---|---|---------------------|
| and linguistic needs of the population. |         |                             | 9554.pdf  |   |                     |
|   | dmaq    | Training Documentation      | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES9_TRAIN_Metric_#2_and_#3_Training_Outline_and_Attendees_9552.pdf | Metric 2 and 3 training outline and attendees | 03/15/2017 02:28 PM |
|   | dmaq    | Training Documentation      | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES9_TRAIN_2aiii_Milestone_9_Training_Template_DY2Q3_9551.xlsx      | Training template                             | 03/15/2017 02:27 PM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2aiii_MDL2aiii3_PRES9_DOC_2aiii_Milestone_9_Training_Template_DY2Q3_8463.xlsx        | Training template                             | 01/24/2017 12:03 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Develop a Health Home At-Risk Intervention Program, utilizing participating HHS as well as PCMH/APC PCPs in care coordination within the program.  |                |
| Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.               |                |
| Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up. |                |
| Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.   |                |
| Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.  |                |
| Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.  |                |
| Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.  |                |
| Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).                       |                |
| Implement evidence-based practice guidelines to address risk factor  |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population. |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Ongoing  |                    |
| Milestone #2 | Pass & Ongoing  |                    |
| Milestone #3 | Pass & Ongoing  |                    |
| Milestone #4 | Pass & Ongoing  |                    |
| Milestone #5 | Pass & Ongoing  |                    |
| Milestone #6 | Pass & Complete |                    |
| Milestone #7 | Pass & Ongoing  |                    |
| Milestone #8 | Pass & Ongoing  |                    |
| Milestone #9 | Pass & Complete |                    |



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**✔ IPQR Module 2.a.iii.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 2.a.iii.5 - IA Monitoring**

**Instructions :**



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**Project 2.b.i – Ambulatory Intensive Care Units (ICUs)**

**✓ IPQR Module 2.b.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

The Ambulatory ICU (AICU) is designed to improve care and decrease unnecessary hospital utilization for multimorbid patients with a past history of, or very high risk for, re-hospitalizations.

1. Risk: Patient Complexity. Assessing the target population (i.e., patients with multiple mental health and/or medical illnesses) is labor and time intensive. Each assessment lasts two or more hours and involves multiple providers and specialists across the continuum of services – primary care, specialty health care, mental health care, substance abuse, housing, and legal services. Mitigation Strategy: We plan to begin with two AICUs at Urban Health Plan (UHP) and Bronx-Lebanon Hospital Center (BLHC). Both organizations have considerable leadership experience in team-based assessments and care of high-risk patients. An advanced telemedicine capability will allow team members, specialists, and patients to be involved remotely, increasing availability and efficiency.
2. Risk. Referral and Engagement. Community providers may be reluctant to refer patients to the AICU. In the past, organizations competed for patients. Mitigation: Collaboration with Stakeholder Engagement CFW to develop relationships between community providers and AICUs to enhance communication and education strategy as well as establishing other AICUs at partner clinical sites will help overcome this barrier.
3. Risk. Staff development. The experience and capacities of professional staff – including physicians, social workers, and nurses – to be able to consider, address and treat the variety of problems presented by AICU cases need to be broadened. Mitigation Strategy: Intensive education on the purpose and methods of an AICU will help professionals realize they are involved in the entirety of the patient's situation from keeping an accurate patient's problem list to consulting with legal aid attorneys.
4. Risk. Demonstrating Effectiveness. With complex patients success does not happen overnight and differences made by the AICU will be challenging to demonstrate. For a time, such patients will continue to go to the emergency department, miss appointments, and have personal crises. Mitigation Strategy: Our experience with a pilot AICU team's efforts is promising. Our first 113 patients showed a 28% cost decrease from inpatient and emergency department visits during the first year. Qualitative assessments showing increased provider and patient satisfaction, along with decreased costs within the first year will make a powerful argument for the AICU's utility and increase referrals in later years.
5. Risk. Electronic Health Record Compatibility. UHP, BLHC, and other providers use a variety of electronic medical record platforms that are currently not interoperable. Mitigation Strategy: We anticipate meeting this challenge by sharing reports extracted from EMRs used by UHP and BLHC. Communication to outside providers will be done through a secure health messaging system.
6. Risk. PCMH Level 3. The challenges involved in getting all sites to PCMH 2014 Level 3 are formidable. Mitigation Strategy: The AICU are likely to attain 2014 PCMH standards because they are in practice settings already working to attain these standards. The PCMH cross-functional workgroup focuses on fulfillment of this requirement.



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7. Risk. Cultural Competency. The South Bronx is a heterogeneous population using a variety of languages. Mitigation Strategy: Work closely with Workforce and Stakeholder Engagement to develop a gap analysis that will identify cultural and health needs of the population served to develop strategy for health literacy and cultural competence.

8. Risk. Ability to link patients to care coordination. Mitigation. Leverage the two Health Homes in the PPS and the centralized Care Coordination Clearinghouse to identify and link patients to appropriate care coordination.





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**✔ IPQR Module 2.b.i.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 1,051                  |

|              | Year,Quarter             | DY2,Q1  | DY2,Q2  | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|---------|---------|--------|--------|
| PPS Reported | Baseline Commitment      | 125     | 378     | 503    | 757    |
|              | Quarterly Update         | 267     | 659     | 0      | 0      |
|              | Percent(%) of Commitment | 213.60% | 174.34% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0       | 659     | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%   | 174.34% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (503) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✓ IPQR Module 2.b.i.3 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Ensure Ambulatory ICU is staffed by or has access to a network of providers including medical, behavioral health, nutritional, rehabilitation and other necessary provider specialties that is sufficient to meet the needs of the target population. | DY4 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>PPS has recruited adequate specialty resources within the community including medical, behavioral, nutritional, rehabilitation, and other necessary providers to meet the population needs.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>PPS has established a standard clinical protocol for Ambulatory ICU services.   |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Assess whether the network of providers serving the ambulatory ICU is sufficient to serve the ambulatory ICU population   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Develop list of network of providers that can currently serve the ambulatory ICU population   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Continuously assess network of providers and ensure capacity to serve ambulatory ICU patients   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Develop and pilot clinical protocols for provision of AMB-ICU services  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>If gaps analysis demonstrates gaps in network of providers, develop a plan with workforce to fill those gaps  |                     | Project         |               | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Bring successful ambulatory ICU clinical protocols to scale   |                     | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop and finalize standardized work flow, clinical protocols, and policies and procedures  |                     | Project         |               | In Progress | 10/01/2015          | 09/30/2017        | 10/01/2015 | 09/30/2017 | 09/30/2017       | DY3 Q2                           |
| <b>Task</b>  |                     | Project         |               | In Progress | 01/01/2016          | 03/31/2019        | 01/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| If analysis demonstrates gaps in network of providers, implement a plan with workforce to fill gaps to serve the ambulatory ICU population  |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Train staff on standardized work flow, clinical protocols, and policies and procedures   |                     | Project         |               | In Progress | 07/01/2016          | 12/31/2017        | 07/01/2016 | 12/31/2017 | 12/31/2017       | DY3 Q3                           |
| <b>Milestone #2</b><br>Ensure Ambulatory ICU is integrated with all relevant Health Homes in the community.   | DY4 Q4              | Project         | N/A           | In Progress | 07/01/2015          | 03/31/2019        | 10/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Each identified Ambulatory ICU has established partnerships with the local Health Home based on the Nuka Model.  |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2019        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Partner with the two Health Homes in the PPS to ensure that all AMB-ICU patients have an assigned Health Home Case Manager   |                     | Project         |               | Completed   | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Compile list of community resources; housing, rehabilitation, behavior health, social services, home care etc. within the PPS to serve the ambulatory ICU population |                     | Project         |               | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement protocols and policies and procedures outlining how Health Home and community based services serve the Ambulatory ICUs                                     |                     | Project         |               | Completed   | 01/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop system for tracking the number of ambulatory ICU patients with an assigned Health Home Case Manager  |                     | Project         |               | Completed   | 01/01/2016          | 09/30/2016        | 01/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop protocols and policies outlining how Health Home and community services serve the Ambulatory ICUs  |                     | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop staff training on protocols and policies outlining how Health Home and community services serve the Ambulatory ICUs  |                     | Project         |               | Completed   | 01/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement staff training on protocols and policies outlining how Health Home and community services serve the Ambulatory ICUs  |                     | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #3</b><br>Use EHRs and other technical platforms to track all patients engaged in the project, including collecting community data and                                 | DY2 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Health Home referrals.   |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.  |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Clearly define inclusion criteria for entry to ambulatory ICU project   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2016        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Assess current IT capacity to create registry of ambulatory ICU patients  |                     | Project         |               | Completed | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Develop methodology for identifying ambulatory ICU patients through EMR reporting tools   |                     | Project         |               | Completed | 07/31/2015          | 03/31/2016        | 07/31/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Engage health plans to share data that will identify high cost/high utilization patients that may be appropriate for inclusion in ambulatory ICU project                              |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Identify multiple mechanisms for identifying ambulatory ICU patients  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop a patient registry at each ambulatory ICU that is updated each quarter  |                     | Project         |               | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Based on ambulatory ICU definition, develop report to run a patient registry list   |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create structured data fields in EMRs to report on number of engaged patients quarterly   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Collaborate with care coordination committee to identify and refer appropriate patients within the PPS to the AMB-ICU who are not identified through utilization and registry reports |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create system for reporting on the number of Ambulatory ICU patients that are assigned to the Health Home including what phase (outreach or enrollment)                               |                     | Project         |               | Completed | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop system for tracking selected population health metrics and utilization for ambulatory ICU patient population  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b>  |                     | Project         |               | Completed | 01/01/2016          | 03/31/2017        | 01/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Analyze related quality metrics and utilization data and focus on areas in need of improvement using PDSA rapid improvement cycles   |                     |                 |   |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop and deliver training for staff to collect, track and report patient data  |                     | Project         |   | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #4</b><br>Establish care managers co-located at each Ambulatory ICU site.   | DY2 Q4              | Project         | N/A   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has co-located health home care managers and social support services.   |                     | Project         |   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop plan to ensure Health Home Case Managers are co-located at AMB-ICUs   |                     | Project         |   | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop a list of social services resources within the PPS to be used to support the AMB-ICU population   |                     | Project         |   | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Engage social services resources within the PPS in serving patient population in AMB-ICUs   |                     | Project         |   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Implement plan to co-located Health Home Case Managers at AMB-ICUs  |                     | Project         |   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #5</b><br>Ensure that all safety net project participants are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including Direct exchange (secure messaging), alerts and patient record look up. | DY4 Q4              | Project         | N/A   | In Progress | 04/01/2015          | 03/31/2019        | 10/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP)     | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Practitioner - Non-Primary Care Provider (PCP) | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Hospital                                       | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     | Provider        | Safety Net Mental Health                                  | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type             | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>PPS uses alerts and secure messaging functionality.   |                     | Project         |                           | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Identification of safety net providers across the PPS and development of a comprehensive safety net provider directory including an it assessment (current state and gap) for all PPS providers |                     | Project         |                           | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Development of a plan to educate patients/clients on the RHIO Consent to ensure their understanding of the form   |                     | Project         |                           | Completed   | 07/01/2015          | 09/30/2015        | 07/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Selection of a PPS wide IT platform and plan for engaging all providers in using the selected platform  |                     | Project         |                           | Completed   | 04/01/2015          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Identification of safety net provider IT capabilities including current status in regards to: EHR implementation, participation in the RHIO, secure messaging systems, alerts systems           |                     | Project         |                           | Completed   | 04/01/2015          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Development of a needs assessment and gaps analysis focused on safety net providers IT needs  |                     | Project         |                           | Completed   | 04/01/2015          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Development of a plan to address safety net providers needs based on data from the needs assessment and gaps analysis   |                     | Project         |                           | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Implementation of plan to address safety net providers IT needs and monitoring system to track progress   |                     | Project         |                           | Completed   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Monitor and report to the Steering Committee and to the State on status of sharing of EHRs and RHIO consent   |                     | Project         |                           | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Development and implementation of a PPS wide plan for sharing EHR systems, PPS wide engagement in the RHIO, secure messaging and alerts systems   |                     | Project         |                           | In Progress | 07/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Milestone #6</b><br>Ensure that EHR systems used by participating providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.   | DY4 Q4              | Project         | N/A                       | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).  |                     | Project         |                           | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b>  |                     | Provider        | Safety Net Practitioner - | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type               | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|-----------------------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.   |                     |                 | Primary Care Provider (PCP) |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop a plan to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification and meaningful use  |                     | Project         |                             | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop a system to monitor and report to the steering committee and the State on status of achievement of PCMH Level 3 every quarter   |                     | Project         |                             | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve PCMH Level 3 standards and meaningful use             |                     | Project         |                             | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identification of primary care providers within the PPS and development of a PCP directory  |                     | Project         |                             | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving PCMH Level 3 certification and meaningful use                  |                     | Project         |                             | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan with staffing and budget to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification and meaningful use |                     | Project         |                             | Completed | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Milestone #7</b><br>Implementation of a secure patient portal that supports patient communication and engagement as well as provides assistance for self-management.  | DY4 Q4              | Project         | N/A                         | Completed | 10/01/2015          | 03/31/2019        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Secure patient portal supporting patient communication and engagement.  |                     | Project         |                             | Completed | 10/01/2015          | 03/31/2019        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a secure patient portal to support patient communication and engagement for the ambulatory ICU population   |                     | Project         |                             | Completed | 01/01/2016          | 12/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement a secure patient portal to support patient communication and engagement for the ambulatory ICU population   |                     | Project         |                             | Completed | 07/01/2016          | 03/31/2018        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Develop a training plan to implement secure patient portal supporting patient communication and engagement for the ambulatory ICU population   |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement a training plan to implement secure patient portal supporting patient communication and engagement for the ambulatory ICU population                                       |                     | Project         |               | Completed   | 01/01/2017          | 03/31/2018        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Monitor and report on the implementation of a secure patient portal to support patient communication and engagement for the ambulatory ICU population                                |                     | Project         |               | Completed   | 01/01/2017          | 03/31/2018        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #8</b><br>Establish a multi-disciplinary, team-based care review and planning process to ensure that all Ambulatory ICU patients benefit from the input of multiple providers.         | DY2 Q4              | Project         | N/A           | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures are in place for team based care planning.   |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Research internal and external best practices/models in Team Based Care that includes multi-disciplinary case conferences and care planning meetings for each ambulatory ICU patient |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Pilot Team Based Care case review and planning during Interdisciplinary case conferences   |                     | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Identify internal and/or external trainers who are proficient at training on Team Based Care, case review and planning, and multi disciplinary case conferences                      |                     | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Obtain or Develop training materials on Team Based Care Review   |                     | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Implement training on Team Based Care planning and multi disciplinary case conferences   |                     | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop policies and procedures on team-based case review and planning   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop and implement protocols/work flow for Team Based   |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |





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|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Care and Interdisciplinary Case Conferences  |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Milestone #9</b><br>Deploy a provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization.   | DY4 Q4              | Project         | N/A           | Completed | 10/01/2015          | 03/31/2019        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>EHR System with Real Time Notification System is in use.  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2019        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop real time notification system in EMRs for ambulatory ICU population   |                     | Project         |               | Completed | 07/01/2016          | 12/31/2017        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement system real time notification system in EMRs for ambulatory ICU population  |                     | Project         |               | Completed | 07/01/2016          | 03/31/2018        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a training plan to implement provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization for ambulatory ICU population .        |                     | Project         |               | Completed | 10/01/2016          | 03/31/2019        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Implement a training plan provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization for ambulatory ICU population                     |                     | Project         |               | Completed | 01/01/2017          | 03/31/2019        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Monitor and report on the implementation of provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization for ambulatory ICU population . |                     | Project         |               | Completed | 01/01/2017          | 03/31/2019        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #10</b><br>Use EHRs and other technical platforms to track all patients engaged in the project.   | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.  |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Monitor and report on number of engaged ambulatory ICU patients   |                     | Project         |               | Completed | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Develop process for identifying patients for ambulatory ICU patient registry  |                     | Project         |               | Completed | 04/01/2015          | 09/30/2016        | 04/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b>  |                     | Project         |               | Completed | 04/01/2015          | 09/30/2016        | 04/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |



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|--|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Implement process for identifying patients for ambulatory ICU patient registry                           |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop most effective and efficient platform for reporting on number of engaged patients |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name  | Description                                | Upload Date         |
|---|---------|-----------------------------|--|--|---------------------|
| Ensure Ambulatory ICU is integrated with all relevant Health Homes in the community.  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2bi_MDL2bi3_PRES2_DOC_2bi_Milestone_2_8647.pdf                    | List of relevant health homes in community | 01/25/2017 01:03 PM |
| Use EHRs and other technical platforms to track all patients engaged in the project, including collecting community data and Health Home referrals.       | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2bi_MDL2bi3_PRES3_DOC_2bi_Milestone_3_8649.pdf                    | Patient tracking file                      | 01/25/2017 01:06 PM |
| Implementation of a secure patient portal that supports patient communication and engagement as well as provides assistance for self-management.          | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2bi_MDL2bi3_PRES7_DOC_2bi_Milestone_7_UHP_Patient_portal_8651.pdf | Patient portal screen shot                 | 01/25/2017 01:12 PM |
| Deploy a provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization. | dmaq    | Screenshots                 | 27_DY2Q3_PROJ2bi_MDL2bi3_PRES9_SS_2bi_Milestone_9_8652.docx                    | Screen shot messaging alert system         | 01/25/2017 01:21 PM |
| Use EHRs and other technical platforms to track all patients engaged in the project.  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ2bi_MDL2bi3_PRES10_DOC_2bi_Milestone_10_8653.pdf                  | Patient tracking file                      | 01/25/2017 01:22 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text   |
|---|--|
| Ensure Ambulatory ICU is staffed by or has access to a network of providers including medical, behavioral health, nutritional, rehabilitation and other necessary provider specialties that is sufficient to meet the needs of the target population. |  |
| Ensure Ambulatory ICU is integrated with all relevant Health Homes in the community.  | BHA elects to exercise its option to submit the complete documentation for this milestone in DY2Q4. This milestone is not due until DY2Q4 and we expect to have additional documentation to firmly support this milestone. We will change the milestone date to DY2Q4 and the status to "In Progress." |
| Use EHRs and other technical platforms to track all patients engaged in the project, including collecting community data and Health Home referrals.   |  |
| Establish care managers co-located at each Ambulatory ICU site.   |  |
| Ensure that all safety net project participants are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and  |  |



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**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| sharing health information among clinical partners, including Direct exchange (secure messaging), alerts and patient record look up.                                 |                |
| Ensure that EHR systems used by participating providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.  |                |
| Implementation of a secure patient portal that supports patient communication and engagement as well as provides assistance for self-management.                     |                |
| Establish a multi-disciplinary, team-based care review and planning process to ensure that all Ambulatory ICU patients benefit from the input of multiple providers. |                |
| Deploy a provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization.            |                |
| Use EHRs and other technical platforms to track all patients engaged in the project.   |                |

**Milestone Review Status**

| Milestone #   | Review Status   | IA Formal Comments |
|---------------|-----------------|--------------------|
| Milestone #1  | Pass & Ongoing  |                    |
| Milestone #2  | Pass & Ongoing  |                    |
| Milestone #3  | Pass & Complete |                    |
| Milestone #4  | Pass & Ongoing  |                    |
| Milestone #5  | Pass & Ongoing  |                    |
| Milestone #6  | Pass & Ongoing  |                    |
| Milestone #7  | Pass & Complete |                    |
| Milestone #8  | Pass & Ongoing  |                    |
| Milestone #9  | Pass & Complete |                    |
| Milestone #10 | Pass & Complete |                    |



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**✔ IPQR Module 2.b.i.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 2.b.i.5 - IA Monitoring**

**Instructions :**



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**Project 2.b.iv – Care transitions intervention model to reduce 30 day readmissions for chronic health conditions**

**✓ IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Risk: managing a patient's social determinants of health that adversely impacts their risk for readmission (e.g. homelessness). Mitigation: The PPS will co-locate care coordinators at PCPs sites in order to connect patients to social services that will facilitate their compliance with discharge instructions.

Risk: Identifying placements with medical resources for homeless patients post discharge. Mitigation: The PPS will screen patients upon admission for unstable housing. We will connect patients with highest risk of readmission to our Ambulatory ICU program or to medical shelters. We also plan to implement a process to regularly communicate with homeless shelters with limited medical resources.

Risk: Ensuring patients with behavioral health issues comply with their discharge instructions. Mitigation: The PPS plans to draw upon its psychiatric resources at Bronx Lebanon Hospital and in the community to coordinate medical and behavioral health treatment. Patients with complex medical issues that are also seriously mentally ill will benefit from Ambulatory ICU level care. Patients with SMI and less complex medical issues will be linked to a primary care practice that co-locates both behavioral health and care coordination. Although substance abuse is a challenge to successfully treat, a more difficult subset are patients not willing to accept treatment referrals. We believe we can improve our process for engaging our referrals by making use of existing community resources, creating relationships between care coordinators/health navigators and patients and using peer resources.

Risk: Locating patients for follow up care post discharge. Many patients in the BLHC PPS are difficult to locate because they have unstable housing, are incarcerated, or do not have a phone. Mitigation: Issue, the project will collect caregiver contact information, personal cell phone numbers, expected addresses and pharmacies used for follow-up. For patients without phones, care coordinators will help them apply for the Obama phone.

Risk: Connectivity to care coordination does not occur. Mitigation: Work with the Care Coordination clearinghouse to identify and engage Care Coordination pre-discharge and to link them to the a care coordinator to work with them to develop and implement the care transition plan to ensure patient compliance with care and to provide the necessary support

The DSRIP start-up funds available are not sufficient in order to expand this project successfully and meet our patient engagement targets. The project plans to use the existing Care Transitions program at Bronx Lebanon to roll out this project.

Many patients at risk for readmission do not have the health benefit for all services needed. To address this challenge, the BLHC PPS will rely on its social service organizations such as JASA who have benefits entitlement navigators who can help people access services that they qualify for.

Providers participating in this project have different EHR systems that do not talk with each other. To help facilitate the sharing of patient data across providers electronically, all participating organizations will have to join the Bronx RHIO which may not be financially realistic for some



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community based providers.

It is difficult for hospital discharge planners to follow up with patients who have been transitioned to residential care (i.e. hospice, nursing home, and/or assisted living) due to privacy and confidentiality restrictions. PPS plans to connect patients with a care coordinator who can act as a liaison between the hospital discharge planners and the residential care facilities.

Lack of communication between these out-of-network hospitals and providers within the PPS will make it difficult to follow up with the patients and connect them with the care they need to prevent their read



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**✔ IPQR Module 2.b.iv.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 17,500                 |

|              | Year,Quarter             | DY2,Q1  | DY2,Q2  | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|---------|---------|--------|--------|
| PPS Reported | Baseline Commitment      | 1,400   | 3,500   | 5,880  | 7,350  |
|              | Quarterly Update         | 1,767   | 4,797   | 0      | 0      |
|              | Percent(%) of Commitment | 126.21% | 137.06% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0       | 4,797   | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%   | 137.06% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (5,880) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |





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**✅ IPQR Module 2.b.iv.3 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.  | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Standardized protocols are in place to manage overall population health and perform as an integrated clinical team are in place.   |                     | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask start: Adapt existing Care Transitions pre and post discharge protocols to fit the 30 day readmission window and new patient population   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify existing workflow and transition protocol for Health Home/downstream CMAs   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify existing workflow and transition protocol for homecare and social service providers   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify existing workflow and transitions for PCPs, behavioral health providers, and clinics (medical and behavioral)   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify "out-of-PPS network" hospitals in the Bronx or with existing relationships with PPS and determine their role in Care Transitions Intervention Model. Integrate into Care Transitions workflow.  |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Stakeholder CRW to identify PPS-network home care service providers and determine their role in the Care Transitions Intervention Model. Integrate into Care Transitions workflow.   |                     | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Stakeholder CFW Identify PPS network social service providers (e.g. housing, transportation, nutrition, legal aide etc) and determine their role in the Care Transitions Intervention Model. Integrate into Care Transitions workflow. |                     | Project         |               | Completed | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>   | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b> | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|---|--------------------------------|----------------------------|----------------------|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| <b>Task</b><br>Work with Stakeholder CFW to identify PPS network clinics and top PCP employers and determine their role in the Care Transitions Intervention Model. Integrate into Care Transitions workflow.                             |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Work with Stakeholder CFW to identify HH/downstream CMA providers and determine their role in the Care Transitions Intervention model. Integrate into Care Transitions workflow. Integrate into Care Transitions workflow. |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Work with Stakeholder CFW to identify psychiatric providers and behavioral outpatient service providers and determine their role in the Care Transitions Intervention Model. Integrate into Care Transitions workflow.     |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Work with Stakeholder CFW to identify drug inpatient and outpatient rehab and detox providers and determine their role in the Care Transitions Intervention Model  |                                | Project                    |                      | Completed     | 07/01/2015                     | 12/31/2015                   | 07/01/2015        | 12/31/2015      | 12/31/2015                  | DY1 Q3  |
| <b>Task</b><br>Conduct a gap analysis of the pre and post discharge resources needed  |                                | Project                    |                      | Completed     | 07/01/2015                     | 03/31/2016                   | 07/01/2015        | 03/31/2016      | 03/31/2016                  | DY1 Q4  |
| <b>Task</b><br>Work with Workforce Committee to develop Training Materials on new integrated care team procedures and protocols   |                                | Project                    |                      | Completed     | 07/01/2016                     | 09/30/2016                   | 07/01/2016        | 09/30/2016      | 09/30/2016                  | DY2 Q2  |
| <b>Task</b><br>Work with Workforce Committee to train providers about the new process   |                                | Project                    |                      | Completed     | 06/01/2016                     | 12/31/2016                   | 06/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Pilot new protocols  |                                | Project                    |                      | Completed     | 07/01/2016                     | 12/31/2016                   | 07/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Task</b><br>Evaluate effectiveness of new process, and modify process as necessary   |                                | Project                    |                      | Completed     | 01/01/2017                     | 03/31/2017                   | 10/01/2016        | 12/31/2016      | 12/31/2016                  | DY2 Q3  |
| <b>Milestone #2</b><br>Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.                                   | DY3 Q4                         | Project                    | N/A                  | In Progress   | 04/01/2015                     | 03/31/2018                   | 10/01/2016        | 03/31/2018      | 03/31/2018                  | DY3 Q4  |
| <b>Task</b><br>A payment strategy for the transition of care services is developed in concert with Medicaid Managed Care Plans and Health Homes.  |                                | Project                    |                      | In Progress   | 04/01/2015                     | 03/31/2018                   | 10/01/2016        | 03/31/2018      | 03/31/2018                  | DY3 Q4  |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Coordination of care strategies focused on care transition are in place, in concert with Medicaid Managed Care groups and Health Homes.  |                     | Project         |               | Completed   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>PPS has protocol and process in place to identify Health-Home eligible patients and link them to services as required under ACA.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Task 1 subtask start: Work with Steering and Stakeholder to Identify which network providers have existing contracts with MCOs for care transitions                                |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Steering to identify areas for opportunity to negotiate, revise, or renew contracts with MCOs for care transitions (e.g. bundled payments, covered providers)            |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Task 2 subtask start: Work with Steering to Identify whether or not MCOs provide transitional care services. If no, negotiate a contract with MCOs to provide transitions services |                     | Project         |               | Completed   | 04/01/2015          | 09/30/2016        | 04/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Identify where duplication of workflows exist between the DSRIP Care Transitions program and MCOs providing transitional services  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Streamline the procedures, policies, protocols, workflows etc of the DSRIP Care Transitions program and the MCOs providers transitions services                                    |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Steering to Identify the types of care transitions services HH/downstream CMAs offer   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify where duplication of workflows exist between the DSRIP Care Transitions program and HH/downstream CMAs  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Streamline the processes, procedures, protocols, workflows etc of the DSRIP Care Transitions program and the HH/downstream CMAs  |                     | Project         |               | Completed   | 01/01/2016          | 09/30/2016        | 01/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Develop data sharing and communication plan with MCOs and HHs/CMAs; Encrypted E-mail communication between MCO/HHs and Care Transitions Team until HIE is in place                 |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Work with Workforce Committee to develop Training Materials on new streamline process, procedures, and workflow  |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Work with Workforce Committee to train front line staff on new streamlined processes, procedures, workflow etc   |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Work with Workforce Committee to pilot new streamlined care transitions processes, procedures, workflow etc  |                     | Project         |               | Not Started | 04/01/2017          | 12/31/2017        | 04/01/2017 | 12/31/2017 | 12/31/2017       | DY3 Q3                           |
| <b>Task</b><br>Evaluate effectiveness of new streamlined processes, procedures, workflows etc, modify process as necessary  |                     | Project         |               | Not Started | 01/01/2018          | 03/31/2018        | 01/01/2018 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Task 3 subtask start: Identify existing protocol/process (if any) to identify Health Home eligible patients  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify challenges in existing protocol/process to identify Health Home eligible patients and assign them a care coordinator                                      |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Collaborate with PPS Health Homes to mitigate challenges in existing protocol/process to identify Health Home eligible patients and assign them a care coordinator |                     | Project         |               | Completed   | 07/01/2015          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a risk stratification process that links patients to appropriate level of care coordination services   |                     | Project         |               | Completed   | 01/01/2016          | 09/30/2016        | 01/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Document revised HH linkage process  |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Work with Workforce Committee to develop Training Materials on new HH linkage process  |                     | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Work with Workforce Committee to train front line staff on new HH linkage process  |                     | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Pilot new process  |                     | Project         |               | Not Started | 10/01/2016          | 09/30/2017        | 01/01/2017 | 09/30/2017 | 09/30/2017       | DY3 Q2                           |
| <b>Task</b><br>Evaluate effectiveness of new process, and modify process as necessary   |                     | Project         |               | Not Started | 10/01/2017          | 03/31/2018        | 10/01/2017 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Milestone #3</b><br>Ensure required social services participate in the project.  | DY3 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2018        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Required network social services, including medically tailored   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2018        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type                                  | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| home food services, are provided in care transitions.   |                     |                 |  |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Task 1 subtask start: Identify interested PPS network social service providers (e.g. housing, transportation, nutrition, legal aide etc) and determine their role in the Care Transitions Intervention Model               |                     | Project         |  | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Bronx Hospital discharge Department to align referral services from Care Transitions program   |                     | Project         |  | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Stakeholder to develop a referral algorithm to determine which social services providers will receive the referral   |                     | Project         |  | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct a gap analysis of post discharge social services needed  |                     | Project         |  | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify PPS network social services providers that will fill the gap in pre and post discharge resources  |                     | Project         |  | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Work with Workforce Committee to develop training tools on new referral process  |                     | Project         |  | Completed   | 01/01/2016          | 09/30/2016        | 01/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Work with Workforce Committee to train staff on new referral process   |                     | Project         |  | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Pilot the revised referral process   |                     | Project         |  | Completed   | 10/01/2016          | 09/30/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evaluate revised referral process, and make changes where necessary  |                     | Project         |  | Completed   | 10/01/2017          | 03/31/2018        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #4</b><br>Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services. | DY2 Q4              | Project         | N/A  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures are in place for early notification of planned discharges.   |                     | Provider        | Practitioner - Primary Care Provider (PCP)     | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures are in place for early notification of planned discharges.   |                     | Provider        | Practitioner - Non-Primary Care Provider (PCP) | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures are in place for early notification of   |                     | Provider        | Hospital                                       | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| planned discharges.  |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>PPS has program in place that allows care managers access to visit patients in the hospital and provide care transition services and advisement.                |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 1-3 subtask start: Identify provider types that need early notification of planned discharges (e.g. PCPs, Care Coordinators, Specialists, Housing)         |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify existing structure to notify providers   |                     | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identify gaps in existing structures to notify providers  |                     | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Identify best practices in the literature or among partner providers to address failures in the notification process  |                     | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop new policy and procedure to address failures in the notification process  |                     | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to develop training tools on new notification process   |                     | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to train staff on new notificaiton process  |                     | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Pilot new notification policy and procedure for a few patients  |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evaluate pilot and identify areas for improvement   |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Revise notification policy and procedure based on evaluation results  |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Expand policy and procedure to total patient population   |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Continue to monitor and evaluate policy and procedure for quality improvement   |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 4 subtask start: Identify exiting policies and procedures that either prohibits or allow care managers/care coordinators to visit patients in the hospital |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Work with hospital leadership to ensure care managers/care coordinators have access to the hospitals   |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with inpatient staff and care management agencies to Identify ideal role and responsibilities care managers/care coordinators in the inpatient setting  |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop training tools for new hospital care coordinator hospital access process   |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct a pilot for a few patients   |                     | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Evaluate pilot implementation and identify areas for improvement   |                     | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Revise pilot based on evaluation results   |                     | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Expand policy and procedure to total patient population  |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Continue to monitor and evaluate policy and procedure for quality improvement  |                     | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #5</b><br>Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.   | DY2 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Policies and procedures are in place for including care transition plans in patient medical record and ensuring medical record is updated in interoperable EHR or updated in primary care provider record. |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop discharge plan tool/template   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with BL hospital IT staff to build discharge plan into Allscripts   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with IT Committee to ensure that discharge plan can be shared to providers via the Bronx RHIO   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a strategy of sharing data across providers for patients that do not sign the RHIO consent form  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Work with Workforce Committee to develop training tools on how to access the discharge plan on the Bronx RHIO  |                     | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to train providers on how to get patient to sign yes to the Bronx RHIO consent form  |                     | Project         |               | Completed   | 07/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #6</b><br>Ensure that a 30-day transition of care period is established.   | DY2 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Policies and procedures reflect the requirement that 30 day transition of care period is implemented and utilized.   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create a 30 day transition of care workflow  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify roles and responsibilities of providers (e.g. clinics, PCPs, social service providers, homecare, care coordinators) integral to the workflow          |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Document activities and roles identified in the 30 day transition of care period   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify sites to pilot the 30 day transition of care protocol   |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Workforce Committee to develop training materials  |                     | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Work with Workforce Committee to train front line staff to pilot sites on new process. There may be a different process for internal versus external trainings |                     | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Pilot new processes  |                     | Project         |               | Completed   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evaluate effectiveness of new process, and modify as necessary   |                     | Project         |               | Completed   | 01/01/2017          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #7</b><br>Use EHRs and other technical platforms to track all patients engaged in the project.   | DY2 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 1 subtask start: Refine Care Transitions patient eligibility criteria   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b>   |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |





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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Develop actively engaged data collection specs   |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Create patient tracking template to be used by providers                  |                     | Project         |               | Completed   | 04/10/2015          | 12/31/2015        | 04/10/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Submit specs, tracking template, and protocols to IT                      |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Pilot tracking of patients  |                     | Project         |               | Completed   | 09/01/2015          | 06/30/2016        | 09/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Evaluate effectiveness of new process, and modify as necessary            |                     | Project         |               | Completed   | 09/01/2015          | 12/31/2016        | 09/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Monitor hard to reach patients that are impacting actively engaged counts |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type           | File Name   | Description                         | Upload Date         |
|---|---------|---------------------|---|-------------------------------------|---------------------|
| Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency. | dmaq    | Policies/Procedures | 27_DY2Q3_PROJ2biv_MDL2biv3_PRES1_P&P_Care_Transition_Operations_Manual_with_Milestones_8662.d ocx | Care Transitions operations manual  | 01/25/2017 01:55 PM |
| Ensure required social services participate in the project.   | dmaq    | Policies/Procedures | 27_DY2Q3_PROJ2biv_MDL2biv3_PRES3_P&P_Care_Transition_Operations_Manual_with_Milestones_8664.d ocx | Care Transitions operationsl manual | 01/25/2017 02:00 PM |
| Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.  | dmaq    | Policies/Procedures | 27_DY2Q3_PROJ2biv_MDL2biv3_PRES5_P&P_Care_Transition_Operations_Manual_with_Milestones_8672.d ocx | Care Transitions Operations Manual  | 01/25/2017 02:11 PM |
| Ensure that a 30-day transition of care period is established.  | dmaq    | Policies/Procedures | 27_DY2Q3_PROJ2biv_MDL2biv3_PRES6_P&P_Care_Transition_Operations_Manual_with_Milestones_8673.d ocx | Care Transition Operations Manual   | 01/25/2017 02:13 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency. |                |
| Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.      |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Ensure required social services participate in the project.  |                |
| Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services. |                |
| Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.   |                |
| Ensure that a 30-day transition of care period is established.   |                |
| Use EHRs and other technical platforms to track all patients engaged in the project.   |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Ongoing  |                    |
| Milestone #3 | Pass & Complete |                    |
| Milestone #4 | Pass & Ongoing  |                    |
| Milestone #5 | Pass & Complete |                    |
| Milestone #6 | Pass & Complete |                    |
| Milestone #7 | Pass & Ongoing  |                    |



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**✔ IPQR Module 2.b.iv.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 2.b.iv.5 - IA Monitoring**

**Instructions :**



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**Project 3.a.i – Integration of primary care and behavioral health services**

**✓ IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Risk: Partner engagement. Mitigation: Engage through phone, email, in-person; Define partner roles/expectations; Identify buy-in barriers; Provide education on integration models; share examples of successful integration models; Follow Up "Coach" calls for support; Develop Learning Collaborative for providers.

Risk: Workforce unfamiliar with integrated clinical practice may fail to adopt as required. Mitigation: Educate workforce on foundation of collaborative care/ integrated clinical practices; Communicate with providers discussing concerns/suggestions related to clinical care practices; provide implementation guidance according to new standards; Develop specific competencies defining role of team members; Develop training program addressing primary care/behavioral health topics; Develop written plan/flow chart with new practice design/workflow

Risk: Primary Care Providers failing to adopt new PCMH guidelines within required time frame. Mitigation: Educate providers/administrators on specific elements of PCMH guidelines; Develop toolkit that illustrates steps to achieve PCMH certification by DY3, Q4; Offer webinars/learning collaborative opportunities on PCMH certification process; Customize training-offering in-person consultation/support at provider sites; Offer trainings at centralized location after office hours; Create Help Line via phone/ email for providers with PCMH specialist/support person

Risk: Primary Care Providers may fail to implement screenings or not use screening tools as indicated. Mitigation: Educate providers on screening tools implementation; On-site training at provider locations; Group training at centralized location after office hours; Create Help Line via phone/email for providers from a screening tool specialist/support person

Risk: Insufficient quantity of behavioral health providers. Mitigation: Develop relationships with professional schools to recruit behavioral health providers; Hire peer mentor/recovery coaches to work with care team helping clients achieve wellness goals; Explore online therapy

Risk: Insufficient quantity of multilingual speaking behavioral health providers. Mitigation: Strengthen behavioral health skill set of providers who are multilingual; Recruit providers speaking non-English languages; Use multilingual peer mentor/recovery coaches; Offer free foreign language courses to existing staff; Create incentives for staff to learn foreign languages

Risk: Patient confusion regarding new concept of multiple providers in one location. Mitigation: Educate patients on integrated care; Offer workshops preparing patients for transition; Prepare multilingual Flyer for patients; Implement joint case conferences

Risk: Patients with severe illnesses/acute symptoms may not benefit from level of services offered onsite. Mitigation: Leverage existing Health Homes to develop referral process with PPS partners providing intensive services for those requiring services offsite; Walk-in appointments for crisis management; Weekend/evening availability; ER diversion plan; Create 24 hour warm line; Utilize Peer Mentors/Recovery Coaches



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Risk: Programs may make decisions without input from stakeholders, compromising person-centered care driven by patient choice. Mitigation: Institute advisory board consisting of patients, families, providers, community partners and engage patients in dialogue about services provided, satisfaction/suggestions to improve/maintain high-quality care

Risk: Connectivity to care coordination does not occur. Mitigation: Work with the Care Coordination clearinghouse to identify and engage Care Coordination pre-discharge and to link them to the a care coordinator to work with them to develop and implement the care transition plan to ensure patient compliance with care and to provide the necessary



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**✔ IPQR Module 3.a.i.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 21,000                 |

|                     | Year,Quarter             | DY2,Q1   | DY2,Q2   | DY2,Q3 | DY2,Q4 |
|---------------------|--------------------------|----------|----------|--------|--------|
| <b>PPS Reported</b> | Baseline Commitment      | 1,505    | 1,750    | 3,150  | 4,200  |
|                     | Quarterly Update         | 31,978   | 35,854   | 0      | 0      |
|                     | Percent(%) of Commitment | 2124.78% | 2048.80% | 0.00%  | 0.00%  |
| <b>IA Approved</b>  | Quarterly Update         | 0        | 35,854   | 0      | 0      |
|                     | Percent(%) of Commitment | 0.00%    | 2048.80% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (3,150) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✅ IPQR Module 3.a.i.3 - Prescribed Milestones**

| Models Selected |         |         |
|-----------------|---------|---------|
| Model 1         | Model 2 | Model 3 |

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type                              | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3. | DY3 Q4              | Model 1            | Project         | N/A  | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>All eligible practices meet NCQA 2014 Level 3 PCMH and/or APCM standards by the end of DY3.  |                     |                    | Provider        | Practitioner - Primary Care Provider (PCP) | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Behavioral health services are co-located within PCMH/APC practices and are available.   |                     |                    | Provider        | Mental Health                              | In Progress | 07/01/2015          | 03/31/2018        | 07/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Establish a PCMH Working Group   |                     |                    | Project         |  | Completed   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Identify all participating primary care sites  |                     |                    | Project         |  | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Finalize contracts/MOUs with PCP practices   |                     |                    | Project         |  | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Establish policies and procedures outlining coordination of care and hand-offs between BH and PCP  |                     |                    | Project         |  | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Establish training for providers on integrated model of care   |                     |                    | Project         |  | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Institute clear workflows for assessment, referrals and follow up care to be provided  |                     |                    | Project         |  | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Train providers on workflows and care coordination   |                     |                    | Project         |  | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |





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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| processes   |                     |                    |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop a plan to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification  |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop a system to monitor and report to the steering committee on status of achievement of PCMH Level 3 every quarter  |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a plan to conduct a needs assessment and gaps analysis of PCPs within the PPS to ascertain their readiness to achieve PCMH Level 3 standards             |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of primary care providers within the PPS and development of a PCP directory   |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Development and implementation of a communication and engagement plan focused on primary care providers to engage them in process of achieving PCMH Level 3 certification                  |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Based on needs assessment and gaps analysis, development of a plan with staffing and budget to provide technical assistance to PCPs assisting them in achieving PCMH Level 3 certification |                     |                    | Project         |               | Completed | 07/01/2015          | 09/30/2016        | 07/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>In coordination with the Workforce Committee, re-deploy and recruit staff necessary to support co-location   |                     |                    | Project         |               | Completed | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Milestone #2</b><br>Develop collaborative evidence-based standards of care including medication management and care engagement process.  | DY2 Q4              | Model 1            | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Regularly scheduled formal meetings are held to develop collaborative care practices.  |                     |                    | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Coordinated evidence-based care protocols are in   |                     |                    | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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|--|---------------------|--------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| place, including medication management and care engagement processes.  |                     |                    |                 |  |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Identify group of providers to meet regularly to design collaborative care approach   |                     |                    | Project         |  | Completed   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Establish training for providers on coordinated care models   |                     |                    | Project         |  | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Establish policies and procedures for patients that need a warm transfer  |                     |                    | Project         |  | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Train care team on workflows and care coordination  |                     |                    | Project         |  | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Establish and implement a mechanism to track patients that receive a warm transfer  |                     |                    | Project         |  | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct a gap analysis to determine the success of the warm transfer and make any necessary changes to the system   |                     |                    | Project         |  | Completed   | 01/01/2016          | 09/30/2016        | 01/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Milestone #3</b><br>Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.         | DY4 Q4              | Model 1            | Project         | N/A  | In Progress | 04/01/2015          | 03/31/2019        | 04/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and document completion of screenings.   |                     |                    | Project         |  | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Screenings are documented in Electronic Health Record.  |                     |                    | Project         |  | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT). |                     |                    | Project         |  | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Positive screenings result in "warm transfer" to behavioral health provider as measured by documentation in Electronic Health Record.   |                     |                    | Provider        | Practitioner - Primary Care Provider (PCP) | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Establish training for providers on the various screening tools  |                     |                    | Project         |               | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and document completion of screenings.  |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Establish policies and procedures for patients that need a warm transfer   |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Establish and implement a mechanism to track patients that receive a warm transfer   |                     |                    | Project         |               | Completed   | 10/01/2015          | 12/31/2015        | 10/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct a gap analysis to determine the success of the warm transfer and make any necessary changes to the system  |                     |                    | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Train care team on workflows and care coordination   |                     |                    | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Milestone #4</b><br>Use EHRs or other technical platforms to track all patients engaged in this project.   | DY2 Q4              | Model 1            | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>EHR demonstrates integration of medical and behavioral health record within individual patient records.  |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.   |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Perform a current state assessment and gap analysis of EMR technology throughout the PPS, specifically looking at MU EMR's, RHIO Connectivity and Behavioral health/physical health Integration within EMR's |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements  |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Work with IT and Workforce Committee to develop and  |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| implement a training on EHR integration of medical and behavioral health records to inform providers   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting   |                     |                    | Project         |               | Completed   | 07/01/2015          | 03/31/2016        | 07/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Finalize patient inclusion criteria and identification per NYS and PPS criteria including risk stratification criteria  |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>IT meets with Project workgroup to determine IT Requirements, including identifying fields and templates required for tracking patients, reporting, and risk stratification of patients   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Build discrete variables to track patients in EHR/Template, which will allow the PPS to track engaged patients.   |                     |                    | Project         |               | Completed   | 08/31/2015          | 03/31/2016        | 08/31/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Create tracking and reporting system with IT platform.  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Create a dashboard tracking the progress of the projects engagement of actively engaged patients  |                     |                    | Project         |               | Completed   | 08/01/2015          | 03/31/2016        | 08/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop current state assessment plan to determine the current landscape of EHR deployments, state of implemented interoperability between these systems, and levels of functional data sharing in the MS PPS provider network, including a list of PPS participant organizations to be queried |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct data collection (survey of partners) for assessment utilizing tools such as email, phone, and in person assessments.  |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Provide PPS Recommendations and information to organizations procuring an EMR, which will meet PPS requirements including MU and RHIO Connectivity.   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b>  |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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|--|---------------------|--------------------|-----------------|--|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Leverage the Stakeholder Engagement workgroup to communicate messages around financial and technical assistance programs offered by NYS and NYC.   |                     |                    |                 |  |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Work directly with RHIO on solutions to exchange behavioral health information among partners   |                     |                    | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop framework for data sharing and interoperability roadmap, including resources responsible for key components.  |                     |                    | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Solicit stakeholder input on plan for IT standards and infrastructure. Revise as needed.  |                     |                    | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Discuss consent issues and options when exchanges Behavioral health information with RHIO   |                     |                    | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Build a provider portal with the ability to view an integrated medical and behavioral health record of individual patients at the RHIO level.   |                     |                    | Project         |  | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Build analytics analyzing behavioral health information among partners  |                     |                    | Project         |  | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Monitor use of provider portal to ensure providers utilize the developed technology appropriately and make any adjustments to the provider portal as necessary throughout the process |                     |                    | Project         |  | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #5</b><br>Co-locate primary care services at behavioral health sites.   | DY4 Q4              | Model 2            | Project         | N/A  | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Primary care services are co-located within behavioral Health practices and are available.  |                     |                    | Provider        | Practitioner - Primary Care Provider (PCP) | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Primary care services are co-located within behavioral Health practices and are available.  |                     |                    | Provider        | Mental Health                              | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #6</b><br>Develop collaborative evidence-based standards of care including medication management and care   | DY2 Q4              | Model 2            | Project         | N/A  | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |



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|--|---------------------|--------------------|-----------------|--|---------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| engagement process.  |                     |                    |                 |  |         |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Regularly scheduled formal meetings are held to develop collaborative care practices.   |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Coordinated evidence-based care protocols are in place, including a medication management and care engagement process.  |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #7</b><br>Conduct preventive care screenings, including physical and behavioral health screenings.  | DY4 Q4              | Model 2            | Project         | N/A  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Screenings are conducted for all patients. Process workflows and operational protocols are in place to implement and document screenings.   |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Screenings are documented in Electronic Health Record.  |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>At least 90% of patients receive primary care services, as defined by preventive care screenings at the established project sites (Screenings are defined as physical health screenings for primary care services and industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT for behavioral health). |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).   |                     |                    | Provider        | Practitioner - Primary Care Provider (PCP) | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).   |                     |                    | Provider        | Mental Health                              | On Hold | 10/01/2016          | 03/31/2017        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #8</b><br>Use EHRs or other technical platforms to track all patients engaged in this project.  | DY2 Q4              | Model 2            | Project         | N/A  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b>  |                     |                    | Project         |  | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |



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|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| EHR demonstrates integration of medical and behavioral health record within individual patient records.                         |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting. |                     |                    | Project         |               | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #9</b><br>Implement IMPACT Model at Primary Care Sites.  | DY4 Q4              | Model 3            | Project         | N/A           | In Progress | 07/01/2015          | 03/31/2019        | 07/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>PPS has implemented IMPACT Model at Primary Care Sites.  |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Identify group of providers to provide guidance on the design of IMPACT model approach                           |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Regularly scheduled formal meetings are held to develop and refine IMPACT model.                                 |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Establish training protocol for providers on the IMPACT model  |                     |                    | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Identify sites with capacity to implement or are currently using IMPACT  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Work with Workforce Committee to recruit and re-deploy staff for IMPACT sites                                    |                     |                    | Project         |               | Completed   | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Working with Workforce Committee to train new staff hired for IMPACT   |                     |                    | Project         |               | Completed   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and document completion of IMPACT screening and intervention  |                     |                    | Project         |               | Completed   | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>IMPACT screenings and intervention is documented in Electronic Health Record.                                    |                     |                    | Project         |               | In Progress | 01/01/2017          | 03/31/2019        | 10/01/2016 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Train care team on workflows and care coordination   |                     |                    | Project         |               | Completed   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #10</b>  | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Coordinated evidence-based care protocols are in place, including a medication management and care engagement process to facilitate collaboration between primary care physician and care manager.  |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures include process for consulting with Psychiatrist.   |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and document completion of IMPACT screening and intervention   |                     |                    | Project         |               | Completed   | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Establish training protocol for providers on the IMPACT model   |                     |                    | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop and implement care coordination and patient flow for IMPACT   |                     |                    | Project         |               | Completed   | 10/01/2015          | 09/30/2016        | 10/01/2015 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Milestone #11</b><br>Employ a trained Depression Care Manager meeting requirements of the IMPACT model.   | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies qualified Depression Care Manager (can be a nurse, social worker, or psychologist) as identified in Electronic Health Records.   |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Depression care manager meets requirements of IMPACT model, including coaching patients in behavioral activation, offering course in counseling, monitoring depression symptoms for treatment response, and completing a relapse prevention plan. |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Determine the number of depression care managers needed in the PPS to support IMPACT patients   |                     |                    | Project         |               | Completed   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to develop and  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |





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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| disseminate a job description for the position   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Work with workforce committee to Recruit or redeploy a depression case managers for IMPACT                      |                     |                    | Project         |               | Completed   | 10/01/2015          | 12/31/2016        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Train depression care managers on the IMPACT model and patient flow   |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and document completion of IMPACT screening and intervention |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Depression Case manager documents patient care in EMR   |                     |                    | Project         |               | In Progress | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #12</b><br>Designate a Psychiatrist meeting requirements of the IMPACT Model.                                     | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>All IMPACT participants in PPS have a designated Psychiatrist.  |                     |                    | Project         |               | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Take an inventory of the number of psychiatrists in the PPS   |                     |                    | Project         |               | In Progress | 02/01/2016          | 03/31/2017        | 02/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Identify the number of patients likely to access IMPACT services and need a psychiatrist                        |                     |                    | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Determine the number of psychiatrists needed in the PPS to support IMPACT patients                              |                     |                    | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to develop job description for recruitment  |                     |                    | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Work with Workforce Committee to recruit or redeploy psychiatrists for IMPACT                                   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Train psychiatrists on the IMPACT model and patient flow  |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Policies and procedures are in place to facilitate and  |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| document completion of IMPACT screening and intervention   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Psychiatrists document patient care in EMR  |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #13</b><br>Measure outcomes as required in the IMPACT Model.  | DY4 Q4              | Model 3            | Project         | N/A           | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT). |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Identify discrete screening variable in EHRs  |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Work with IT committee to create and implement a screening report to track the progress of IMPACT   |                     |                    | Project         |               | In Progress | 12/01/2015          | 03/31/2019        | 12/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Provide quarterly roster of eligible patients screened vs the total eligible to project team  |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Develop outreach to difficult to reach IMPACT eligible patients to bring to the program   |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Milestone #14</b><br>Provide "stepped care" as required by the IMPACT Model.  | DY4 Q4              | Model 3            | Project         | N/A           | In Progress | 10/01/2015          | 03/31/2019        | 10/01/2015 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>In alignment with the IMPACT model, treatment is adjusted based on evidence-based algorithm that includes evaluation of patient after 10-12 weeks after start of treatment plan.                  |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Task</b><br>Review evidence-based IMPACT care model guidelines  |                     |                    | Project         |               | Completed   | 12/01/2015          | 03/31/2016        | 12/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Create an universal algorithm for treatment for depression/anxiety and/or substance use   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Individual sites adjust the universal algorithm to fit their specific site with mandatory case review at 10-12 weeks in the program   |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Reassess and adjust algorithm as needed after 1-2 cycles.   |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2019        | 01/01/2017 | 03/31/2019 | 03/31/2019       | DY4 Q4                           |
| <b>Milestone #15</b><br>Use EHRs or other technical platforms to track all patients engaged in this project.   | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>EHR demonstrates integration of medical and behavioral health record within individual patient records.   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.  |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO's HIE and SHIN-NY requirements   |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Work with IT and Workforce Committee to develop and implement a training on EHR integration of medical and behavioral health records to inform providers including psychiatrists        |                     |                    | Project         |               | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Finalize patient inclusion criteria and identification per NYS and PPS criteria including risk stratification criteria  |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Ensure that EHR systems used by participating providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.                                  |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>IT meets with Project workgroup to determine IT Requirements, including identifying fields and templates required for tracking patients, reporting, and risk stratification of patients |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Build discrete variables to track patients in EHR/Template, which will allow the PPS to track engaged patients.   |                     |                    | Project         |               | Completed   | 08/01/2015          | 03/31/2016        | 08/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Create tracking and reporting system with IT platform.  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Create a dashboard tracking the progress of the projects engagement of actively engaged patients  |                     |                    | Project         |               | Completed   | 08/01/2015          | 03/31/2016        | 08/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Develop current state assessment plan to determine the current landscape of EHR deployments, state of implemented interoperability between these systems, and levels of functional data sharing in the MS PPS provider network, including a list of PPS participant organizations to be queried |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Conduct data collection (survey of partners) for assessment utilizing tools such as email, phone, and in person assessments.  |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Perform a current state assessment and gap analysis of EMR technology throughout the PPS, specifically looking at MU/RHIO Connectivity  |                     |                    | Project         |               | Completed   | 07/01/2015          | 12/31/2015        | 07/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Provide PPS Recommendations and information to organizations procuring an EMR, which will meet PPS requirements including MU and RHIO Connectivity.   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Leverage the Stakeholder Engagement workgroup to communicate messages around financial and technical assistance programs offered by NYS and NYC.  |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Work directly with RHIO on solutions to exchange behavioral health information among partners   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Discuss consent issues and options when exchanges Behavioral health information with RHIO   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Build a provider portal with the ability to view an integrated medical and behavioral health record of individual patients at the RHIO level.   |                     |                    | Project         |               | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Build analytics analyzing behavioral health information   |                     |                    | Project         |               | In Progress | 12/01/2015          | 03/31/2017        | 12/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| among partners   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Monitor use of provider portal to ensure providers utilize the developed technology appropriately and make any adjustments to the provider portal as necessary throughout the process |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name   | Description   | Upload Date         |
|---|---------|-----------------------------|---|---|---------------------|
| Develop collaborative evidence-based standards of care including medication management and care engagement process. | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3ai_MDL3ai3_PRES2_DOC_3ai.3_Milestone_2.2_Collab_Care_Med_Management_9547.pptx | Collaborative Care Medical Management powerpoint presentation | 03/15/2017 11:58 AM |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3ai_MDL3ai3_PRES2_DOC_3ai.3_Milestone_2.2_Care_Engagement_9546.pptx            | Care Engagement powerpoint presentation                       | 03/15/2017 11:57 AM |
|   | dmaq    | Meeting Materials           | 27_DY2Q3_PROJ3ai_MDL3ai3_PRES2_MM_3ai_Milestone_2.1_Meeting_Schedule_9545.xlsx              | Milestone 2.1 Meeting schedule                                | 03/15/2017 11:57 AM |
|   | dmaq    | Meeting Materials           | 27_DY2Q3_PROJ3ai_MDL3ai3_PRES2_MM_3ai_Milestone_2_Meeting_Schedule_8750.xlsx                | 3ai Meeting Schedule  | 01/26/2017 08:56 AM |

**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3. |                |
| Develop collaborative evidence-based standards of care including medication management and care engagement process.  |                |
| Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.                        |                |
| Use EHRs or other technical platforms to track all patients engaged in this project.   |                |
| Co-locate primary care services at behavioral health sites.  |                |
| Develop collaborative evidence-based standards of care including medication management and care engagement process.  |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Conduct preventive care screenings, including physical and behavioral health screenings.   |                |
| Use EHRs or other technical platforms to track all patients engaged in this project.   |                |
| Implement IMPACT Model at Primary Care Sites.  |                |
| Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement. |                |
| Employ a trained Depression Care Manager meeting requirements of the IMPACT model.   |                |
| Designate a Psychiatrist meeting requirements of the IMPACT Model.   |                |
| Measure outcomes as required in the IMPACT Model.  |                |
| Provide "stepped care" as required by the IMPACT Model.  |                |
| Use EHRs or other technical platforms to track all patients engaged in this project.   |                |

**Milestone Review Status**

| Milestone #          | Review Status   | IA Formal Comments |
|----------------------|-----------------|--------------------|
| <b>Milestone #1</b>  | Pass & Ongoing  |                    |
| <b>Milestone #2</b>  | Pass & Complete |                    |
| <b>Milestone #3</b>  | Pass & Ongoing  |                    |
| <b>Milestone #4</b>  | Pass & Ongoing  |                    |
| <b>Milestone #5</b>  | Pass & Ongoing  |                    |
| <b>Milestone #6</b>  | Pass & Ongoing  |                    |
| <b>Milestone #7</b>  | Pass & Ongoing  |                    |
| <b>Milestone #8</b>  | Pass & Ongoing  |                    |
| <b>Milestone #9</b>  | Pass & Ongoing  |                    |
| <b>Milestone #10</b> | Pass & Ongoing  |                    |
| <b>Milestone #11</b> | Pass & Ongoing  |                    |
| <b>Milestone #12</b> | Pass & Ongoing  |                    |



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**Milestone Review Status**

| <b>Milestone #</b>   | <b>Review Status</b> | <b>IA Formal Comments</b> |
|----------------------|----------------------|---------------------------|
| <b>Milestone #13</b> | Pass & Ongoing       |                           |
| <b>Milestone #14</b> | Pass & Ongoing       |                           |
| <b>Milestone #15</b> | Pass & Ongoing       |                           |



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**✓ IPQR Module 3.a.i.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |





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**IPQR Module 3.a.i.5 - IA Monitoring**

**Instructions :**



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project  
DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

**Project 3.c.i – Evidence-based strategies for disease management in high risk/affected populations (adults only)**

**✓ IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

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|---|
| <p>Risk: Assuring all providers are trained on the selected best practices for management of diabetes</p> <p>Mitigation</p> <ul style="list-style-type: none"><li>- Select the evidence-based best practice for disease management and share with BLHCPPS partners</li><li>- Identify all providers that need to be trained by coordinating training across the BLHCPPS</li><li>- Select and train master trainers to facilitate training across the BLHCPPS</li><li>- Develop a timetable to ensure all required providers will be trained and to implement best practices</li><li>- Develop tracking tool to monitor training to ensure that all providers requiring training participate in this process</li></ul> <p>Risk: Partial adherence by providers of the evidence based practices, E.g. Not meeting the 80% participation of the required primary care practices within the BLHCPPS.</p> <p>Mitigation</p> <ul style="list-style-type: none"><li>- Develop communication/engagement plan to engage providers that are not participating</li><li>- Identify providers champion in the selected best practice to communicate the message</li><li>- Develop a BLHCPPS learning collaborative to ensure implementation</li><li>- Monitor effectiveness of the learning collaborative</li><li>- Report on the outcomes of the learning collaborative</li></ul> <p>Risk: Insufficient staff as required for the described care coordination team to cover the number of patients within the target population who will need this service.</p> <p>Mitigation strategy</p> <ul style="list-style-type: none"><li>• Workforce committee will be created to address definitions by repurpose and hire new staff</li><li>• Collaboration with CBO's to leverage staffing needs.</li><li>• Stanford disease model to be provided by Community partners</li><li>• Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management</li></ul> <p>Risk: Ensure coordination with the Medicaid Managed Care organizations serving the target population.</p> <p>Mitigation Strategy</p> <ul style="list-style-type: none"><li>- Share BLHCPPS initiative with MCOs to discuss coordination efforts and</li><li>- Engage MCOs in regular meetings to share strategies</li><li>- Identify MCOs serving the target population and gaps in care and coverage are by MCO in the target community</li><li>- Establish a contract with MCOs to provide coverage and payment for services</li></ul> |
|---|



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- Have MCOs share data with BLHCPPS partners on a quarterly basis to assess coordination of provision of quality value based services
- Align with Finance Workgroup Plan

Risk: Many BLHCPPS partners do not have EHRs or other technical platforms to track all patients engaged in this project.

Mitigation Strategy

- Collaborate with the PCMH and IT Committees to identify partners current technical platforms
- Create a timeline and plan to develop a tracking tool in conjunction with IT Committee, that can be used by all BLHCPPS partners who do not have a technical platform to monitor their progress
- Work with the PCMH and IT Committees to align work with IT Workgroup Plan for technical assistance and implementation
- Link current IT infrastructures and disease registries so that patient care can be tracked and information shared between care providers.

Risk: Failure to meet the 2014 NCQA standards, Meaningful Use, and/or PCMH Level 3 standards by the end of Demonstration Year 3 for EHR systems used by participating safety net providers

Mitigation Strategy

- Identify where the providers are in terms of meeting the Meaningful Use and PCMH Level 3
- Use a learning collaborative to share best practices
- Track partners that are not meeting the standards
- Develop a plan to provide technical assistance to providers not meeting the standards

Risk: Connectivity to care coordination does not occur. Mitigation: Work with the Care Coordination clearinghouse to identify and engage Care Coordination pre-discharge and to link them to the a care coordinator to work with them to develop and implement the care transition plan



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**✔ IPQR Module 3.c.i.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY3,Q4                 | 14,000                 |

|              | Year,Quarter             | DY2,Q1  | DY2,Q2  | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|---------|---------|--------|--------|
| PPS Reported | Baseline Commitment      | 3,500   | 4,340   | 7,980  | 8,820  |
|              | Quarterly Update         | 6,423   | 11,070  | 0      | 0      |
|              | Percent(%) of Commitment | 183.51% | 255.07% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0       | 11,052  | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%   | 254.65% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (7,980) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✔ IPQR Module 3.c.i.3 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.  | DY4 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed. |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Select the clinical evidence based best practices:<br>*American Diabetes Association Standards of medical care in diabetes 2015 – provider level<br>*Chronic Disease care Model – Practice level  |                     | Project         |               | Completed   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Select the non-clinical evidence based best practice: Stanford Model (fits into self-management)  |                     | Project         |               | Completed   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Identify organizations to pilot this project. List of organizations identified  |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Contact pilot organizations to communicate the details of the project. Call or send electronic mail to pilot organization leads   |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Track hemoglobin A1c testing by creating a tracking template and check with partners how best to track  |                     | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Identify all organizations committed to the Diabetes project. List of organizations participating to be identified to be developed in partnership with the Stakeholder Workgroup.   |                     | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #2</b><br>Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.   | DY2 Q4              | Project         | N/A           | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| <b>Project Requirements<br/>(Milestone/Task Name)</b>   | <b>Prescribed<br/>Due Date</b> | <b>Reporting<br/>Level</b> | <b>Provider Type</b>                          | <b>Status</b> | <b>Original<br/>Start Date</b> | <b>Original<br/>End Date</b> | <b>Start Date</b> | <b>End Date</b> | <b>Quarter<br/>End Date</b> | <b>DSRIP<br/>Reporting Year<br/>and Quarter</b> |
|---|--------------------------------|----------------------------|---|---------------|--------------------------------|------------------------------|-------------------|-----------------|-----------------------------|---|
| <b>Task</b><br>PPS has engaged at least 80% of their PCPs in this activity.   |                                | Provider                   | Practitioner - Primary<br>Care Provider (PCP) | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Engage PCPs in project with the support of the Stakeholder<br>Engagement Workgroup   |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Conduct outreach to engage PCPs in our network with the<br>support of the Stakeholder Engagement Workgroup   |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Identify Partners that are ready to pilot this project with the<br>support of the Stakeholder Engagement Workgroup   |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Contact pilot Partners to communicate the details of the project<br>with the support of the Stakeholder Engagement Workgroup. Call<br>or send electronic mail to pilot organization leads.   |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Track hemoglobin A1c testing by creating a tracking template and<br>check with partners how best to track with the support of the IT<br>Committee  |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Identify all Partners committed to this Diabetes project with the<br>support of the Stakeholder Engagement Workgroup.  |                                | Project                    |   | In Progress   | 07/01/2015                     | 03/31/2017                   | 07/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Milestone #3</b><br>Develop care coordination teams (including diabetes educators,<br>nursing staff, behavioral health providers, pharmacy, community<br>health workers, and Health Home care managers) to improve<br>health literacy, patient self-efficacy, and patient self-<br>management. | DY2 Q4                         | Project                    | N/A   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Clinically Interoperable System is in place for all participating<br>providers.  |                                | Project                    |   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Care coordination teams are in place and include nursing staff,<br>pharmacists, dieticians, community health workers, and Health<br>Home care managers where applicable.   |                                | Project                    |   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Care coordination processes are established and implemented.   |                                | Project                    |   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Task 2 Subtask: Develop care coordination team   |                                | Project                    |   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |
| <b>Task</b><br>Task 3 Subtask: Care coordination processes are established  |                                | Project                    |   | In Progress   | 04/01/2015                     | 03/31/2017                   | 04/01/2015        | 03/31/2017      | 03/31/2017                  | DY2 Q4  |



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|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| and implemented  |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Milestone #4</b><br>Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.  | DY2 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities. |                     | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>If applicable, PPS has established linkages to health homes for targeted patient populations.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 2 subtask: Implement Stanford model for high-risk population in our PPS health homes by establishing linkage with health homes in PPS.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 3 subtask start: Define clinical criteria for patient referral to Stanford model   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Select community based organization(s) group to deliver Stanford model by outreaching to Partners with interested CBO with support of Stakeholder Engagement Workgroup  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Make partnership agreement with community based organization to deliver Stanford model with support of Stakeholder Engagement Workgroup   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Train staff/peers to deliver Stanford   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>IT committee to assist in the delivery of IT/EHR "prompts" for referrals to Stanford  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Instruct PCP's core managers in use of QTAC electronic patient referral portal to Stanford classes. Engage Bronx RHIO to ID pool of patients for Stanford Model   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b>  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type          | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|------------------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Community group/ peer outreach to patients living in hot spots   |                     |                 |                        |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Provide Stanford course to designated populations such as patients in high risk neighborhoods   |                     | Project         |                        | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #5</b><br>Ensure coordination with the Medicaid Managed Care organizations serving the target population.   | DY4 Q4              | Project         | N/A                    | In Progress | 07/01/2015          | 03/31/2020        | 07/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project. |                     | Project         |                        | In Progress | 07/01/2015          | 03/31/2020        | 07/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Task 1 subtask: Develop coordination of services agreement with MCO for high risk populations and preventive care services with the support of the Steering Committee   |                     | Project         |                        | In Progress | 07/01/2015          | 03/31/2020        | 07/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #6</b><br>Use EHRs or other technical platforms to track all patients engaged in this project.  | DY2 Q4              | Project         | N/A                    | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.  |                     | Project         |                        | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.  |                     | Project         |                        | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask: Identify and track all patients in project with the support of the IT Committee.  |                     | Project         |                        | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 2 subtask: Use a recall system to identify and outreach patients requiring services with the support of the IT Committee.  |                     | Project         |                        | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #7</b><br>Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.   | DY3 Q4              | Project         | N/A                    | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).  |                     | Project         |                        | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b>  |                     | Provider        | Practitioner - Primary | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |





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| Project Requirements (Milestone/Task Name)                          | Prescribed Due Date | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.      |                     |                 | Care Provider (PCP)                                       |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>EHR meets connectivity to RHIO/SHIN-NY requirements. |                     | Provider        | Safety Net Practitioner - Primary Care Provider (PCP)     | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO/SHIN-NY requirements. |                     | Provider        | Safety Net Practitioner - Non-Primary Care Provider (PCP) | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>EHR meets connectivity to RHIO/SHIN-NY requirements. |                     | Provider        | Safety Net Mental Health                                  | In Progress | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name   | User ID | File Type                   | File Name   | Description  | Upload Date         |
|--|---------|-----------------------------|---|--|---------------------|
| Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings. | dmaq    | Training Documentation      | 27_DY2Q3_PROJ3ci_MDL3ci3_PRES1_TRAIN_3ci_Milestone_1_8690.pdf | List of training dates, organizations and number participating | 01/25/2017 03:13 PM |
| Use EHRs or other technical platforms to track all patients engaged in this project.   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3ci_MDL3ci3_PRES6_DOC_3ci_Milestone_6.1_8698.pdf | Screen shot of portion of EMR system showing status            | 01/25/2017 03:19 PM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3ci_MDL3ci3_PRES6_DOC_3ci_Milestone_6.2_8696.pdf | Screen shot of recall system                                   | 01/25/2017 03:18 PM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.  |                |
| Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.   |                |
| Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management. |                |
| Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.  |                |
| Ensure coordination with the Medicaid Managed Care organizations serving the target population.   |                |



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**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Use EHRs or other technical platforms to track all patients engaged in this project.  |                |
| Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers. |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Ongoing  |                    |
| Milestone #3 | Pass & Ongoing  |                    |
| Milestone #4 | Pass & Ongoing  |                    |
| Milestone #5 | Pass & Ongoing  |                    |
| Milestone #6 | Pass & Complete |                    |
| Milestone #7 | Pass & Ongoing  |                    |



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**✔ IPQR Module 3.c.i.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
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No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 3.c.i.5 - IA Monitoring**

**Instructions :**



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**Project 3.d.ii – Expansion of asthma home-based self-management program**

**✓ IPQR Module 3.d.ii.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

|   |
|---|
| <p>Risk #1: Lack of patient and community awareness regarding the benefits of participation in home visitation programs.</p> <p>Mitigation #1: Develop a screening tool for use in identifying who needs a home assessment. Utilize screen as an education tool to teach patients why home visit is useful.</p> <p>Tool to be used in:</p> <ul style="list-style-type: none"><li>• Emergency Room visit</li><li>• In-patient units</li><li>• OPD Clinic</li></ul> <p>Risk #2: Patient non-compliance with home visitation services.</p> <p>Mitigation #2:</p> <ul style="list-style-type: none"><li>• In addition to setting up telephone appointment CHW would show up at door if there is not telephone response</li><li>• Further education</li><li>• Involvement of other relevant CBOs, including child welfare, mental health agencies</li></ul> <p>Risk #3: Challenges in identifying and hiring a workforce that can appropriately address asthma issues in the community.</p> <p>Mitigation #3:</p> <ul style="list-style-type: none"><li>• Work with 1199 workforce training and development team to assist with identifying potential workforce</li><li>• Work closely with PPS Workforce Committee</li></ul> <p>Risk #4: Lack of patient/family engagement in psycho-social interventions.</p> <p>Mitigation #4: Train staff in Motivational Interviewing, an EBM intervention shown to effectively engage families.</p> <p>Risk #5: Lack of availability of mental health and social service resources</p> <p>Mitigation #5: Develop a resource manual and engage appropriate PPS Partners in addition to other CBOs to commit to providing services for their clients in the programs. Integrate the resource into PPS website and other electronic platforms.</p> <p>Risk #6: Inadequate programs and/or financial capacity to address the Integrated Pest Management (IPM) needs of the patients identified</p> |
|---|



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Mitigation #6: Work with health home at risk and DOH Asthma program to provide additional support for clients unable to afford IPM interventions. Potentially, negotiate with IPM companies to secure subsidized cost of certain products. Work with Finance Committee to identify payment support options.

Risk #7: Inconsistent implementation of evidence based asthma guidelines across PPS providers.

Mitigation #7: Develop standardized processes and requirements for partners.

- Conduct an evaluation of community providers to assess their level of compliance with the guidelines thereby identifying those that need to be trained on implementation of the guidelines
- Develop mechanism to train providers to be compliant with Asthma Guidelines and monitor appropriate use

Risk #8: Difficulty with obtaining RHIO consent form/authorization for data sharing as well as the provision of other services by the PPS.

Mitigation #8: Address in close collaboration with IT Committee.

Risk #9: Challenge with the provision of asthma educational resources to community providers for patients/families.

Mitigation #9: Addressed in close collaboration with Finance Committee. Workforce Committee will be involved as it relates to the development of educational resources that are culturally and linguistically appropriate as well as developing community based forums for providers to refer patients on asthma and other co-morbidities.

Risk #10: Many providers do not have electronic platforms that are needed to coordinate care

Mitigation #10: Will work with IT and Steering Committee to develop inexpensive electronic alternative platforms for providers that do not have an EHR, such as a HIPAA compliant database such as an Excel spreadsheet to track.

Risk #11: Connectivity to care coordination does not occur.

Mitigation #11: Work with the Care Coordination clearinghouse to identify and engage Care Coordination pre-discharge and to link them to the a care coordinator to work with them to develop and implement the care transition plan to ensure patient compliance with care and to provide the necessary support



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**✔ IPQR Module 3.d.ii.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 12,600                 |

|              | Year,Quarter             | DY2,Q1  | DY2,Q2  | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|---------|---------|--------|--------|
| PPS Reported | Baseline Commitment      | 1,575   | 3,150   | 4,725  | 6,300  |
|              | Quarterly Update         | 3,273   | 4,615   | 0      | 0      |
|              | Percent(%) of Commitment | 207.81% | 146.51% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0       | 4,615   | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%   | 146.51% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (4,725) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
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No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✔ IPQR Module 3.d.ii.3 - Prescribed Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.  | DY4 Q2              | Project         | N/A           | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>PPS has developed a strategy for the collaboration of community medical and social services providers to assess a patient's home and provide self-management education for the appropriate control of asthma.  |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Create tools to identify & refer ED/OPD inpatient patients to the asthma project – select those patients who demonstrate asthma exacerbations/symptoms   |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Develop home environmental screening for patients requiring intensive services – assess control over asthma  |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Define levels of service based risk and create scoring tool regarding asthma triggers.   |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Milestone #2</b><br>Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke. | DY2 Q4              | Project         | N/A           | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>PPS has developed intervention protocols and identified resources in the community to assist patients with needed evidence-based trigger reduction interventions.  |                     | Project         |               | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Create an operation's manual to outline all details of program implantation functions, including educational services, care coordination, and home visit interventions.  |                     | Project         |               | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |





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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Create a staff training manual to educate staff on environmental triggers and appropriate interventions  |                     | Project         |               | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Create patient education manual for interventions based on assessment algorithm to reduce home environment triggers and self-care/medication adherence   |                     | Project         |               | Completed | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Milestone #3</b><br>Develop and implement evidence-based asthma management guidelines.   | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS incorporates evidence-based guidelines that are periodically evaluated and revised, if necessary, in the design and implementation of asthma management.                                       |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Conduct gap analysis to identify where current guidelines are insufficient or not up-to-date of current asthma standards and best practice   |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Review evidence based practice (existing step from implementation plan) to develop revised guidelines to enhance current asthma guidelines   |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Draft new BHA asthma guidelines in collaboration with clinical leads and PPS partners  |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Finalize updated asthma guidelines with review and vote by asthma workgroup leads and PPS partners   |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create implementation plan for evidence based asthma protocols at various project sites to ensure uptake will be appropriate and seamless for each PPS partner                                     |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop plan for comprehensive training on guidelines-based asthma services to additional members of the asthma team   |                     | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Collaborate with PPS Partners to set up evidence-based training for select asthma team members. Create a "train the trainer" program to ensure continuous training at participating partner sites. |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b>   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Develop a asthma guidelines quality assurance process to ensure evidence based guidelines are kept up-to-date with any new best practice or updated evidence recommended by the scientific and/or regulatory community  |                     |                 |               |           |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Ensure a continuous quality improvement process is implemented to ensure participating partner sites comply to new evidence based guidelines and evaluate its uptake to manage asthma care screening and treatment   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Ensure a continuous quality improvement process is implemented to ensure participating partner sites comply to new evidence based guidelines and evaluate its uptake to manage asthma care screening and treatment   |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #4</b><br>Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.       | DY2 Q4              | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has developed training and comprehensive asthma self-management education, to include basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans. |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Review the National Standards for asthma self-management education to ensure that training is comprehensive and utilizes national guidelines for asthma self-management education  |                     | Project         |               | Completed | 04/01/2015          | 04/28/2015        | 04/01/2015 | 04/28/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Create schedule of trainings to educate DSRIP personnel, PCP, and CHW/community partners, on assessment, patient education, home environmental education, and all other aspects of program algorithms. Deliver directly to PCPs in addition to open training forums  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Emphasis for PPS members to create/operationalize asthma action plan and how to refer Medicaid patients (component of the patient education manual)  |                     | Project         |               | Completed | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Create a plan to promote and educate PPS Partners to nominate and encourage their qualified staff, as appropriate, to consider certified asthma educator (AE-C) training and credentialing  |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Leverage workgroup members on the Bronx RESPIRAR Regional Asthma Coalition for guidance pertaining to appropriate training in order to ensure the provision of services in concordance with NEAPP EPR 3 Guidelines for the Diagnosis and Management of Asthma   |                     | Project         |               | Completed   | 07/01/2015          | 03/31/2017        | 07/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #5</b><br>Ensure coordinated care for asthma patients includes social services and support.   | DY4 Q2              | Project         | N/A           | In Progress | 04/01/2015          | 04/30/2019        | 04/01/2015 | 04/30/2019 | 06/30/2019       | DY5 Q1                           |
| <b>Task</b><br>PPS has developed and conducted training of all providers, including social services and support.   |                     | Project         |               | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>All practices in PPS have a Clinical Interoperability System in place for all participating providers.  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has assembled a care coordination team that includes use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Create job description for Asthma Prevention Program Director, CHW's, RNs, etc.   |                     | Project         |               | Completed   | 04/01/2015          | 07/12/2015        | 04/01/2015 | 07/12/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Create RN job descriptions  |                     | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Step A - Start: Training curriculum is built from EBM and/or individual questions used in the screening tool and home environmental assessment. It includes compliance training, health education, utilizing internal and external resources, assessment tools, and Motivational Interviewing. Some services will require extensive training (smoking cessation, assessment of living environment, implementing asthma action plan, legal services) |                     | Project         |               | Completed   | 07/01/2015          | 06/30/2016        | 07/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Step B - Start: Coordinate with IT Committee to identify the  |                     | Project         |               | In Progress | 04/01/2015          | 04/30/2019        | 04/01/2015 | 04/30/2019 | 06/30/2019       | DY5 Q1                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| elements that are necessary to track and report. Also, to automate reminders to contact patients for appointment and prescription refill adherence. Equip and train, PPS partners with appropriate IT software to carry out DSRIP project functions. Monitor uptake and compliance to developed interoperable systems.  |                     |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Step C - Start: PPS clearinghouse will assign patients a care coordinator to track patient navigation and to connect them to appropriate PCP and other members of the care team, and to activate asthma care plan. Strategies are being developed to implement intervention elements such as automated schedule appointments within 72hrs of hospital visits, send patient reminders, track prescription filling, send alerts when appointments aren't met or when prescriptions aren't filled, and creating educational interventions that address cultural and health literacy issues. |                     | Project         |               | In Progress | 04/01/2015          | 04/30/2019        | 04/01/2015 | 04/30/2019 | 06/30/2019       | DY5 Q1                           |
| <b>Milestone #6</b><br>Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.   | DY2 Q4              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Follow-up services implemented after ED or hospital visit occurs. Root cause analysis is conducted and shared with patient's family.   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Map patient flow and compliance to ensure that they are receiving the most effective intervention. Patient's asthma status will be monitored per recommended guideline(s) by a care coordinator. Changes in status will result in a change in care plan and/or service to decrease/increase health care utilization based on patient (re-)assessment   |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #7</b><br>Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.   | DY4 Q2              | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has established agreements with MCOs that address the coverage of patients with asthma health issues. PPS has established agreements with health home care managers, PCPs, and specialty providers.  |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Develop system to monitor patients' utilization of health care through their managed care organization.<br>-Insurance status<br>-Inpatient admissions<br>-ED utilization<br>-OPD utilization<br>-Prescriptions<br>Share this information with care coordinator and health team to be used to modify care plan as needed. |                     | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #8</b><br>Use EHRs or other technical platforms to track all patients engaged in this project.   | DY2 Q4              | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Allow for access to RHIO and other managed care data to strengthen communication among the care team.  |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Generate reports for project managers that enable them to modify care plans  |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create an exportable spread sheet to track patient care plan, to be used in the interim until a interoperable solution is adopted across the PPS   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Utilize automated calls, text reminders, and other IT reminders for patients to go to their appointments and prescriptions; also for care coordinators to remind them to follow up with assigned patients  |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Allow for outpatient visit request orders to schedule follow-up appointment with the patient's PCP shortly after hospital visits   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create a report to identify patients with asthma admitted or evaluated in the E.D.   |                     | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



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**Prescribed Milestones Current File Uploads**

| Milestone Name   | User ID | File Type              | File Name  | Description   | Upload Date         |
|--|---------|------------------------|--|---|---------------------|
| Develop and implement evidence-based asthma management guidelines.   | dmaq    | Policies/Procedures    | 27_DY2Q3_PROJ3dii_MDL3dii3_PRES3_P&P_3dii_Milestone_3_8754.pdf   | Asthma DSRIP Operations Manual                              | 01/26/2017 09:10 AM |
| Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans. | dmaq    | Training Documentation | 27_DY2Q3_PROJ3dii_MDL3dii3_PRES4_TRAIN_3dii_Milestone_4_8758.pdf | Self-Management training resources                          | 01/26/2017 09:22 AM |
| Use EHRs or other technical platforms to track all patients engaged in this project.   | dmaq    | Screenshots            | 27_DY2Q3_PROJ3dii_MDL3dii3_PRES8_SS_3dii_Milestone_8_8761.pdf    | EHR screenshot health education visit for asthmatic patient | 01/26/2017 09:25 AM |

**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.  |                |
| Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke.                               |                |
| Develop and implement evidence-based asthma management guidelines.   |                |
| Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans. |                |
| Ensure coordinated care for asthma patients includes social services and support.  |                |
| Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.   |                |
| Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.   |                |
| Use EHRs or other technical platforms to track all patients engaged in this project.   |                |



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**Milestone Review Status**

| <b>Milestone #</b>  | <b>Review Status</b> | <b>IA Formal Comments</b> |
|---------------------|----------------------|---------------------------|
| <b>Milestone #1</b> | Pass & Ongoing       |                           |
| <b>Milestone #2</b> | Pass & Complete      |                           |
| <b>Milestone #3</b> | Pass & Complete      |                           |
| <b>Milestone #4</b> | Pass & Complete      |                           |
| <b>Milestone #5</b> | Pass & Ongoing       |                           |
| <b>Milestone #6</b> | Pass & Ongoing       |                           |
| <b>Milestone #7</b> | Pass & Ongoing       |                           |
| <b>Milestone #8</b> | Pass & Complete      |                           |



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**✔ IPQR Module 3.d.ii.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |





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**IPQR Module 3.d.ii.5 - IA Monitoring**

**Instructions :**



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**Project 3.f.i – Increase support programs for maternal & child health (including high risk pregnancies) (Example: Nurse-Family Partnership)**

**✓ IPQR Module 3.f.i.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Risk: It is difficult to reach and engage high risk women because they are not often in care, they do not engage in those activities where there is outreach, such as health fairs, workshops etc, and they are often isolated demographically, racially and culturally. Mitigation: To address this challenge, the BLHC PPS plans to hire flexible CHWs with the ability to work evenings and weekends. In addition, the PPS will train the CHWs on how to outreach to high risk women.

Risk: The PPS does not know who the State approved CHW trainers are and if the CHWs can start seeing patients before they have been trained by a state approved trainer. Mitigation: The PPS will seek guidance from the state about this issue.

Risk: It is difficult to find CHW supervisors and CHWs with a maternal child health background because maternal child health was not a big focus until recently. Mitigation: The PPS will address this challenge by recruiting from community colleges and PPS partners who have similar programs, providing on-going training on Maternal and child health issues, and employing a Community Health Worker Coordinator with maternal and child health background.

Risk: That the project has goals that cannot be met within the required timeframe because of a delay in funds for implementation which resulted in a delay in hiring and deploying CHWs. Mitigation: The PPS plans to establish process for a timely deployment of CHWs. In addition, the PPs will work with the Workforce Committee to coordinate trainings and redeployment.

Risk: That it will be difficult to coordinate with managed care plans because there are no established linkages that connects their patients to the Maternal and Child Health program. Mitigation: To address this challenge, the PPS will develop a strategic plan to reach out to MCOs around a variety of issues including the Maternal and Child Health program.

Risk: That it will be difficult to track patients without an IT platform where patient information can be shared across providers. Mitigation: To address this challenge in the interim, this project will use paper intake assessment form to collect patient data, translate that information into a flat file, and submit to the Bronx RHIO to share across providers. In the future, the BLHC PPS will work with IT Committee to develop data fields that will capture the necessary patient information in a provider's EMR, and this information will be shared across providers using the Bronx RHIO.

Risk: That it will be a challenge to engage family in DY1 due to a slow hiring process. It will take at least 6 months to bring on and train staff, possibly affecting the number of index patients served within this period. Mitigation: The PPS plans to identify existing CHW staff and leverage existing programs with maternal and child health components to engage families until CHW staff can be hired.

Risk: Making sure appropriate referrals are made, information is shared, and progress reports are submitted on a timely basis. Mitigation: The PPS will address this by collaborating with the PPS' IT Committee to expand the current EMR to include referral feedback loops with community partners.



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Risk: Ability to link patients to care coordination. Mitigation. Leverage the two Health Homes in the PPS and the centralized Care Coordination Clearinghouse to identify and link patients to appropriate care coordination.

Risk: Since both CHW and NFP serve low income pregnant woman, another challenge is differentiating the target population for CHW program versus the NFP program. Mitigation: The NFP program will serve primarily patients with highly complex medical conditions that could benefit from clinical support.

Risk: Ensuring a seamless collaboration between the CHW and the NFP providers. Mitigation: NFP nurses will be available to participate in joint CHW and NFP meetings in order to st



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**✔ IPQR Module 3.f.i.2 - Patient Engagement Speed**

**Instructions :**

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

| Benchmarks             |                        |
|------------------------|------------------------|
| Actively Engaged Speed | Actively Engaged Scale |
| DY4,Q4                 | 800                    |

|              | Year,Quarter             | DY2,Q1 | DY2,Q2  | DY2,Q3 | DY2,Q4 |
|--------------|--------------------------|--------|---------|--------|--------|
| PPS Reported | Baseline Commitment      | 150    | 300     | 350    | 450    |
|              | Quarterly Update         | 148    | 323     | 0      | 0      |
|              | Percent(%) of Commitment | 98.67% | 107.67% | 0.00%  | 0.00%  |
| IA Approved  | Quarterly Update         | 0      | 323     | 0      | 0      |
|              | Percent(%) of Commitment | 0.00%  | 107.67% | 0.00%  | 0.00%  |

**⚠ Warning: PPS Reported - Please note that your patients engaged to date (0) does not meet your committed amount (350) for 'DY2,Q3'**

**Current File Uploads**

| User ID | File Type | File Name | File Description | Upload Date |
|---------|-----------|-----------|------------------|-------------|
|---------|-----------|-----------|------------------|-------------|

No Records Found

**Narrative Text :**

For PPS to provide additional context regarding progress and/or updates to IA.

No AE numbers required this quarter. Next reporting will be DY2Q4.

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**✅ IPQR Module 3.f.i.3 - Prescribed Milestones**

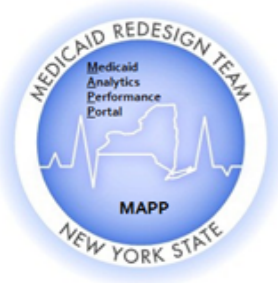
| Models Selected |         |         |
|-----------------|---------|---------|
| Model 1         | Model 2 | Model 3 |

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status    | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-----------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #1</b><br>Implement an evidence-based home visitation model, such as the Nurse Family Partnership, for pregnant high- risk mothers including high-risk first time mothers.                       | DY2 Q4              | Model 1            | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has developed a project plan that includes a timeline for implementation of an evidence-based home visiting model, such as Nurse-Family Partnership visitation model, for this population. |                     |                    | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask: Identify ways to better coordinate the VNSY's existing NFP program with the CHW program being developed by the PPS   |                     |                    | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Milestone #2</b><br>Develop a referral system for early identification of women who are or may be at high-risk.  | DY2 Q4              | Model 1            | Project         | N/A           | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has developed a referral system for early identification of women who are or may be at high-risk.  |                     |                    | Project         |               | Completed | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask start: Determine the inclusion and exclusion criteria for a high risk referral to NFP program   |                     |                    | Project         |               | Completed | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Determine potential intake points and referral sources   |                     |                    | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a process to refer women into the NFP program  |                     |                    | Project         |               | Completed | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |

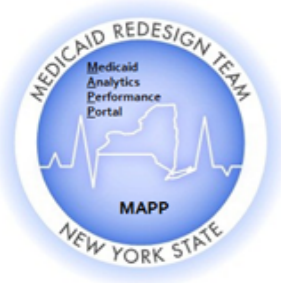
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| Project Requirements (Milestone/Task Name)   | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #3</b><br>Establish a quality oversight committee of OB/GYN and primary care providers to monitor quality outcomes and implement new or change activities as appropriate.                                       | DY2 Q4              | Model 1            | Project         | N/A           | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Membership of quality committee is representative of PPS staff involved in quality improvement processes and other stakeholders.  |                     |                    | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Quality committee identifies opportunities for quality improvement and use of rapid cycle improvement methodologies, develops implementation plans, and evaluates results of quality improvement initiatives. |                     |                    | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS evaluates and creates action plans based on key quality metrics, to include applicable metrics listed in Attachment J Domain 3 Perinatal Care Metrics.  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Service and quality outcome measures are reported to all stakeholders.  |                     |                    | Project         |               | Completed   | 01/01/2017          | 03/31/2017        | 10/01/2016 | 12/30/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask start: Identify OB/GYN and primary care providers interested in joining the oversight committee  |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identify PPS staff involved in the quality improvement process  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identify other stakeholders that should be on the quality oversight committee   |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identify co chairs for the committee  |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Select members from the above mentioned groups  |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Create a charter for the committee with goals and objectives  |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Facilitate a kick off meeting   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |

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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Develop a schedule of ongoing meetings   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Task 2 subtask start: Determine potential areas for improvement  |                     |                    | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Collect and analyze data   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Communicate results to stakeholders  |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create a ongoing evaluation schedule to fuel quality improvement   |                     |                    | Project         |               | Completed   | 01/01/2017          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 3 subtask start: Determine potential areas for improvement  |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Collect and analyze data   |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Communicate results to stakeholders  |                     |                    | Project         |               | Completed   | 04/01/2016          | 06/30/2016        | 04/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Develop protocols/policies/procedures to improve areas   |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Pilot protocols  |                     |                    | Project         |               | Completed   | 10/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Evaluate pilot impacts   |                     |                    | Project         |               | Completed   | 03/01/2017          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Expand pilots with successful outcomes   |                     |                    | Project         |               | Completed   | 03/01/2017          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Create an ongoing evaluation schedule to fuel quality improvement  |                     |                    | Project         |               | Completed   | 07/01/2016          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 4 subtask: Create a stakeholder communication plan on quality outcome measuers                              |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #4</b><br>Use EHRs or other IT platforms to track all patients engaged in this project.                            | DY2 Q4              | Model 1            | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting. |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Task</b><br>Task 1 subtask start: Determine participating patient criteria   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop actively engaged data collection specs   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Create patient tracking template to be used by providers   |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Submit specs, tracking template, and protocols to IT   |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Monitor hard to reach patients that are impacting actively engaged counts  |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #5</b><br>Identify and engage a regional medical center with expertise in management of high-risk pregnancies and infants (must have Level 3 NICU services or Regional Perinatal Center).  | DY2 Q4              | Model 2            | Project         | N/A           | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has identified and engaged with a regional medical center to address the care of high-risk pregnancies and infants (must have Level 3 NICU services or Regional Perinatal Center). Assessment of the volume of high-risk pregnancies to be obtained through the CNA. |                     |                    | Project         |               | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #6</b><br>Develop a multidisciplinary team of experts with clinical and social support expertise who will co-manage care of the high-risk mother and infant with local community obstetricians and pediatric providers.  | DY2 Q4              | Model 2            | Project         | N/A           | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has assembled a team of experts, including the number and type of experts and specialists and roles in the multidisciplinary team, to address the management of care of high-risk mothers and infants.   |                     |                    | Project         |               | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has established MOUs or joint operating agreements with substantive multidisciplinary team responsible for co-managing care of high-risk mothers and infants.  |                     |                    | Project         |               | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |





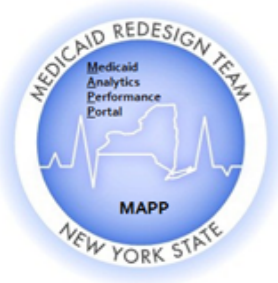
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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type   | Status  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---|---------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #7</b><br>Develop service MOUs between multidisciplinary team and OB/GYN providers.  | DY2 Q4              | Model 2            | Project         | N/A   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has identified and established MOUs or joint operating agreements between multidisciplinary team and OB/GYN providers.   |                     |                    | Project         |   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #8</b><br>Utilize best evidence care guidelines for management of high risk pregnancies and newborns and implement uniform clinical protocols based upon evidence-based guidelines.  | DY2 Q4              | Model 2            | Project         | N/A   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has developed/adopted uniform clinical protocols guidelines based upon evidence-based standards agreed to by all partners.   |                     |                    | Project         |   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has established best practice guidelines, policies and procedures, and plans for dissemination and training for interdisciplinary team on best practices.  |                     |                    | Project         |   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Training has been completed.   |                     |                    | Project         |   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #9</b><br>Ensure that all PPS safety net providers are actively sharing EHR systems or other IT platforms with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3. | DY2 Q4              | Model 2            | Project         | N/A   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>EHR or other IT platforms, meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     |                    | Provider        | Safety Net Practitioner - Primary Care Provider (PCP)     | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>EHR or other IT platforms, meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     |                    | Provider        | Safety Net Practitioner - Non-Primary Care Provider (PCP) | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>EHR or other IT platforms, meets connectivity to RHIO's HIE and SHIN-NY requirements.  |                     |                    | Provider        | Safety Net Clinic   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS uses alerts and secure messaging functionality.  |                     |                    | Project         |   | On Hold | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |

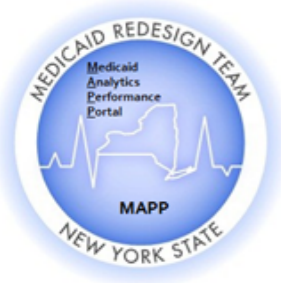
**New York State Department Of Health  
Delivery System Reform Incentive Payment Project  
DSRIP Implementation Plan Project**



**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type   | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone #10</b><br>Ensure that EHR systems or other IT platforms used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3. | DY2 Q4              | Model 2            | Project         | N/A   | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>EHR or other IT platforms meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).                       |                     |                    | Project         |   | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.   |                     |                    | Provider        | Safety Net Practitioner - Primary Care Provider (PCP) | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #11</b><br>Use EHRs or other IT platforms to track all patients engaged in this project.   | DY2 Q4              | Model 2            | Project         | N/A   | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.   |                     |                    | Project         |   | On Hold     | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Milestone #12</b><br>Develop a Community Health Worker (CHW) program on the model of the Maternal and Infant Community Health Collaboratives (MICHC) program; access NYSDOH-funded CHW training program.     | DY2 Q4              | Model 3            | Project         | N/A   | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS developed a work plan to use NYSDOH CHW training program and ensure CHW-trained members are integrated into the multidisciplinary team. PPS has obtained DOH funding for CHW training.       |                     |                    | Project         |   | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Task 1 subtask: Identify NYS DOH funded CHW training program   |                     |                    | Project         |   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Determine role of CHWs in relation to the rest of the care team  |                     |                    | Project         |   | In Progress | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Develop CHW curriculum based on existing MICHC program curriculum  |                     |                    | Project         |   | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b>   |                     |                    | Project         |   | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |

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|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Create a plan to incorporate NYSDOH training into CHWs onboarding process and ongoing education   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Obtain funding from DOH for CHW training   |                     |                    | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Contract with NYS DOH funded CHW training program to train CHWs  |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #13</b><br>Employ a Community Health Worker Coordinator responsible for supervision of 4 - 6 community health workers. Duties and qualifications are per NYS DOH criteria. | DY2 Q4              | Model 3            | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has named assigned CHW Coordinator(s) or timeline for hiring CHW Coordinator(s).   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Task 1 subtask: Determine education/work experience of CHW coordinator   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Determine administrative duties of CHW coordinator   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Determine program development duties of CHW coordinator  |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Based on the above, develop a job description for CHW coordinator  |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Develop a timeline to hire and train CHW Coordinator   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Assign hired CHWS to CHW Coordinator for supervision   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #14</b><br>Employ qualified candidates for Community Health Workers who meet criteria such as cultural competence, communication, and appropriate experience and training. | DY2 Q4              | Model 3            | Project         | N/A           | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>PPS has developed a CHW workforce strategy and attendant qualifications of CHW(s) who meet the following criteria:   |                     |                    | Project         |               | Completed   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |



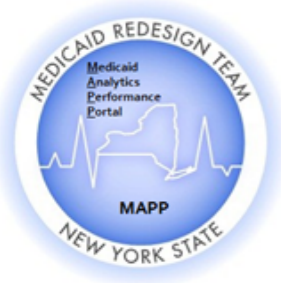
**New York State Department Of Health  
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**Bronx-Lebanon Hospital Center (PPS ID:27)**

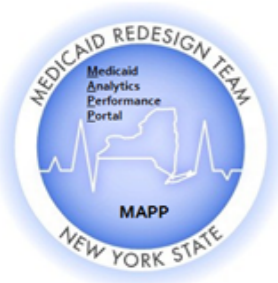
| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| 1) Indigenous community resident of the targeted area;<br><br>2) Writing ability sufficient to provide adequate documentation in the family record, referral forms and other service coordination forms, and reading ability to the level necessary to comprehend training materials and assist others to fill out forms;<br><br>3) Bilingual skills, depending on the community and families being served; 4) Knowledge of the community, community organizations, and community leaders;<br><br>5) Ability to work flexible hours, including evening and weekend hours. |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Task 1 subtask: Develop a CHW workforce recruitment, hiring, and training strategy to ensure staff meet the DSRIP defined criteria   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/01/2015        | 04/01/2015 | 12/01/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Advertise/Recruit internally as well as externally (community colleges) for hiring CHWs  |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Screen potential candidates for comprehension, writing skills (using writing samples), computer skills, bilingual/multilingual abilities, and work hour flexibility  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Hire CHWs who meet requirements  |                     |                    | Project         |               | Completed   | 10/01/2015          | 03/31/2017        | 10/01/2015 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Milestone #15</b><br>Establish protocols for deployment of CHW.  | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has established timelines to complete protocols (policies and procedures) for CHW program, including methods for new and ongoing training for CHWs.  |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has developed plans to develop operational program components of CHW.  |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify protocols that need to be completed for the CHW program   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify individuals assigned to work on protocols   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b>   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |

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| Project Requirements (Milestone/Task Name)  | Prescribed Due Date | Project Model Name | Reporting Level | Provider Type | Status      | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Determine when protocols can be completed   |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Develop a timeline to complete protocols   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Combine protocols into a manual to distribute to CHWs  |                     |                    | Project         |               | Completed   | 01/01/2016          | 06/30/2016        | 01/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Train CHWs on new protocols  |                     |                    | Project         |               | Completed   | 07/01/2016          | 12/31/2016        | 07/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Conduct an evaluate to measure the effectiveness of the protocols  |                     |                    | Project         |               | Completed   | 10/01/2016          | 12/31/2016        | 10/01/2016 | 12/31/2016 | 12/31/2016       | DY2 Q3                           |
| <b>Task</b><br>Based on PDSA results, modify the protocols where necessary  |                     |                    | Project         |               | Not Started | 01/01/2017          | 03/31/2017        | 01/01/2017 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #16</b><br>Coordinate with the Medicaid Managed Care organizations serving the target population.  | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS has established agreements with MCOs demonstrating coordination regarding CHW program, or attestation of intent to establish coverage agreements, as well as progress to date. |                     |                    | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Identify what network providers have existing contracts with MCOs for coordination with CHW programs   |                     |                    | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Identify areas for opportunity to negotiate, revise, or renew contracts with MCOs to cover CHW services (e.g. bundled payments, covered providers)                                 |                     |                    | Project         |               | In Progress | 07/01/2016          | 03/31/2017        | 07/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone #17</b><br>Use EHRs or other IT platforms to track all patients engaged in this project.   | DY2 Q4              | Model 3            | Project         | N/A           | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.   |                     |                    | Project         |               | In Progress | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Determine participating patient criteria   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop actively engaged patient data collection specs   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b>   |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |



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|--|---------------------|--------------------|-----------------|---------------|-------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Create patient tracking template to be used by providers                                 |                     |                    |                 |               |             |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Submit specs, tracking template, and protocols to IT                      |                     |                    | Project         |               | Completed   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Train org staff process on how to track patients                          |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Pilot tracking of patients  |                     |                    | Project         |               | Completed   | 01/01/2016          | 03/31/2016        | 01/01/2016 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Evaluate tracking process, modify where necessary                         |                     |                    | Project         |               | Completed   | 07/01/2016          | 09/30/2016        | 07/01/2016 | 09/30/2016 | 09/30/2016       | DY2 Q2                           |
| <b>Task</b><br>Monitor hard to reach patients that are impacting actively engaged counts |                     |                    | Project         |               | In Progress | 07/01/2015          | 03/31/2017        | 07/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |

**Prescribed Milestones Current File Uploads**

| Milestone Name   | User ID | File Type                   | File Name  | Description   | Upload Date         |
|--|---------|-----------------------------|--|---|---------------------|
| Implement an evidence-based home visitation model, such as the Nurse Family Partnership, for pregnant high- risk mothers including high-risk first time mothers. | dmaq    | Training Documentation      | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES1_TRAIN_3.f.i_Milestone1_Work_Plan_8775.pdf                                 | Maternal and child health work plan                                 | 01/26/2017 09:57 AM |
| Develop a referral system for early identification of women who are or may be at high-risk.  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES2_DOC_3fi_Milestone_2_Referral_system_8774.pdf                              | Referral protocol documentation                                     | 01/26/2017 09:56 AM |
| Employ a Community Health Worker Coordinator responsible for supervision of 4 - 6 community health workers. Duties and qualifications are per NYS DOH criteria.  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_UHP-Program_Director-MCH-proof_of_hire_9543.pdf     | Urban Health Plan CSW Supervisor (Program Director) - proof of hire | 03/15/2017 11:50 AM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_UHP-CHW_Supervisor-position_description_9542.docx   | Job description - Urban Health Plan CHW supervisor                  | 03/15/2017 11:50 AM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_UHP-CHW_Supervisor_staff_roster_9541.pdf            | Staff roster - Urban Health Plan CHW supervisor                     | 03/15/2017 11:49 AM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_BLHC-Program_Director-MCH-proof_of_hire_9540.pdf    | BLHC Program Director - proof of hire                               | 03/15/2017 11:49 AM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_BLHC-Program_Director-MCH-job_description_9539.doc  | Job description - BLHC program director                             | 03/15/2017 11:48 AM |
|  | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_BLHC-Program_Director-MCH-MCH_Staff_Roster_9538.pdf | MCH Staff roster  | 03/15/2017 11:48 AM |



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**DSRIP Implementation Plan Project**

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**Prescribed Milestones Current File Uploads**

| Milestone Name  | User ID | File Type                   | File Name   | Description                           | Upload Date         |
|---|---------|-----------------------------|---|---------------------------------------|---------------------|
|   |         | on                          | stone_13_BLHC_DSRIP_MCH_Staff_Roster_9538.pdf   |                                       |                     |
|   | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES13_DOC_3fi_Milestone_13_Program_Director-MCH-_job_description_8778.doc | Program director job description      | 01/26/2017 10:04 AM |
| Establish a quality oversight committee of OB/GYN and primary care providers to monitor quality outcomes and implement new or change activities as appropriate. | dmaq    | Meeting Materials           | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES3_MM_3fi_Milestone_3.2_Meeting_Schedule_CQC_8777.xlsx                  | Clinical quality meeting schedule     | 01/26/2017 10:02 AM |
|   | dmaq    | Rosters                     | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES3_ROST_3fi_Milestone_3.1_Clinical_Quality_Committee_roster_8776.pdf    | Clinical quality committee roster     | 01/26/2017 09:59 AM |
| Employ qualified candidates for Community Health Workers who meet criteria such as cultural competence, communication, and appropriate experience and training. | dmaq    | Documentation/Certification | 27_DY2Q3_PROJ3fi_MDL3fi3_PRES14_DOC_3fi_Milestone_14_Family_Support_Worker_JD_8779.pdf              | Family support worker job description | 01/26/2017 10:06 AM |

**Prescribed Milestones Narrative Text**

| Milestone Name  | Narrative Text   |
|---|--|
| Implement an evidence-based home visitation model, such as the Nurse Family Partnership, for pregnant high- risk mothers including high-risk first time mothers.  |  |
| Develop a referral system for early identification of women who are or may be at high-risk.   |  |
| Establish a quality oversight committee of OB/GYN and primary care providers to monitor quality outcomes and implement new or change activities as appropriate.   | BHA elects to exercise its option to submit the complete documentation for this milestone in DY2Q4. This milestone is not due until DY2Q4 and we expect to have additional documentation to firmly support this milestone. We will change the milestone date to DY2Q4 and the status to "In Progress." |
| Use EHRs or other IT platforms to track all patients engaged in this project.   |  |
| Identify and engage a regional medical center with expertise in management of high-risk pregnancies and infants (must have Level 3 NICU services or Regional Perinatal Center).                               |  |
| Develop a multidisciplinary team of experts with clinical and social support expertise who will co-manage care of the high-risk mother and infant with local community obstetricians and pediatric providers. |  |
| Develop service MOUs between multidisciplinary team and OB/GYN providers.   |  |
| Utilize best evidence care guidelines for management of high risk pregnancies and newborns and implement uniform clinical protocols based upon evidence-based guidelines.                                     |  |
| Ensure that all PPS safety net providers are actively sharing EHR   |  |



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**Prescribed Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| systems or other IT platforms with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3. |                |
| Ensure that EHR systems or other IT platforms used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.  |                |
| Use EHRs or other IT platforms to track all patients engaged in this project.  |                |
| Develop a Community Health Worker (CHW) program on the model of the Maternal and Infant Community Health Collaboratives (MICHC) program; access NYSDOH-funded CHW training program.  |                |
| Employ a Community Health Worker Coordinator responsible for supervision of 4 - 6 community health workers. Duties and qualifications are per NYS DOH criteria.  |                |
| Employ qualified candidates for Community Health Workers who meet criteria such as cultural competence, communication, and appropriate experience and training.  |                |
| Establish protocols for deployment of CHW.   |                |
| Coordinate with the Medicaid Managed Care organizations serving the target population.   |                |
| Use EHRs or other IT platforms to track all patients engaged in this project.  |                |

**Milestone Review Status**

| Milestone #  | Review Status   | IA Formal Comments |
|--------------|-----------------|--------------------|
| Milestone #1 | Pass & Complete |                    |
| Milestone #2 | Pass & Complete |                    |
| Milestone #3 | Pass & Ongoing  |                    |
| Milestone #4 | Pass & Ongoing  |                    |
| Milestone #5 | Pass & Ongoing  |                    |
| Milestone #6 | Pass & Ongoing  |                    |
| Milestone #7 | Pass & Ongoing  |                    |
| Milestone #8 | Pass & Ongoing  |                    |





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**Milestone Review Status**

| <b>Milestone #</b>   | <b>Review Status</b> | <b>IA Formal Comments</b> |
|----------------------|----------------------|---------------------------|
| <b>Milestone #9</b>  | Pass & Ongoing       |                           |
| <b>Milestone #10</b> | Pass & Ongoing       |                           |
| <b>Milestone #11</b> | Pass & Ongoing       |                           |
| <b>Milestone #12</b> | Pass & Ongoing       |                           |
| <b>Milestone #13</b> | Pass & Complete      |                           |
| <b>Milestone #14</b> | Pass & Complete      |                           |
| <b>Milestone #15</b> | Pass & Ongoing       |                           |
| <b>Milestone #16</b> | Pass & Ongoing       |                           |
| <b>Milestone #17</b> | Pass & Ongoing       |                           |



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**✔ IPQR Module 3.f.i.4 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name               | Status    | Description           | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|-----------------------------------|-----------|-----------------------|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Milestone<br>Mid-Point Assessment | Completed | MPA Project Narrative | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name       | Narrative Text |
|----------------------|----------------|
| Mid-Point Assessment |                |



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**IPQR Module 3.f.i.5 - IA Monitoring**

**Instructions :**



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**Project 4.a.iii – Strengthen Mental Health and Substance Abuse Infrastructure across Systems**

**✓ IPQR Module 4.a.iii.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

1. Not enough buy-in from community schools for program
  - a. Develop relationships with school principals/staff
  - b. Provide education on benefits of MEB screening and referral services to school administrators
2. Too few resources to start up and maintain the program
  - a. Outline funding streams with HR and Finance committee
3. Challenges Integrating SMHC into school infrastructure
  - a. Hire SMHC with previous school experience
4. Challenges retaining and maintaining new staff
  - a. Retraining staff already in similar programs in the PPS
5. Inadequate referral network in place
  - a. Maintain collaborative relationships through frequent in-person contact
  - b. Develop clear guidelines for referral procedures
  - c. Demonstrate to referral providers the benefits of receiving school referrals
6. Lack of buy in from parents, guardians, caregivers for services
  - a. Educate students/parents/caregivers about new opportunities for school-based interventions
  - b. Develop culturally-relevant interventions to reduce stigma
7. No focus on the broad intervention into the system including family dynamics
  - a. Expand on SMHC capacity to screen/educate parents/caregivers of identified children
  - b. Expand school sites to include community colleges
8. Stigma around mental illness
  - a. Education and awareness through school assembly
  - b. Bring discussion into global school conversation
9. Being unable to sustain care over medically appropriate period of time
  - a. Develop appropriate referral streams to long-term care



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**✅ IPQR Module 4.a.iii.2 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone</b><br>Organize and convene citywide MHSA Workgroup meetings   | Completed | Organize and convene citywide MHSA Workgroup meetings  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Form MHSA Work Group composed of representatives of the four collaborating PPSs, including community-based representatives   | Completed | Form MHSA Work Group composed of representatives of the four collaborating PPSs, including community-based representatives   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Identify PPS subject matter experts to join Work Group   | Completed | Identify PPS subject matter experts to join Work Group   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Invite representatives from DOE-affiliated Office of School Health and DOHMH to join Workgroup as advisory members   | Completed | Invite representatives from DOE-affiliated Office of School Health and DOHMH to join Workgroup as advisory members   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Convene Citywide MHSA Workgroup meetings under the standing structure  | Completed | Convene Citywide MHSA Workgroup meetings under the standing structure  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Milestone</b><br>Establish formalized structure for cross-PPS collaboration on governance and implementation of MHSA project   | Completed | Establish formalized structure for cross-PPS collaboration on governance and implementation of MHSA project  | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Confirm commitment of four collaborating PPSs to partner in City-wide implementation of MHSA Project   | Completed | Confirm commitment of four collaborating PPSs to partner in City-wide implementation of MHSA Project   | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Develop governance structure and process among collaborating PPSs to oversee the implementation and ongoing operation of the MHSA project, and document functions, roles, and responsibilities for parties including Workgroup | Completed | Develop governance structure and process among collaborating PPSs to oversee the implementation and ongoing operation of the MHSA project, and document functions, roles, and responsibilities for parties including Workgroup | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Milestone</b><br>Review existing programs and CBOs providing   | Completed | Review existing programs and CBOs providing MHSA services, as well as adaptations of CC based model.   | 06/30/2015          | 03/31/2016        | 06/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |



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| Milestone/Task Name  | Status    | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|-----------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| MHSA services, as well as adaptations of CC based model.   |           |   |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Conduct baseline analysis of existing programs and CBOs providing MHSA services to adolescents in schools   | Completed | Conduct baseline analysis of existing programs and CBOs providing MHSA services to adolescents in schools   | 06/30/2015          | 12/31/2015        | 06/30/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Review evidence-based adaptations of Collaborative Care (CC) model that have targeted adolescents   | Completed | Review evidence-based adaptations of Collaborative Care (CC) model that have targeted adolescents   | 06/30/2015          | 12/31/2015        | 06/30/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Incorporate findings into MHSA project concept document   | Completed | Incorporate findings into MHSA project concept document   | 06/30/2015          | 03/31/2016        | 06/30/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Milestone</b><br>Develop detailed MHSA project operational plan for Collaborative Care Adaptation in schools  | Completed | Develop detailed MHSA project operational plan for Collaborative Care Adaptation in schools   | 04/01/2015          | 06/30/2016        | 04/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Engage MHSA Workgroup to develop concept paper describing the approach to strengthening the MHSA infrastructure in schools  | Completed | Engage MHSA Workgroup to develop concept paper describing the approach to strengthening the MHSA infrastructure in schools  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Design/implement process to select well qualified Lead agency to manage detailed program planning and implementation of the MHSA initiative   | Completed | Design/implement process to select well qualified Lead agency to manage detailed program planning and implementation of the MHSA initiative   | 06/30/2015          | 09/30/2015        | 06/30/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Contract with selected Lead Agency to manage all aspects of the MHSA project including developing operational plan, selection of community mental/behavioral health agencies, selection of target schools, project staffing structure, and training curriculum        | Completed | Contract with selected Lead Agency to manage all aspects of the MHSA project including developing operational plan, selection of community mental/behavioral health agencies, selection of target schools, project staffing structure, and training curriculum        | 07/31/2015          | 12/31/2015        | 07/31/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Develop draft operational plan for MHSA Workgroup review that incorporates development of culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation, staffing, training, and referral planning, as needed | Completed | Develop draft operational plan for MHSA Workgroup review that incorporates development of culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation, staffing, training, and referral planning, as needed | 10/01/2015          | 03/31/2016        | 10/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Finalize draft operational plan and budget; share   | Completed | Finalize draft operational plan and budget; share with MHSA Collaborative PPS Governance body for approval  | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |



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| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| with MHSA Collaborative PPS Governance body for approval  |             |  |                     |                   |            |            |                  |                                  |
| <b>Milestone</b><br>Implement Collaborative Care (CC) Adaptation in schools   | In Progress | Implement Collaborative Care (CC) Adaptation in schools  | 10/01/2015          | 09/30/2017        | 10/01/2015 | 09/30/2017 | 09/30/2017       | DY3 Q2                           |
| <b>Task</b><br>Design and implement process to select and contract with community mental/behavioral agencies to implement programs in the schools   | Completed   | Design and implement process to select and contract with community mental/behavioral agencies to implement programs in the schools   | 10/01/2015          | 06/30/2016        | 10/01/2015 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |
| <b>Task</b><br>Solicit DOE input on school selection methodology  | In Progress | Solicit DOE input on school selection methodology  | 10/01/2015          | 09/30/2017        | 10/01/2015 | 09/30/2017 | 09/30/2017       | DY3 Q2                           |
| <b>Task</b><br>Identify target schools for implementation of CC adaptation  | In Progress | Identify target schools for implementation of CC adaptation  | 10/01/2015          | 06/30/2017        | 10/01/2015 | 06/30/2017 | 06/30/2017       | DY3 Q1                           |
| <b>Task</b><br>Develop schedule for MHSA Project activities, including activities preparatory to launch of CC adaptation in schools such as contracting, staff recruitment and deployment, training   | In Progress | Develop schedule for MHSA Project activities, including activities preparatory to launch of CC adaptation in schools such as contracting, staff recruitment and deployment, training   | 10/01/2015          | 03/31/2017        | 10/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Launch implementation of MHSA Project CC adaptation in schools   | In Progress | Launch implementation of MHSA Project CC adaptation in schools   | 10/01/2015          | 09/30/2017        | 10/01/2015 | 09/30/2017 | 09/30/2017       | DY3 Q2                           |
| <b>Milestone</b><br>Design young adult-interfacing MHSA programs (for those ages 21-25 yrs)   | In Progress | Design young adult-interfacing MHSA programs (for those ages 21-25 yrs)  | 07/01/2016          | 03/31/2018        | 10/01/2016 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Identify target young adult groups, potentially including community college students   | In Progress | Identify target young adult groups, potentially including community college students   | 07/01/2016          | 03/31/2017        | 10/01/2016 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Refine MHSA intervention to integrate programming to reach these young adult groups, including by developing culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation plan, and staffing and training plans | Not Started | Refine MHSA intervention to integrate programming to reach these young adult groups, including by developing culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation plan, and staffing and training plans | 06/30/2017          | 03/31/2018        | 06/30/2017 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b><br>Launch young adult programs  | Not Started | Launch young adult programs  | 03/31/2018          | 03/31/2018        | 03/31/2018 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Milestone</b><br>Mid-Point Assessment  | Completed   | MPA Project Narrative  | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |



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**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name  | Narrative Text |
|---|----------------|
| Organize and convene citywide MHSA Workgroup meetings   |                |
| Establish formalized structure for cross-PPS collaboration on governance and implementation of MHSA project |                |
| Review existing programs and CBOs providing MHSA services, as well as adaptations of CC based model.        |                |
| Develop detailed MHSA project operational plan for Collaborative Care Adaptation in schools                 |                |
| Implement Collaborative Care (CC) Adaptation in schools   |                |
| Design young adult-interfacing MHSA programs (for those ages 21-25 yrs)                                     |                |
| Mid-Point Assessment  |                |

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |





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**IPQR Module 4.a.iii.3 - IA Monitoring**

Instructions :



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**Project 4.c.ii – Increase early access to, and retention in, HIV care**

**✔ IPQR Module 4.c.ii.1 - Major Risks to Implementation and Mitigation Strategies**

**Instructions :**

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Major risk: Developing effective cultural competency across multiple regions and sub-groups. To mitigate the PPS will utilize expertise in various CBOs to ensure the quality of cultural competence strategies

Risk: Maintaining funding streams to support peer services beyond DSRIP. Mitigation: Multiple funding streams exist that provide support to many agencies utilizing this service. Sustainability planning will begin immediately upon implementation. Improved revenue from reduced no-shows will support the provision of services

Risk: Managing relapse and recidivism among peers. Mitigation: The PPS will train supervisors on how to recognize relapse and engage peers in support to reengage in recovery activities

Risk: Difficulty in successfully integrating peers into workplace. Mitigation: The PPS will offer training and support to sites who host peer navigators

Risk: Develop or adapt a curriculum that meets the needs of various partners within the PPS and for a culturally diverse target population. Mitigation: Allow the curriculum the flexibility to adapt new challenges as they present themselves. There are several evidence-based curriculum that can be adapted to meet the needs of the multiple partners and a culturally diverse target population

Risk: Difficulty in engaging diverse groups through multiple media. Mitigation: The PPS will utilize the initial Community Needs Assessment to drive the development as well as ongoing community engagement to develop specific media campaigns. Community outreach will be conducted to develop an understanding of the most effective tools. The PPS will participate in a city-wide collaborative which will lend an added perspective and expertise to the campaign.

Risk: Disparate quality standards and outcomes. Mitigation: The PPS will develop a policy and procedure manual to standardize service delivery. A Quality Improvement plan will be developed to ensure providers perform. Low-performing providers will be offered technical assistance to meet PPS Quality standards

Risk: Maintain a level of participation from relevant CBOs while reaching out for their support and expertise. Mitigation: The larger committees within the PPS are working to continue to build on CBO partnerships. CBOs will maintain positions of leadership. The workgroup will commit to maintaining active communication with CBOs as the project develops

Risk: Lack of integration with other HIV projects that can create confusion and duplication of media outreach. Mitigation: The PPS will seek to develop collaborative relations with parallel organizations providing media outreach and maintain participation in all city-wide 4cii collaboratives



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**✅ IPQR Module 4.c.ii.2 - PPS Defined Milestones**

**Instructions :**

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

| Milestone/Task Name   | Status    | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|-----------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| <b>Milestone</b><br>Milestone 1: Establish a shared workplan and timeline for project implementation  | Completed | Establish a shared workplan and timeline for project implementation  | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Establish 4cii PPS leadership committee directing the planning if workplan and schedules.  | Completed | Establish 4cii PPS leadership committee directing the planning if workplan and schedules.  | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Establish regularly scheduled 4cii PPS meetings to manage workplan tasks and timelines. These meetings will be used to engage and survey individual CBO needs on an ongoing basis to assess readiness and intentions of participating organizations.   | Completed | Establish regularly scheduled 4cii PPS meetings to manage workplan tasks and timelines. These meetings will be used to engage and survey individual CBO needs on an ongoing basis to assess readiness and intentions of participating organizations.   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Produce preliminary workplan and implementation schedule, considered a living document since a number of uncertainties in timetable. This is a result of limited information on the next steps on the joint PPS committee and cross-PPS shared resources available for projects within PPS necessitate flexibility in workplan and schedule. | Completed | Produce preliminary workplan and implementation schedule, considered a living document since a number of uncertainties in timetable. This is a result of limited information on the next steps on the joint PPS committee and cross-PPS shared resources available for projects within PPS necessitate flexibility in workplan and schedule. | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Establish 4cii PPS leadership committee directing the planning if workplan and schedules.  | Completed | Establish 4cii PPS leadership committee directing the planning if workplan and schedules.  | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Establish regularly scheduled 4cii PPS meetings to manage workplan tasks and timelines. These meetings will be used to engage and survey individual CBO needs on an ongoing basis to assess readiness and intentions of participating organizations.   | Completed | Establish regularly scheduled 4cii PPS meetings to manage workplan tasks and timelines. These meetings will be used to engage and survey individual CBO needs on an ongoing basis to assess readiness and intentions of participating organizations.   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b>   | Completed | Produce preliminary workplan and implementation schedule, considered a   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |



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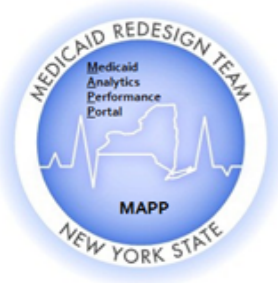
| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Produce preliminary workplan and implementation schedule, considered a living document since a number of uncertainties in timetable. This is a result of limited information on the next steps on the joint PPS committee and cross-PPS shared resources available for projects within PPS necessitate flexibility in workplan and schedule. |             | living document since a number of uncertainties in timetable. This is a result of limited information on the next steps on the joint PPS committee and cross-PPS shared resources available for projects within PPS necessitate flexibility in workplan and schedule. |                     |                   |            |            |                  |                                  |
| <b>Milestone</b><br>Milestone 2: Develop agreed upon milestones for project implementation   | Completed   | Develop agreed upon milestones for project implementation   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Work in collaboration with 4cii PPS partners to confirm milestones and tasks to achieve project success   | Completed   | Work in collaboration with 4cii PPS partners to confirm milestones and tasks to achieve project success   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Present milestones and reach consensus with other PPS project leads on overlapping 4cii project tasks to align work and ensure success of milestone across all DSRIP projects   | Completed   | Present milestones and reach consensus with other PPS project leads on overlapping 4cii project tasks to align work and ensure success of milestone across all DSRIP projects   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Milestone</b><br>Milestone 3: Participate in cross PPS joint planning committee   | In Progress | Participate in cross PPS joint planning committee   | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Meet with Amidacare and the NYCDOHMH to determine course of action to align initiatives and 4cii planning across PPSs   | Completed   | Meet with Amidacare and the NYCDOHMH to determine course of action to align initiatives and 4cii planning across PPSs   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Participate with Joint Planning Committee in determining leadership through consensus, and in determining on finances and services to align resources across PPS participants.  | Completed   | Participate with Joint Planning Committee in determining leadership through consensus, and in determining on finances and services to align resources across PPS participants.  | 04/01/2015          | 09/30/2015        | 04/01/2015 | 09/30/2015 | 09/30/2015       | DY1 Q2                           |
| <b>Task</b><br>Two BLHC PPS co-leads serve on the AIDS Institute Initiative Steering Committee on Peer Training/Certification Program.   | Completed   | Two BLHC PPS co-leads serve on the AIDS Institute Initiative Steering Committee on Peer Training/Certification Program.   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Collaborate with PPS Domain 4cii projects across New York City on local-level HIV awareness and testing media campaign. The campaign focused on viral suppression will give real time feedback to   | In Progress | Collaborate with PPS Domain 4cii projects across New York City on local-level HIV awareness and testing media campaign. The campaign focused on viral suppression will give real time feedback to patients on viral control.  | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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**Bronx-Lebanon Hospital Center (PPS ID:27)**

| Milestone/Task Name   | Status      | Description  | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|---|-------------|--|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| patients on viral control.  |             |  |                     |                   |            |            |                  |                                  |
| <b>Milestone</b><br>Milestone 4: Reach agreement on shared resources  | Completed   | Reach agreement on shared resources  | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Develop HIV workflow that integrates identified patients into the PPS Care Coordination Clearing House   | Completed   | Develop HIV workflow that integrates identified patients into the PPS Care Coordination Clearing House   | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Participate in bi-weekly meetings with PPS project leads to identify common themes and discuss shared resource opportunities                                       | Completed   | Initiate bi-weekly meetings with PPS project leads to identify common themes and discuss shared resource opportunities   | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Actively participate in Workforce Planning Cross Functional Workgroup by responding to inquiries and surveys. One co-lead also participates as a workgroup member. | Completed   | Initiate active participation in Workforce Planning Cross Functional Workgroup by responding to inquiries and surveys. One PPS 4cii co-lead also participates as a workgroup member. | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Identify gaps in training by surveying 4cii partners on their current staffing levels/types  | Completed   | Identify gaps in training by surveying 4cii partners on their current staffing levels/types  | 04/01/2015          | 06/30/2015        | 04/01/2015 | 06/30/2015 | 06/30/2015       | DY1 Q1                           |
| <b>Task</b><br>Actively participate in Stakeholder Engagement Cross Functional Workgroup by responding to inquiries and surveys   | Completed   | Initiate active participation in Stakeholder Engagement Cross Functional Workgroup by responding to inquiries and surveys.   | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Actively participate in Care Coordination Cross Functional Workgroup by responding to inquiries and surveys  | Completed   | Initiate active participation in Care Coordination Cross Functional Workgroup by responding to inquiries and surveys.  | 04/01/2015          | 03/31/2020        | 04/01/2015 | 03/31/2020 | 03/31/2020       | DY5 Q4                           |
| <b>Task</b><br>Hold individual meetings with PPS project leads to identify commonalities to integrate and share resources across projects   | Completed   | Initiate individual meetings with PPS project leads to identify commonalities to integrate and share resources across projects   | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Task</b><br>Identify a budget for staffing plan and overall project interventions based on shared commonalities and resources as well as partner needs and resources           | Completed   | Identify a budget for staffing plan and overall project interventions based on shared commonalities and resources as well as partner needs and resources                             | 04/01/2015          | 12/31/2015        | 04/01/2015 | 12/31/2015 | 12/31/2015       | DY1 Q3                           |
| <b>Milestone</b><br>Milestone 5. Plan for shared data platform  | In Progress | Plan for shared data platform  | 04/01/2015          | 03/31/2018        | 04/01/2015 | 03/31/2018 | 03/31/2018       | DY3 Q4                           |
| <b>Task</b>   | In Progress | Identify the data sources available to PPS through NYCDOHMH as well as   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |



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| Milestone/Task Name  | Status      | Description   | Original Start Date | Original End Date | Start Date | End Date   | Quarter End Date | DSRIP Reporting Year and Quarter |
|--|-------------|---|---------------------|-------------------|------------|------------|------------------|----------------------------------|
| Identify the data sources available to PPS through NYCDOHMH as well as partners in PPS itself  |             | partners in PPS itself  |                     |                   |            |            |                  |                                  |
| <b>Task</b><br>Development of key metrics and system for tracking key metrics for HIV/AIDS   | In Progress | Development of key metrics and system for tracking key metrics for HIV/AIDS   | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Task</b><br>Identify the most appropriate method to track data using the PPS resources and/or that of the NYCDOHMH  | Completed   | Identify the most appropriate method to track data using the PPS resources and/or that of the NYCDOHMH  | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Plan for engaging all providers in using the selected data platform   | Completed   | Plan for engaging all providers in using the selected data platform   | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Identification of safety net provider IT capabilities and gaps including capability to utilize patient registries for population health management                  | Completed   | Identification of safety net provider IT capabilities and gaps including capability to utilize patient registries for population health management                  | 04/01/2015          | 03/31/2016        | 04/01/2015 | 03/31/2016 | 03/31/2016       | DY1 Q4                           |
| <b>Task</b><br>Participate in PPS Learning Collaborative Model to improve population health, disseminate evidence-based practices and improve quality of care focused on HIV AIDS. | In Progress | Participate in PPS Learning Collaborative Model to improve population health, disseminate evidence-based practices and improve quality of care focused on HIV AIDS. | 04/01/2015          | 03/31/2017        | 04/01/2015 | 03/31/2017 | 03/31/2017       | DY2 Q4                           |
| <b>Milestone</b><br>Mid-Point Assessment   | Completed   | MPA Project Narrative   | 06/01/2016          | 06/30/2016        | 06/01/2016 | 06/30/2016 | 06/30/2016       | DY2 Q1                           |

**PPS Defined Milestones Current File Uploads**

| Milestone Name | User ID | File Type | File Name | Description | Upload Date |
|----------------|---------|-----------|-----------|-------------|-------------|
|----------------|---------|-----------|-----------|-------------|-------------|

No Records Found

**PPS Defined Milestones Narrative Text**

| Milestone Name   | Narrative Text |
|--|----------------|
| Milestone 1: Establish a shared workplan and timeline for project implementation |                |
| Milestone 2: Develop agreed upon milestones for project implementation           |                |
| Milestone 3: Participate in cross PPS joint planning committee                   |                |



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**PPS Defined Milestones Narrative Text**

| Milestone Name                                   | Narrative Text |
|--|----------------|
| Milestone 4: Reach agreement on shared resources |                |
| Milestone 5. Plan for shared data platform       |                |
| Mid-Point Assessmenet                            |                |

**Module Review Status**

| Review Status  | IA Formal Comments |
|----------------|--------------------|
| Pass & Ongoing |                    |



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**IPQR Module 4.c.ii.3 - IA Monitoring**

**Instructions :**





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**Attestation**

The Lead Representative has been designated by the Primary Lead PPS Provider (PPS Lead Entity) as the signing officiate for the DSRIP Quarterly Report. The Lead Representative has the authority to complete this attestation on behalf of the PPS network. The Lead Representative and PPS Lead Entity are responsible for the authenticity and accuracy of the material submitted in this report.

The Lead Representative of the Performing Provider System (PPS) must complete this attestation form in order for the project application to be accepted by the NYS Department of Health. Once the attestation is complete, the Quarterly Report will be locked down from any further editing. Do not complete this section until the entire Quarterly Report is complete.

If the Quarterly Report becomes locked in error and additional changes are necessary, please use the contact information on the Home Page to request that the Quarterly Report be unlocked.

To electronically sign this Quarterly Report, please enter the required information and check the box below:

I here by attest, as the Lead Representative of the 'Bronx-Lebanon Hospital Center', that all information provided on this Quarterly report is true and accurate to the best of my knowledge, and that, following initial submission in the current quarterly reporting period as defined by NY DOH, changes made to this report were pursuant only to documented instructions or documented approval of changes from DOH or DSRIP Independent Assessor.

|                                     |                               |
|-------------------------------------|-------------------------------|
| <b>Primary Lead PPS Provider:</b>   | BRONX LEBANON HOSPITAL CENTER |
| <b>Secondary Lead PPS Provider:</b> |                               |
| <b>Lead Representative:</b>         | Victor G DeMarco              |
| <b>Submission Date:</b>             | 03/16/2017 12:45 PM           |

**Comments:**



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| <b>Status Log</b>              |               |                                 |                |                       |
|--------------------------------|---------------|---------------------------------|----------------|-----------------------|
| <b>Quarterly Report (DY,Q)</b> | <b>Status</b> | <b>Lead Representative Name</b> | <b>User ID</b> | <b>Date Timestamp</b> |
| DY2, Q3                        | Adjudicated   | Victor G DeMarco                | sm506673       | 03/31/2017 12:35 PM   |



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| <b>Comments Log</b> |   |                |                       |
|---------------------|---|----------------|-----------------------|
| <b>Status</b>       | <b>Comments</b>   | <b>User ID</b> | <b>Date Timestamp</b> |
| Adjudicated         | The DY2, Q3 Quarterly Reports have been adjudicated.  | sm506673       | 03/31/2017 12:35 PM   |
| Adjudicated         | The DY2, Q3 Quarterly Reports have been adjudicated.  | sm506673       | 03/31/2017 12:35 PM   |
| Returned            | The DY2, Q3 Quarterly Report is returned for remediation. Please see the remediation checklist highlighting all items requiring your attention in the MAPP portal. PPS remediation responses are due by March 17, 2017. | sm506673       | 03/03/2017 04:36 PM   |
| Returned            | The DY2, Q3 Quarterly Report is returned for remediation. Please see the remediation checklist highlighting all items requiring your attention in the MAPP portal. PPS remediation responses are due by March 17, 2017. | sm506673       | 03/03/2017 04:36 PM   |
| Returned            | The DY2, Q3 Quarterly Report is returned for remediation. Please see the remediation checklist highlighting all items requiring your attention in the MAPP portal. PPS remediation responses are due by March 17, 2017. | sm506673       | 03/03/2017 04:36 PM   |



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| Section    | Module Name  | Status      |
|------------|--|-------------|
| Section 01 | IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY         | ✔ Completed |
|            | IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)                    | ✔ Completed |
|            | IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY  | ✔ Completed |
|            | IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)             | ✔ Completed |
|            | IPQR Module 1.5 - Prescribed Milestones                                      | ✔ Completed |
|            | IPQR Module 1.6 - PPS Defined Milestones                                     | ✔ Completed |
|            | IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)                 | ✔ Completed |
|            | IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)                | ✔ Completed |
|            | IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)          | ✔ Completed |
|            | IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)        | ✔ Completed |
|            | IPQR Module 1.11 - IA Monitoring   |             |
| Section 02 | IPQR Module 2.1 - Prescribed Milestones                                      | ✔ Completed |
|            | IPQR Module 2.2 - PPS Defined Milestones                                     | ✔ Completed |
|            | IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies | ✔ Completed |
|            | IPQR Module 2.4 - Major Dependencies on Organizational Workstreams           | ✔ Completed |
|            | IPQR Module 2.5 - Roles and Responsibilities                                 | ✔ Completed |
|            | IPQR Module 2.6 - Key Stakeholders   | ✔ Completed |
|            | IPQR Module 2.7 - IT Expectations  | ✔ Completed |
|            | IPQR Module 2.8 - Progress Reporting   | ✔ Completed |
|            | IPQR Module 2.9 - IA Monitoring  |             |
| Section 03 | IPQR Module 3.1 - Prescribed Milestones                                      | ✔ Completed |
|            | IPQR Module 3.2 - PPS Defined Milestones                                     | ✔ Completed |
|            | IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies | ✔ Completed |
|            | IPQR Module 3.4 - Major Dependencies on Organizational Workstreams           | ✔ Completed |
|            | IPQR Module 3.5 - Roles and Responsibilities                                 | ✔ Completed |
|            | IPQR Module 3.6 - Key Stakeholders   | ✔ Completed |
|            | IPQR Module 3.7 - IT Expectations  | ✔ Completed |



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| Section    | Module Name  | Status                          |
|------------|--|---------------------------------|
|            | IPQR Module 3.8 - Progress Reporting   | ✔ Completed                     |
|            | IPQR Module 3.9 - IA Monitoring  |                                 |
| Section 04 | IPQR Module 4.1 - Prescribed Milestones                                      | ✔ Completed                     |
|            | IPQR Module 4.2 - PPS Defined Milestones                                     | ✔ Completed                     |
|            | IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies | ✔ Completed                     |
|            | IPQR Module 4.4 - Major Dependencies on Organizational Workstreams           | ✔ Completed                     |
|            | IPQR Module 4.5 - Roles and Responsibilities                                 | ✔ Completed                     |
|            | IPQR Module 4.6 - Key Stakeholders   | ✔ Completed                     |
|            | IPQR Module 4.7 - IT Expectations  | ✔ Completed                     |
|            | IPQR Module 4.8 - Progress Reporting   | ✔ Completed                     |
|            | IPQR Module 4.9 - IA Monitoring  |                                 |
| Section 05 | IPQR Module 5.1 - Prescribed Milestones                                      | ✔ Completed                     |
|            | IPQR Module 5.2 - PPS Defined Milestones                                     | ✔ Completed                     |
|            | IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies | ✔ Completed                     |
|            | IPQR Module 5.4 - Major Dependencies on Organizational Workstreams           | ✔ Completed                     |
|            | IPQR Module 5.5 - Roles and Responsibilities                                 | ✔ Completed                     |
|            | IPQR Module 5.6 - Key Stakeholders   | ✔ Completed                     |
|            | IPQR Module 5.7 - Progress Reporting   | ✔ Completed                     |
|            |  | IPQR Module 5.8 - IA Monitoring |
| Section 06 | IPQR Module 6.1 - Prescribed Milestones                                      | ✔ Completed                     |
|            | IPQR Module 6.2 - PPS Defined Milestones                                     | ✔ Completed                     |
|            | IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies | ✔ Completed                     |
|            | IPQR Module 6.4 - Major Dependencies on Organizational Workstreams           | ✔ Completed                     |
|            | IPQR Module 6.5 - Roles and Responsibilities                                 | ✔ Completed                     |
|            | IPQR Module 6.6 - Key Stakeholders   | ✔ Completed                     |
|            | IPQR Module 6.7 - IT Expectations  | ✔ Completed                     |
|            | IPQR Module 6.8 - Progress Reporting   | ✔ Completed                     |
|            |  | IPQR Module 6.9 - IA Monitoring |
| Section 07 | IPQR Module 7.1 - Prescribed Milestones                                      | ✔ Completed                     |



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| Section    | Module Name   | Status      |
|------------|---|-------------|
|            | IPQR Module 7.2 - PPS Defined Milestones  | ✔ Completed |
|            | IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies            | ✔ Completed |
|            | IPQR Module 7.4 - Major Dependencies on Organizational Workstreams                      | ✔ Completed |
|            | IPQR Module 7.5 - Roles and Responsibilities  | ✔ Completed |
|            | IPQR Module 7.6 - Key Stakeholders  | ✔ Completed |
|            | IPQR Module 7.7 - IT Expectations   | ✔ Completed |
|            | IPQR Module 7.8 - Progress Reporting  | ✔ Completed |
|            | IPQR Module 7.9 - IA Monitoring   |             |
| Section 08 | IPQR Module 8.1 - Prescribed Milestones   | ✔ Completed |
|            | IPQR Module 8.2 - PPS Defined Milestones  | ✔ Completed |
|            | IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies            | ✔ Completed |
|            | IPQR Module 8.4 - Major Dependencies on Organizational Workstreams                      | ✔ Completed |
|            | IPQR Module 8.5 - Roles and Responsibilities  | ✔ Completed |
|            | IPQR Module 8.6 - Key Stakeholders  | ✔ Completed |
|            | IPQR Module 8.7 - IT Expectations   | ✔ Completed |
|            | IPQR Module 8.8 - Progress Reporting  | ✔ Completed |
|            | IPQR Module 8.9 - IA Monitoring   |             |
| Section 09 | IPQR Module 9.1 - Prescribed Milestones   | ✔ Completed |
|            | IPQR Module 9.2 - PPS Defined Milestones  | ✔ Completed |
|            | IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies            | ✔ Completed |
|            | IPQR Module 9.4 - Major Dependencies on Organizational Workstreams                      | ✔ Completed |
|            | IPQR Module 9.5 - Roles and Responsibilities  | ✔ Completed |
|            | IPQR Module 9.6 - Key Stakeholders  | ✔ Completed |
|            | IPQR Module 9.7 - IT Expectations   | ✔ Completed |
|            | IPQR Module 9.8 - Progress Reporting  | ✔ Completed |
|            | IPQR Module 9.9 - IA Monitoring   |             |
| Section 10 | IPQR Module 10.1 - Overall approach to implementation                                   | ✔ Completed |
|            | IPQR Module 10.2 - Major dependencies between work streams and coordination of projects | ✔ Completed |
|            | IPQR Module 10.3 - Project Roles and Responsibilities                                   | ✔ Completed |



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| Section    | Module Name   | Status                            |
|------------|---|-----------------------------------|
|            | IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects | ✔ Completed                       |
|            | IPQR Module 10.5 - IT Requirements  | ✔ Completed                       |
|            | IPQR Module 10.6 - Performance Monitoring   | ✔ Completed                       |
|            | IPQR Module 10.7 - Community Engagement   | ✔ Completed                       |
|            | IPQR Module 10.8 - IA Monitoring  |                                   |
| Section 11 | IPQR Module 11.1 - Workforce Strategy Spending (Baseline)                                 | ✔ Completed                       |
|            | IPQR Module 11.2 - Prescribed Milestones  | ✔ Completed                       |
|            | IPQR Module 11.3 - PPS Defined Milestones   | ✔ Completed                       |
|            | IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies             | ✔ Completed                       |
|            | IPQR Module 11.5 - Major Dependencies on Organizational Workstreams                       | ✔ Completed                       |
|            | IPQR Module 11.6 - Roles and Responsibilities   | ✔ Completed                       |
|            | IPQR Module 11.7 - Key Stakeholders   | ✔ Completed                       |
|            | IPQR Module 11.8 - IT Expectations  | ✔ Completed                       |
|            | IPQR Module 11.9 - Progress Reporting   | ✔ Completed                       |
|            | IPQR Module 11.10 - Staff Impact  | ✔ Completed                       |
|            | IPQR Module 11.11 - Workforce Strategy Spending (Quarterly)                               | ✔ Completed                       |
|            |   | IPQR Module 11.12 - IA Monitoring |



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| Project ID | Module Name   | Status      |
|------------|---|-------------|
| 2.a.i      | IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies   | ✔ Completed |
|            | IPQR Module 2.a.i.2 - Prescribed Milestones                                     | ✔ Completed |
|            | IPQR Module 2.a.i.3 - PPS Defined Milestones                                    | ✔ Completed |
|            | IPQR Module 2.a.i.4 - IA Monitoring   |             |
| 2.a.iii    | IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies | ✔ Completed |
|            | IPQR Module 2.a.iii.2 - Patient Engagement Speed                                | ✔ Completed |
|            | IPQR Module 2.a.iii.3 - Prescribed Milestones                                   | ✔ Completed |
|            | IPQR Module 2.a.iii.4 - PPS Defined Milestones                                  | ✔ Completed |
|            | IPQR Module 2.a.iii.5 - IA Monitoring   |             |
| 2.b.i      | IPQR Module 2.b.i.1 - Major Risks to Implementation and Mitigation Strategies   | ✔ Completed |
|            | IPQR Module 2.b.i.2 - Patient Engagement Speed                                  | ✔ Completed |
|            | IPQR Module 2.b.i.3 - Prescribed Milestones                                     | ✔ Completed |
|            | IPQR Module 2.b.i.4 - PPS Defined Milestones                                    | ✔ Completed |
|            | IPQR Module 2.b.i.5 - IA Monitoring   |             |
| 2.b.iv     | IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies  | ✔ Completed |
|            | IPQR Module 2.b.iv.2 - Patient Engagement Speed                                 | ✔ Completed |
|            | IPQR Module 2.b.iv.3 - Prescribed Milestones                                    | ✔ Completed |
|            | IPQR Module 2.b.iv.4 - PPS Defined Milestones                                   | ✔ Completed |
|            | IPQR Module 2.b.iv.5 - IA Monitoring  |             |
| 3.a.i      | IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies   | ✔ Completed |
|            | IPQR Module 3.a.i.2 - Patient Engagement Speed                                  | ✔ Completed |
|            | IPQR Module 3.a.i.3 - Prescribed Milestones                                     | ✔ Completed |
|            | IPQR Module 3.a.i.4 - PPS Defined Milestones                                    | ✔ Completed |
|            | IPQR Module 3.a.i.5 - IA Monitoring   |             |
| 3.c.i      | IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies   | ✔ Completed |
|            | IPQR Module 3.c.i.2 - Patient Engagement Speed                                  | ✔ Completed |
|            | IPQR Module 3.c.i.3 - Prescribed Milestones                                     | ✔ Completed |





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| Project ID | Module Name   | Status      |
|------------|---|-------------|
|            | IPQR Module 3.c.i.4 - PPS Defined Milestones                                    | ✔ Completed |
|            | IPQR Module 3.c.i.5 - IA Monitoring   |             |
| 3.d.ii     | IPQR Module 3.d.ii.1 - Major Risks to Implementation and Mitigation Strategies  | ✔ Completed |
|            | IPQR Module 3.d.ii.2 - Patient Engagement Speed                                 | ✔ Completed |
|            | IPQR Module 3.d.ii.3 - Prescribed Milestones                                    | ✔ Completed |
|            | IPQR Module 3.d.ii.4 - PPS Defined Milestones                                   | ✔ Completed |
|            | IPQR Module 3.d.ii.5 - IA Monitoring  |             |
| 3.f.i      | IPQR Module 3.f.i.1 - Major Risks to Implementation and Mitigation Strategies   | ✔ Completed |
|            | IPQR Module 3.f.i.2 - Patient Engagement Speed                                  | ✔ Completed |
|            | IPQR Module 3.f.i.3 - Prescribed Milestones                                     | ✔ Completed |
|            | IPQR Module 3.f.i.4 - PPS Defined Milestones                                    | ✔ Completed |
|            | IPQR Module 3.f.i.5 - IA Monitoring   |             |
| 4.a.iii    | IPQR Module 4.a.iii.1 - Major Risks to Implementation and Mitigation Strategies | ✔ Completed |
|            | IPQR Module 4.a.iii.2 - PPS Defined Milestones                                  | ✔ Completed |
|            | IPQR Module 4.a.iii.3 - IA Monitoring   |             |
| 4.c.ii     | IPQR Module 4.c.ii.1 - Major Risks to Implementation and Mitigation Strategies  | ✔ Completed |
|            | IPQR Module 4.c.ii.2 - PPS Defined Milestones                                   | ✔ Completed |
|            | IPQR Module 4.c.ii.3 - IA Monitoring  |             |



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| Section   | Module Name / Milestone #   | Review Status   |   |
|---|---|-----------------|---|
| Section 01  | Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY   | Pass & Ongoing  |   |
|   | Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)  | Pass & Ongoing  |   |
|   | Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY  | Pass & Ongoing  |   |
|   | Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)   | Pass & Ongoing  |   |
|   | Module 1.5 - Prescribed Milestones  |                 |   |
|   | Milestone #1 Complete funds flow budget and distribution plan and communicate with network  | Pass & Complete |   |
|   | Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)   | Pass & Ongoing  |   |
|   | Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)  | Pass & Ongoing  |   |
|   | Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)  | Pass & Ongoing  |   |
|   | Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)  | Pass & Ongoing  |   |
| Section 02  | Module 2.1 - Prescribed Milestones  |                 |   |
|   | Milestone #1 Finalize governance structure and sub-committee structure  | Pass & Complete |  |
|   | Milestone #2 Establish a clinical governance structure, including clinical quality committees for each DSRIP project  | Pass & Complete |  |
|   | Milestone #3 Finalize bylaws and policies or Committee Guidelines where applicable  | Pass & Complete |   |
|   | Milestone #4 Establish governance structure reporting and monitoring processes  | Pass & Complete |   |
|   | Milestone #5 Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)                | Pass & Complete |  |
|   | Milestone #6 Finalize partnership agreements or contracts with CBOs   | Pass & Complete |   |
|   | Milestone #7 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.) | Pass & Ongoing  |   |
|   | Milestone #8 Finalize workforce communication and engagement plan   | Pass & Complete |   |
| Milestone #9 Inclusion of CBOs in PPS Implementation. | Pass & Complete   |                 |   |
| Section 03  | Module 3.1 - Prescribed Milestones  |                 |   |
|   | Milestone #1 Finalize PPS finance structure, including reporting structure  | Pass & Complete |   |
|   | Milestone #2 Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.   | Pass & Complete |   |



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|------------|--|-----------------|---|
|            | Milestone #3 Finalize Compliance Plan consistent with New York State Social Services Law 363-d   | Pass & Complete |   |
|            | Milestone #4 Develop a Value Based Payments Needs Assessment ("VNA")   | Pass & Ongoing  |   |
|            | Milestone #5 Develop an implementation plan geared towards addressing the needs identified within your VNA   | Pass & Ongoing  |   |
|            | Milestone #6 Develop partner engagement schedule for partners for VBP education and training   | Pass & Ongoing  |   |
|            | Milestone #7 ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher | Pass & Ongoing  |   |
|            | Milestone #8 ≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher   | Pass & Ongoing  |   |
| Section 04 | Module 4.1 - Prescribed Milestones   |                 |   |
|            | Milestone #1 Finalize cultural competency / health literacy strategy.  | Pass & Complete |   |
|            | Milestone #2 Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).   | Pass & Complete |   |
| Section 05 | Module 5.1 - Prescribed Milestones   |                 |   |
|            | Milestone #1 Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).   | Pass & Complete |   |
|            | Milestone #2 Develop an IT Change Management Strategy.   | Pass & Complete |   |
|            | Milestone #3 Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network   | Pass & Complete |   |
|            | Milestone #4 Develop a specific plan for engaging attributed members in Qualifying Entities  | Pass & Complete |   |
|            | Milestone #5 Develop a data security and confidentiality plan.   | Pass & Ongoing  |   |
| Section 06 | Module 6.1 - Prescribed Milestones   |                 |   |
|            | Milestone #1 Establish reporting structure for PPS-wide performance reporting and communication.   | Pass & Complete |   |
|            | Milestone #2 Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.   | Pass & Ongoing  |   |
| Section 07 | Module 7.1 - Prescribed Milestones   |                 |   |
|            | Milestone #1 Develop Practitioners communication and engagement plan.  | Pass & Complete |  |
|            | Milestone #2 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.   | Pass & Ongoing  |   |
| Section 08 | Module 8.1 - Prescribed Milestones   |                 |   |



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| Section  | Module Name / Milestone #  | Review Status   |   |
|--|--|---|---|
|  | Milestone #1 Develop population health management roadmap.   | Pass & Complete   |   |
|  | Milestone #2 Finalize PPS-wide bed reduction plan.   | Pass & Ongoing  |   |
| Section 09   | Module 9.1 - Prescribed Milestones   |   |   |
|  | Milestone #1 Perform a clinical integration 'needs assessment'.  | Pass & Complete   |   |
|  | Milestone #2 Develop a Clinical Integration strategy.  | Pass & Complete   |   |
| Section 11   | Module 11.1 - Workforce Strategy Spending (Baseline)   | Pass & Complete   |   |
|  | Module 11.2 - Prescribed Milestones  |   |   |
|  | Milestone #1 Define target workforce state (in line with DSRIP program's goals).   | Pass & Complete   |   |
|  | Milestone #2 Create a workforce transition roadmap for achieving defined target workforce state.   | Pass & Complete   |   |
|  | Milestone #3 Perform detailed gap analysis between current state assessment of workforce and projected future state.   | Pass & Complete   |   |
|  | Milestone #4 Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements. | Pass & Complete   |   |
|  | Milestone #5 Develop training strategy.  | Pass & Complete   |   |
|  | Module 11.10 - Staff Impact  | Pass & Ongoing  |   |
| Module 11.11 - Workforce Strategy Spending (Quarterly) | Pass & Ongoing   |  |   |



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| Project ID | Module Name / Milestone #  | Review Status                   |   |
|------------|--|---------------------------------|---|
| 2.a.i      | Module 2.a.i.2 - Prescribed Milestones   |                                 |   |
|            | Milestone #1 All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. | Pass (with Exception) & Ongoing |   |
|            | Milestone #2 Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.  | Pass & Complete                 |    |
|            | Milestone #3 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.   | Pass & Complete                 |    |
|            | Milestone #4 Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.                           | Pass & Ongoing                  |   |
|            | Milestone #5 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.   | Pass & Ongoing                  |   |
|            | Milestone #6 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.   | Pass & Complete                 |    |
|            | Milestone #7 Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.   | Pass & Ongoing                  |   |
|            | Milestone #9 Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.  | Pass & Ongoing                  |   |
|            | Milestone #10 Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.  | Pass & Ongoing                  |   |
|            | Milestone #11 Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.  | Pass & Ongoing                  |   |
| 2.a.iii    | Module 2.a.iii.2 - Patient Engagement Speed  | Pass & Ongoing                  |    |
|            | Module 2.a.iii.3 - Prescribed Milestones   |                                 |   |
|            | Milestone #1 Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.   | Pass & Ongoing                  |   |
|            | Milestone #2 Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.  | Pass & Ongoing                  |   |
|            | Milestone #3 Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.  | Pass & Ongoing                  |   |



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| Project ID | Module Name / Milestone #  | Review Status   |  |
|------------|--|-----------------|--|
|            | Milestone #4 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.  | Pass & Ongoing  |  |
|            | Milestone #5 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.   | Pass & Ongoing  |  |
|            | Milestone #6 Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.   | Pass & Complete |  |
|            | Milestone #7 Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.   | Pass & Ongoing  |  |
|            | Milestone #8 Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).                    | Pass & Ongoing  |  |
|            | Milestone #9 Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.                                 | Pass & Complete |  |
| 2.b.i      | Module 2.b.i.2 - Patient Engagement Speed  | Pass & Ongoing  |  |
|            | Module 2.b.i.3 - Prescribed Milestones   |                 |  |
|            | Milestone #1 Ensure Ambulatory ICU is staffed by or has access to a network of providers including medical, behavioral health, nutritional, rehabilitation and other necessary provider specialties that is sufficient to meet the needs of the target population.                         | Pass & Ongoing  |  |
|            | Milestone #2 Ensure Ambulatory ICU is integrated with all relevant Health Homes in the community.  | Pass & Ongoing  |  |
|            | Milestone #3 Use EHRs and other technical platforms to track all patients engaged in the project, including collecting community data and Health Home referrals.   | Pass & Complete |  |
|            | Milestone #4 Establish care managers co-located at each Ambulatory ICU site.   | Pass & Ongoing  |  |
|            | Milestone #5 Ensure that all safety net project participants are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including Direct exchange (secure messaging), alerts and patient record look up. | Pass & Ongoing  |  |
|            | Milestone #6 Ensure that EHR systems used by participating providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.   | Pass & Ongoing  |  |
|            | Milestone #7 Implementation of a secure patient portal that supports patient communication and engagement as well as provides assistance for self-management.  | Pass & Complete |  |
|            | Milestone #8 Establish a multi-disciplinary, team-based care review and planning process to ensure that all Ambulatory ICU patients benefit from the input of multiple providers.  | Pass & Ongoing  |  |
| 2.b.iv     | Milestone #9 Deploy a provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization.   | Pass & Complete |  |
|            | Milestone #10 Use EHRs and other technical platforms to track all patients engaged in the project.   | Pass & Complete |  |
| 2.b.iv     | Module 2.b.iv.2 - Patient Engagement Speed   | Pass & Ongoing  |  |
|            | Module 2.b.iv.3 - Prescribed Milestones  |                 |  |



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| Project ID  | Module Name / Milestone #   | Review Status   |  |
|---|---|-----------------|--|
|   | Milestone #1 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.                              | Pass & Complete |  |
|   | Milestone #2 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.                                   | Pass & Ongoing  |  |
|   | Milestone #3 Ensure required social services participate in the project.  | Pass & Complete |  |
|   | Milestone #4 Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services. | Pass & Ongoing  |  |
|   | Milestone #5 Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.   | Pass & Complete |  |
|   | Milestone #6 Ensure that a 30-day transition of care period is established.   | Pass & Complete |  |
|   | Milestone #7 Use EHRs and other technical platforms to track all patients engaged in the project.   | Pass & Ongoing  |  |
| 3.a.i   | Module 3.a.i.2 - Patient Engagement Speed   | Pass & Ongoing  |  |
|   | Module 3.a.i.3 - Prescribed Milestones  |                 |  |
|   | Milestone #1 Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.           | Pass & Ongoing  |  |
|   | Milestone #2 Develop collaborative evidence-based standards of care including medication management and care engagement process.  | Pass & Complete |  |
|   | Milestone #3 Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.                                  | Pass & Ongoing  |  |
|   | Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.   | Pass & Ongoing  |  |
|   | Milestone #5 Co-locate primary care services at behavioral health sites.  | Pass & Ongoing  |  |
|   | Milestone #6 Develop collaborative evidence-based standards of care including medication management and care engagement process.  | Pass & Ongoing  |  |
|   | Milestone #7 Conduct preventive care screenings, including physical and behavioral health screenings.   | Pass & Ongoing  |  |
|   | Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.   | Pass & Ongoing  |  |
|   | Milestone #9 Implement IMPACT Model at Primary Care Sites.  | Pass & Ongoing  |  |
|   | Milestone #10 Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.  | Pass & Ongoing  |  |
|   | Milestone #11 Employ a trained Depression Care Manager meeting requirements of the IMPACT model.  | Pass & Ongoing  |  |
|   | Milestone #12 Designate a Psychiatrist meeting requirements of the IMPACT Model.  | Pass & Ongoing  |  |
| Milestone #13 Measure outcomes as required in the IMPACT Model.       | Pass & Ongoing  |                 |  |
| Milestone #14 Provide "stepped care" as required by the IMPACT Model. | Pass & Ongoing  |                 |  |



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|------------|---|-----------------|--|
|            | Milestone #15 Use EHRs or other technical platforms to track all patients engaged in this project.  | Pass & Ongoing  |  |
| 3.c.i      | Module 3.c.i.2 - Patient Engagement Speed   | Pass & Ongoing  |  |
|            | Module 3.c.i.3 - Prescribed Milestones  |                 |  |
|            | Milestone #1 Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.   | Pass & Complete |  |
|            | Milestone #2 Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.  | Pass & Ongoing  |  |
|            | Milestone #3 Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.  | Pass & Ongoing  |  |
|            | Milestone #4 Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.   | Pass & Ongoing  |  |
|            | Milestone #5 Ensure coordination with the Medicaid Managed Care organizations serving the target population.  | Pass & Ongoing  |  |
|            | Milestone #6 Use EHRs or other technical platforms to track all patients engaged in this project.   | Pass & Complete |  |
|            | Milestone #7 Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.  | Pass & Ongoing  |  |
| 3.d.ii     | Module 3.d.ii.2 - Patient Engagement Speed  | Pass & Ongoing  |  |
|            | Module 3.d.ii.3 - Prescribed Milestones   |                 |  |
|            | Milestone #1 Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.  | Pass & Ongoing  |  |
|            | Milestone #2 Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke.                               | Pass & Complete |  |
|            | Milestone #3 Develop and implement evidence-based asthma management guidelines.   | Pass & Complete |  |
|            | Milestone #4 Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans. | Pass & Complete |  |
|            | Milestone #5 Ensure coordinated care for asthma patients includes social services and support.  | Pass & Ongoing  |  |
|            | Milestone #6 Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.   | Pass & Ongoing  |  |
|            | Milestone #7 Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.   | Pass & Ongoing  |  |
|            | Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.   | Pass & Complete |  |





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| Project ID   | Module Name / Milestone #   | Review Status   |  |
|--|---|-----------------|--|
| 3.f.i  | Module 3.f.i.2 - Patient Engagement Speed   | Pass & Ongoing  |  |
|  | Module 3.f.i.3 - Prescribed Milestones  |                 |  |
|  | Milestone #1 Implement an evidence-based home visitation model, such as the Nurse Family Partnership, for pregnant high-risk mothers including high-risk first time mothers.  | Pass & Complete |  |
|  | Milestone #2 Develop a referral system for early identification of women who are or may be at high-risk.  | Pass & Complete |  |
|  | Milestone #3 Establish a quality oversight committee of OB/GYN and primary care providers to monitor quality outcomes and implement new or change activities as appropriate.  | Pass & Ongoing  |  |
|  | Milestone #4 Use EHRs or other IT platforms to track all patients engaged in this project.  | Pass & Ongoing  |  |
|  | Milestone #5 Identify and engage a regional medical center with expertise in management of high-risk pregnancies and infants (must have Level 3 NICU services or Regional Perinatal Center).  | Pass & Ongoing  |  |
|  | Milestone #6 Develop a multidisciplinary team of experts with clinical and social support expertise who will co-manage care of the high-risk mother and infant with local community obstetricians and pediatric providers.  | Pass & Ongoing  |  |
|  | Milestone #7 Develop service MOUs between multidisciplinary team and OB/GYN providers.  | Pass & Ongoing  |  |
|  | Milestone #8 Utilize best evidence care guidelines for management of high risk pregnancies and newborns and implement uniform clinical protocols based upon evidence-based guidelines.  | Pass & Ongoing  |  |
|  | Milestone #9 Ensure that all PPS safety net providers are actively sharing EHR systems or other IT platforms with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3. | Pass & Ongoing  |  |
|  | Milestone #10 Ensure that EHR systems or other IT platforms used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.   | Pass & Ongoing  |  |
|  | Milestone #11 Use EHRs or other IT platforms to track all patients engaged in this project.   | Pass & Ongoing  |  |
|  | Milestone #12 Develop a Community Health Worker (CHW) program on the model of the Maternal and Infant Community Health Collaboratives (MICHC) program; access NYSDOH-funded CHW training program.   | Pass & Ongoing  |  |
|  | Milestone #13 Employ a Community Health Worker Coordinator responsible for supervision of 4 - 6 community health workers. Duties and qualifications are per NYS DOH criteria.   | Pass & Complete |  |
|  | Milestone #14 Employ qualified candidates for Community Health Workers who meet criteria such as cultural competence, communication, and appropriate experience and training.   | Pass & Complete |  |
|  | Milestone #15 Establish protocols for deployment of CHW.  | Pass & Ongoing  |  |
| Milestone #16 Coordinate with the Medicaid Managed Care organizations serving the target population. | Pass & Ongoing  |                 |  |
| Milestone #17 Use EHRs or other IT platforms to track all patients engaged in this project.          | Pass & Ongoing  |                 |  |
| 4.a.iii  | Module 4.a.iii.2 - PPS Defined Milestones   | Pass & Ongoing  |  |
| 4.c.ii   | Module 4.c.ii.2 - PPS Defined Milestones  | Pass & Ongoing  |  |



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**Providers Participating in Projects**

|                            | Selected Projects |                 |               |                |               |               |                |               |                 |                |         |
|----------------------------|-------------------|-----------------|---------------|----------------|---------------|---------------|----------------|---------------|-----------------|----------------|---------|
|                            | Project 2.a.i     | Project 2.a.iii | Project 2.b.i | Project 2.b.iv | Project 3.a.i | Project 3.c.i | Project 3.d.ii | Project 3.f.i | Project 4.a.iii | Project 4.c.ii | Project |
| Provider Speed Commitments | DY4 Q4            | DY4 Q2          | DY4 Q4        | DY3 Q4         | DY4 Q4        | DY4 Q4        | DY4 Q2         | DY2 Q4        |                 |                |         |

| Provider Category                              |            | Project 2.a.i        |     | Project 2.a.iii      |     | Project 2.b.i        |     | Project 2.b.iv       |     | Project 3.a.i        |     | Project 3.c.i        |     | Project 3.d.ii       |     | Project 3.f.i        |     | Project 4.a.iii      |   | Project 4.c.ii       |   | Project              |  |
|--|------------|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|---|----------------------|---|----------------------|--|
|  |            | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |     | Selected / Committed |   | Selected / Committed |   | Selected / Committed |  |
| Practitioner - Primary Care Provider (PCP)     | Total      | 294                  | 388 | 276                  | 211 | 248                  | -   | 281                  | 271 | 253                  | 177 | 251                  | 157 | 231                  | 142 | 234                  | -   | 234                  | - | 251                  | - |                      |  |
|  | Safety Net | 175                  | 190 | 164                  | 103 | 150                  | 106 | 167                  | 132 | 154                  | 66  | 152                  | 78  | 139                  | 70  | 140                  | 114 | 143                  | - | 152                  | - |                      |  |
| Practitioner - Non-Primary Care Provider (PCP) | Total      | 834                  | 951 | 781                  | 24  | 698                  | -   | 813                  | 42  | 738                  | 44  | 735                  | 39  | 693                  | 18  | 714                  | -   | 711                  | - | 751                  | - |                      |  |
|  | Safety Net | 236                  | 327 | 215                  | 9   | 201                  | 18  | 220                  | 25  | 215                  | 24  | 213                  | 14  | 201                  | 7   | 201                  | 17  | 203                  | - | 227                  | - |                      |  |
| Hospital                                       | Total      | 1                    | 3   | 1                    | -   | 1                    | -   | 1                    | 1   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | - | 1                    | - |                      |  |
|  | Safety Net | 1                    | 4   | 1                    | -   | 1                    | 0   | 1                    | 2   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | 0   | 1                    | - | 1                    | - |                      |  |
| Clinic   | Total      | 8                    | 27  | 6                    | 3   | 4                    | -   | 6                    | -   | 8                    | 6   | 6                    | 4   | 3                    | 1   | 3                    | -   | 5                    | - | 6                    | - |                      |  |
|  | Safety Net | 7                    | 25  | 5                    | 5   | 4                    | 2   | 5                    | -   | 7                    | 9   | 5                    | 5   | 3                    | 2   | 3                    | 1   | 5                    | - | 5                    | - |                      |  |
| Case Management / Health Home                  | Total      | 8                    | 19  | 6                    | 6   | 2                    | -   | 7                    | 4   | 3                    | -   | 3                    | 5   | 3                    | 3   | 3                    | -   | 3                    | - | 6                    | - |                      |  |
|  | Safety Net | 5                    | 10  | 4                    | 4   | 1                    | 1   | 4                    | 2   | 2                    | -   | 2                    | 2   | 1                    | 1   | 2                    | 1   | 2                    | - | 4                    | - |                      |  |
| Mental Health                                  | Total      | 142                  | 179 | 136                  | 9   | 117                  | -   | 140                  | -   | 130                  | 16  | 128                  | 10  | 115                  | -   | 123                  | -   | 126                  | - | 130                  | - |                      |  |
|  | Safety Net | 44                   | 92  | 40                   | 6   | 34                   | 7   | 42                   | -   | 41                   | 12  | 39                   | 6   | 33                   | -   | 34                   | -   | 37                   | - | 39                   | - |                      |  |
| Substance Abuse                                | Total      | 11                   | 28  | 5                    | 3   | 4                    | -   | 9                    | -   | 8                    | 6   | 5                    | 2   | 3                    | -   | 3                    | -   | 4                    | - | 7                    | - |                      |  |
|  | Safety Net | 9                    | 30  | 4                    | 3   | 3                    | 2   | 7                    | -   | 7                    | 6   | 4                    | 2   | 2                    | -   | 2                    | -   | 4                    | - | 5                    | - |                      |  |
| Nursing Home                                   | Total      | 2                    | 21  | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | - | 1                    | - |                      |  |
|  | Safety Net | 2                    | 1   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | -   | 1                    | - | 1                    | - |                      |  |
| Pharmacy                                       | Total      | 3                    | 3   | 2                    | 0   | 1                    | -   | 2                    | -   | 1                    | -   | 1                    | 0   | 1                    | 0   | 1                    | -   | 1                    | - | 1                    | - |                      |  |
|  | Safety Net | 1                    | 2   | 1                    | 0   | 1                    | 0   | 1                    | -   | 1                    | -   | 1                    | 0   | 1                    | 0   | 1                    | -   | 1                    | - | 1                    | - |                      |  |
| Hospice  | Total      | 2                    | 2   | 1                    | -   | 0                    | -   | 2                    | -   | 0                    | -   | 0                    | -   | 1                    | -   | 2                    | -   | 1                    | - | 0                    | - |                      |  |



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| Provider Category             |            | Project 2.a.i        |     | Project 2.a.iii      |    | Project 2.b.i        |    | Project 2.b.iv       |    | Project 3.a.i        |    | Project 3.c.i        |    | Project 3.d.ii       |    | Project 3.f.i        |    | Project 4.a.iii      |   | Project 4.c.ii       |   | Project              |  |
|-------------------------------|------------|----------------------|-----|----------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|---|----------------------|---|----------------------|--|
|                               |            | Selected / Committed |     | Selected / Committed |    | Selected / Committed |    | Selected / Committed |    | Selected / Committed |    | Selected / Committed |    | Selected / Committed |    | Selected / Committed |    | Selected / Committed |   | Selected / Committed |   | Selected / Committed |  |
|                               | Safety Net | 2                    | 0   | 1                    | -  | 0                    | -  | 2                    | -  | 0                    | -  | 0                    | -  | 1                    | -  | 2                    | 0  | 1                    | - | 0                    | - |                      |  |
| Community Based Organizations | Total      | 1                    | 13  | 0                    | 1  | 0                    | -  | 0                    | 1  | 0                    | 2  | 0                    | 0  | 0                    | 0  | 0                    | -  | 0                    | - | 0                    | - |                      |  |
|                               | Safety Net | 0                    | -   | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | - | 0                    | - |                      |  |
| All Other                     | Total      | 661                  | 714 | 623                  | 47 | 555                  | -  | 642                  | 60 | 594                  | 51 | 588                  | 49 | 538                  | 35 | 542                  | -  | 532                  | - | 590                  | - |                      |  |
|                               | Safety Net | 335                  | 356 | 311                  | 7  | 282                  | 15 | 323                  | 18 | 303                  | 12 | 297                  | 10 | 272                  | 5  | 273                  | 18 | 269                  | - | 298                  | - |                      |  |
| Uncategorized                 | Total      | 206                  | -   | 181                  | -  | 146                  | -  | 199                  | -  | 164                  | -  | 163                  | -  | 147                  | -  | 151                  | -  | 0                    | - | 164                  | - |                      |  |
|                               | Safety Net | 2                    | -   | 1                    | -  | 1                    | -  | 2                    | -  | 1                    | -  | 1                    | -  | 2                    | -  | 2                    | -  | 0                    | - | 1                    | - |                      |  |
| Additional Providers          | Total      | 0                    | -   | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | - | 0                    | - |                      |  |
|                               | Safety Net | 0                    | -   | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | -  | 0                    | - | 0                    | - |                      |  |

**Additional Project Scale Commitments**

**Instructions:**

Please indicate the scale of the categories below that meet all of the project requirements committed to in the Project Plan Application. Documentation must be submitted in Excel format in the quarter when the PPS provider speed commitments for a particular project are due. This documentation should include the target category(e.g. Medical Villages, Emergency Departments with Care Triage, Community-based navigators, etc.), the project ID(e.g. 2.a.iv,2.a.v,3.a.ii, etc.), and the name of the providers/entities/individuals associated with this project, if applicable.

| Project Scale Category                         | Project | Selected | Committed |
|--|---------|----------|-----------|
| Expected Number of Ambulatory ICUs Established | 2.b.i   | 0        | 2         |
| Number of programs                             | 3.f.i   | 0        | 6         |

\* Safety Net Providers in Green

| Participating in Projects |  |       |         |       |        |       |       |        |       |         |        |  |  |
|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name             | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Grossman Joseph A Md      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Izquierdo Richard Md      | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Teich Marvin L Md         | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Szteibok Maurice Md       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |  |
| Reyes Juan D Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |  |



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| Participating in Projects     |  |       |         |       |        |       |       |        |       |         |        |  |
|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Melamed Samuel L Md           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cruz Juan R Md Pc             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Smith Ernst Pc Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zeller Barbara C Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Pajela Pedro R Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hernandez Marco T Pc Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dwarka Regev Ragbardial       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Madan Bhattia Paul Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kalafatic William H           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gomez David A Md              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Reggev Avner Md               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Saeed Babra Md                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Denis Jean R Md               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rosenstock Paul R Md          | Practitioner - Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Russell Robin O Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Irwin Michael R Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kadam Shivaji L Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gottesman Kenneth S Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Thomas Chavannes              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Menon Latha N Md              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vilabrera David Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Napoli Michael J Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Aggarwal Neena Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kavet Jay A Md                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alerte Marc Antoine R Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Navarro Hector Rodriguez Md   | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Ballas Mayer Md Pc            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Go Teresita Alo Md            | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Na Illsung                    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Anilkumar Sureshchandra | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Bansal Om Prakash Md          | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |



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|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|---|
| Provider Name              | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Roman Jaime Francisco Md   | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |   |   |
| Wilkins Robert Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Friedman Ross Md           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Calamia Vincent Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Auguste Jean K Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Escher Jeffrey Ethan Md    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Mensah Samuel K Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Mohammad Acklema Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Salder Rufus E Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Ortiz Jose Carlos Md       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |   |
| Seth Lalit Mohan Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Sacolick Benzion Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Babb Frank C Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Ramis Carmen Maria Md      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Patel Hemant Kanubhai Md   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Fajardo Bienvenido Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |   |
| St Louis Yolaine Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Bookhardt-Murray Lois J    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Bitterman Jacalyn S Md     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Gupta Sindhu Md Pc         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Neuendorf James Lee Md     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Jean Ernst F Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |   |   |
| Rodriguez Jose I Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Lutas Elizabeth Mary Md    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |   |
| Hammer John T Md           | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |   |   |
| Duncalf Richard Michael Md | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Garcia Gabriel Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Absy-Jaghab Minou Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Salomon Danielle Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Gazzara Paul C Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| John David H A             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |



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|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Remy Prospere Md              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Balikcioglu Abdo Md           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fresneda Caridad              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Uday Kalpana Appajappa Md     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Liriano Octavio Antonio Jr Md | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |
| Shear Mitchell Barry Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Moran-Almonte Roberto A Md    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Khatiwala Vijay V Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kerolle Harold Fritz Md       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Beach Paul W Jr Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Walsh Robert Md Phd           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Reich John Douglas Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Goyzueta Franz Esteban Md     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Mamtora Pankaj Kanji Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Etienne Viviane Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sacco Joseph P Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Demopoulos Byron P Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nawaz Jamil A Md              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Teffera Fassil Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Perez Hector Md               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Mclean Barbara Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hall-Ross Sandra M Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Deleon Samuel Anthony Md      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jackson Mark H Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Torres Janette A Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Benoit Marcel M Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Verna Yves Georges Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Diaz-Fuentes Gilda Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Murayama-Greenbaum Robert Md  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bermudez Rachel Irene Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pedro Antonio Corzo           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |



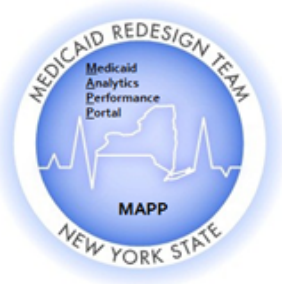
**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects    |  |       |         |       |        |       |       |        |       |         |        |  |
|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Sherman Peter A Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rafiq Amerha Md              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Daniel Myrta Md              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rabinowitz Michael Ray       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pelzman Fred Nathan Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Baez Daysi Md                | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Battu Vasantha Kumari        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cruz Yvonne Md               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Moquete Ramon Andres Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Tolbert-Walker Derrick J Md  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Arthur Jude Kwame Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Feygin Polina Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Siciliano Donna              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lewis Cynthia Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Adeniyi Ayoade O Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Chaula Paresh Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yalla Rajya L Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Framm Stuart R Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tang Ian Tsai-Leu Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Santos Marissa T             | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Cindrich Richard             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mevs Jean                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Costas-Katz Carmen Silvia Md | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jimenez Luis                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Anderson Patricia Althea     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kin Lin Lin Md               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhate Priyadarshini A Md     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lefevre Cluny P Do           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Robie Kristin                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kerlegrand Pascale Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Battle Jose E Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



## New York State Department Of Health Delivery System Reform Incentive Payment Project

### DSRIP Implementation Plan Project

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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Domingo Melchor T Md Pc      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ariganjoye Rafiu O Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pierre Louisdon Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pagan Diane Elizabeth        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Muir Eulalee Elsada          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dunner Ricardo Orlando Md    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Grubin Cindy C Do            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paulus Suresh Kumar Do       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Wittenberg Ian S Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mcdonald Anmarie C Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fedrick Joseph Anthony Md    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Luna Betty Md                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Harris Joseph Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Beira Richard Joseph Md      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gonzalez Patria Md           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Patel Rasik Lal Md           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Perry Russell Joseph Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fagbemi Moronkeji Olapade Md | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Augustine Gerrad Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mendez Luis Rafael           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Yu Chin Hsien                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mohammad Sajjad              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Salako Abayomi O Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Purswani Murli Udham Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Moteelall Meena Kumarie Md   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Roach Keith Md               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sawlani Deepak Jaikishan Md  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shur Irina N Md              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tung Judy Md                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Manwani Savita S Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Parola Claude Edouard        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |





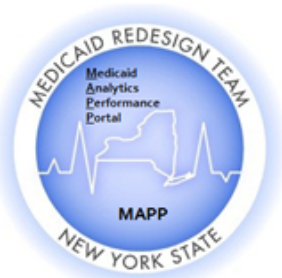
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|--|---|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                          | Provider Category                                 | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Hochster Howard James Md               | Practitioner - Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |  |
| Olson Arik Robert Md                   | Practitioner - Primary Care Provider (PCP)        | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Stephenson Karen Md                    | Practitioner - Primary Care Provider (PCP)        | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Tayts Lev Do                           | Practitioner - Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |  |
| <b>Chan Tricia Md</b>                  | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Zeana Cosmina Md</b>                | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Waithe Kenrick Md                      | Practitioner - Primary Care Provider (PCP)        | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Fano Michael</b>                    | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Rosen Paul David Md                    | Practitioner - Primary Care Provider (PCP)        | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Yin Xiaoshuang Md                      | Practitioner - Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |  |
| <b>Kanter Timothy Joseph Md</b>        | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Christophe Gladys                      | Practitioner - Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |  |
| <b>Zapata Wendy Md</b>                 | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>West Denise</b>                     | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Warren Caleen Maria</b>             | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Amanquah Lena A Do</b>              | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Asante Baah Md</b>                  | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Gutnik Igor Md</b>                  | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Weeks Williams David</b>            | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |  |
| <b>Toner Laura</b>                     | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Lando Sister Melinda</b>            | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Ally Shamiza Alima Md</b>           | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Miller Hanan G Md</b>               | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Koshy George P Md</b>               | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Arias-Florez Elizabeth Cristina</b> | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Boyar Karyn Lee</b>                 | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Venkatram Sindhaghatta Md</b>       | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Casas Jacinto</b>                   | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Timoney Maria Cnm</b>               | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| <b>Maje Hafiz</b>                      | <b>Practitioner - Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |  |
| <b>Mejia Christophe</b>                | <b>Practitioner - Primary Care Provider (PCP)</b> | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Palomino Sara                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| King Angela                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gracia Philome Jean Herve Md | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Padmavathi Murakonda Md      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Piacente Dominick N Md       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kumbum Kavitha Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rendeiro Susanne             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Timothy Beverly Antonia Rn   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bogdanov Assen Petrov Md     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Burney Nagma Md              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Greenidge Anthony A Md       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jacob Viju                   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Iqbal Pervaiz Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Macias Guadalupe             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rahman Mohammad M Md         | Practitioner - Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Maslavi Saul Fred Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Valerio Rubi Mosesto Md      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Santiago Allan Realin Md     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Quiban Ambrosio M Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Djen Simon                   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Chow Grace A Md              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Migias Nikolaos A Md         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Owusu George E Md            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zellan Jonathan D Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Rolston Sandra A Md          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hagmann Stefan Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dapkins Isaac Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Machuca Jenny Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lopez Jose Antonio Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fievre Garnes Marie Ft Md    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Makkala Venkateshwara R Md   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



## New York State Department Of Health Delivery System Reform Incentive Payment Project DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects        |  |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
|----------------------------------|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Provider Name                    | Provider Category                          | 2.a.i                               | 2.a.iii                             | 2.b.i                               | 2.b.iv                              | 3.a.i                               | 3.c.i                               | 3.d.ii                              | 3.f.i                               | 4.a.iii                             | 4.c.ii                              |  |
| Ho James Chung Md                | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> |  |
| Shah Nimesh Kesharichand Md      | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Koizumi Christina Haru Md        | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Sinclair Paula Almalinda Md      | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Gonzalez Efrain Md               | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Chowlera Rachana                 | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Louis-Jacques Nadja Rn           | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> |                                     |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Thomas Johnny Md                 | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Weissman Matthew Aron Md         | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Franchin Giovanni Md             | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Punj Sonia X                     | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> |  |
| Atherley-Ward Allison Pauline Md | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Guido Giancarlo R Md             | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Reddi Vijaya Govinda Md          | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Adair Robert                     | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Tavares Rosanabela Md            | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Shuja Mohammad Tariq Md          | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Flattau Anna Md                  | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Antonios Vera Salim Md           | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Andrews Charlene Andrea Md       | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Miranda Jeanette                 | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Makhdomi Sabina                  | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Auld Clara Stringer              | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Henao Joseph                     | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Isaacs-Charles Karen Ann Md      | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Jaiswal Arti Chander Md          | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Benyaminova Irina Md             | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Regalado Erika Md                | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Samuel Joice Md                  | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Ganti Valli Md                   | Practitioner - Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Card Andrea Dione Md             | Practitioner - Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects |  |       |         |       |        |       |       |        |       |         |        |  |
|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Akella Sai L Md           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pisipati Ramasita C Md    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Robinson Marcia Renee     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lee Jee Md                | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Rodriguez Edna V Md       | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Perez Salvador Onesimo Md | Practitioner - Primary Care Provider (PCP) | ✓     |         |       |        |       |       |        |       |         |        |  |
| Wang John Tsihsian Md     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Barakat Maged Md          | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dellatto Patricia         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tiburcio Jose Frank Md    | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Muniz Elisa Iraida Md     | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Shehigian Aline Ann       | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pastor Charles Md         | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Serrano Ileana            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Soni Mathew Md            | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Michael James Mcnett      | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Collins Inyanga           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Joseph Gina Md            | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Vazquez-Ayala Manuel      | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Newport Sharon            | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Meera Sohail Md           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Menon Anupama             | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Adeyinka Adebayo          | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Nagvi Zeenat Md           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Predrag Popovic Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Emem Uche Okonkwo         | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Ruiz Angel                | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Vatsan Anu                | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Widjaja David             | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lvovsky Dmitry            | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Kempton Patricia B        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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Bronx-Lebanon Hospital Center (PPS ID:27)

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| Participating in Projects       |  |       |         |       |        |       |       |        |       |         |        |  |  |
|---------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                   | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Thomas Bindhu Kanjiravilayil Md | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Nunez Denise Joanna Md          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Thuy-Tien Le Dam Md             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Nancy Lynn Chez                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Ihimoyan Ariyo A Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Rutherford Cynthia              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Khandavilli Prasanna            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Balde Alseny Md                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Saxena Amit K Md                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Szygiel George                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jasti Jyothi                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chan Wendy                      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chambers Jennifer Angella       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Amparo M Ramirez Md             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Flanagan Abiga                  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Benjamin Taisha Lashon          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Joseph Cynthia                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Edwards Teryn                   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Anele Slezinger                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Rimmer Linda Marie Gawronski    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Moberg Kenneth A                | Practitioner - Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Hinestroza Howard Md            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Duncan Neasha                   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Martin Monica A                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Quintanilla Julio Ricardo       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jagarlamudi Padmavathi          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Shpitalnik Larisa               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Amit Goel                       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Maria Soledad Perea Barbosa     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Genuady Jennifer                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Summers Rebecca                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |



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| Participating in Projects  |  |       |         |       |        |       |       |        |       |         |        |  |
|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Apolaya Pamela Evelyn      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Narula Anita               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Amin Prina Pandya          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hahn Erica Kyle            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carthen Dashima Md         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Charnow Noemi              | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Escourse Tamikque          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hill Keran                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Carnevale Caroline         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Skipski Dina               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dubois Elizabeth Marie     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Johnson Julius Iii         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Balfour Jennifer           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Trossello Catherine        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bolan Claire               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Joseph Myriam              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cellin Melissa Maria       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tieng Arlene Tan           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tafreshi Saeid             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kadiyala Sri               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Latika Prajna              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dudek Mona                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Napolitano Daniel Louis    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Denny Martin               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Valeria V Loukanova-Ivanov | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Degraft-Johnson Ama        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Penrose Sarah              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ponce Sara                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kelly Paul James Md        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fundo Fiona                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Peyman E Younesi Md        | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                   | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Martin Michelle                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mochizuki Takahashi Miki Emilia | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tan Jenny Yu                    | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Das Ashutosh                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Raveneau Banegas Gladys Yaneth  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhagat Vinod Md                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jenkins Monique                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Balachandra Shirish Krishna     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Giurleo Patricia                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Gomez-Marquez Jose C            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gogineni Anil Kumar             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Young-Geye Stephanie            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fernandez Beverly A             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cancio Morales Nestor           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Zayas Jacqueline Dana           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mansouri Giti                   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mallapu Shravan K               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Reena J                   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kyei-Anti Afua                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Petros Jessica Theresa          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Slezinger-Mejia Albert          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mahubani Shalu                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bornacelly-Perez Michel         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Etokhana Kenneth                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Abu Loveth                      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kwankam Maureen                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kelly Roberta                   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Jakerin Ahmed K                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Narcisse Debra                  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cano Nefertiti                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mukalla Srilakshmi              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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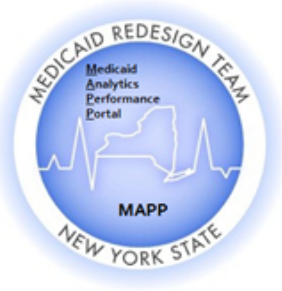
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|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Agopian Eliz Hazar            | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Vootla Vamshidhar             | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Wiesinger Katherine           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sanders Lauren Jacqueline     | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Majeed Sohaib                 | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gasinu Eli                    | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Anglade Claudia               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Staples Karen                 | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Quindor Rhealynne B           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Cabral Laiheng                | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Aung Khun Zawhtet             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nagapaga Madhavi              | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Singh Manisha                 | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dumrese Danielle Lee          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Watson Kimberly Charytina     | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Paz Jennifer                  | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Shunamon Nicole               | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Okafor-Mbah Gomez Choima      | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Singer Karyn                  | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Kim Sharon Hyun Joo           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Tanke Theodore                | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gonzalez Katherne             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hall Tami L                   | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ouadi Amar                    | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Jean-Jacques Lamerchie Mohane | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Okoye Safiyyah Maryam         | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mckinney Robin Cylinthia      | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Mercedes Angela               | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Kamat Sunil Gurudas           | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Nasr Rahib                    | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Arthur Richard Wilfred        | Practitioner - Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |





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|---------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                   | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Kamath Aviva Michele            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Wade Mark                       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Gentes Meredith                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Mikheyev Vyacheslav             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Siddiqui Umair                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Boyd Jeremy                     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Larish Lyvia                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| McGinnis Nathan Lamar           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Irigela Maheswara Reddy         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Prishutova Anna                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Hampton Elisa Padilla           | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Erickson Aimee                  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Chekuri Anita                   | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Carl Lamour-Ocean Carline       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Perez Martha                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Ntiamoah Kwabena                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chamarthy Sri Lakshmi Annapurna | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Rodriguez-Jaquez Carlos R       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Schachter Lisa                  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Dianalan Johaira                | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Mastrianni Mary Elizabeth       | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Quick Ashley J                  | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chan York Sing                  | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Kusher Matthew Scott            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Sinha Ghazal                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Barcavage Shaun                 | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Franco Bernadette               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jimenez-Morales Lucia O         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Stibitz Lisa Marie              | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Cole Davin R                    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Arya Kapil                      | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                          | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Ali Amanda Elizabeth      | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mitchell Clemaine C       | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Deloria John Edward       | Practitioner - Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Mihir Patel               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Villafana Juan H          | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Adrish Muhammad           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Salazar Edgard            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mbayanga Musulu           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Navarro Carlos Alberto    | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sudhakar Ayilam           | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Strong Jennifer Elizabeth | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Nayudu Suresh Kumar S     | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Braswell Jessica M        | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Morrow Lisa               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gauthier Angie R          | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Moss Kara L               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gonzalez Pedro            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cimt Karene               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Treyster Zoya             | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ghael Priya               | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gusic Blaze               | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Washington Deanna         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jankowska Izabela         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Epstein Micheline         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Brar Amandeep             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perugu Vijaya             | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kant Sandipagu            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Manzoor Sohail            | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lee Nancy                 | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nowakowski Joanna         | Practitioner - Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ferguson Sacha            | Practitioner - Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



## New York State Department Of Health Delivery System Reform Incentive Payment Project

### DSRIP Implementation Plan Project

#### Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects   |  |       |         |       |        |       |       |        |       |         |        |  |
|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Partos Nancy                | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Blidnaya Lana               | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Brutus Valerie              | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Maggio Johanna Medodie      | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Abdelaal Hany Dr.           | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |
| Villa Tatiana               | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Knibbs Melida Stewart       | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Pehr Marcia Md              | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Gordon Barry Dr.            | Practitioner - Primary Care Provider (PCP)     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Reyes Darcel                | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Martin Luther King Hlth Ctr | Practitioner - Primary Care Provider (PCP)     |       |         |       |        |       |       |        |       |         |        |  |
| Howard June                 | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Azubuike Abigail            | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Romanoff Robert Dr.         | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Migrace Medical Practice Pc | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Ramon Delmonte Md Pc        | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Martin Amy                  | Practitioner - Primary Care Provider (PCP)     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Fellner Michael J Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Furey Robert J Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Traykovski Alexander Md     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Schreiber Zwi A Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Levy Jerome H Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bryskin Lawrence Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gumbs Milton A Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gurland Judith E Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vaca Miller Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sharma Chandra M Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yoon Jing Ja Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tabaddor Kamran Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ungsunan Pituck Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Depaula Roberto Pc Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



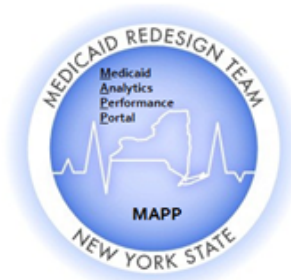
## New York State Department Of Health Delivery System Reform Incentive Payment Project

### DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects     |  |       |         |       |        |       |       |        |       |         |        |  |
|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Mehta Dinesh Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Waseem Tariq Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Dasgupta Manash K Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bernales Eduardo D Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Westfried Morris Pc Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Deutsch Sokol Robyn H Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhalodkar Narendra C Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Surendra R Dds          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fiterstein Gerald Dds         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zimbard Alan T Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Weiner Howard A Dds           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Oppenheimer Joseph S Dds      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jay E Selman Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mccurtis Henry Lloyd Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yared Thomas A Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Young Michael C Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kupietz Samuel S Phd          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Herwig Kenneth J Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Glockenberg Aaron Dpm         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dave Mahendraray B Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chiaromonte Lawrence T        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Throggs Neck Neurological D&T | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Naveh Marcia Spiegel Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Chern Relly D Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fleiss David J Pc Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Kaplan Robert P               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kaplan Mitchel A Md           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Finestone Jacob Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Robotti Flavia Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Parithivel Vellore S Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kao Daniel Thomas Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |



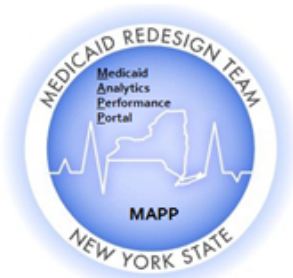
**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

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| Participating in Projects   |  |       |         |       |        |       |       |        |       |         |        |  |
|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Radna Richard J Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vaccariello Charles J Pc Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Neuman Larry M Md           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Esses Jacob Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Klein Gary M Dds            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mankad Bharat M             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rudikoff Donald Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kim Mae Hee Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kairam Ramamohana R Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Goldfarb Eric Mark Dds      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Koppel Barbara Sue Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dudhia Bhupendra Vrajlal Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Weinberg Gerard Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Ramanbhai C Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Scotti Lorenzo Louis Dpm    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kahn David I Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ruiz Armando Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Kramer Marshall D Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hong Byoung Ee Dds          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pedro A Suarez              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Forlenza Thomas Joseph Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Weissbart Clyde H Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Wolfson Mitchell Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yurberg Emily R Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Santiago Francisco Hizon Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Damore Joseph F Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Charles Joseph E Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Winston Jonathan Allan Md   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kramer Lawrence David Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lazar John                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Brown Marc D Dds            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Heath Desmond Md Pc        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Osei Tutu John Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Stiller Luis F Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fraenkel David Mark Dds    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mayers Martin Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Renvoize Guy A Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Arnstein Ellis Jay Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Viviano Ann T Phd          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gochman Richard J Dds      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pierre Paul Antoine Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Guy Ali Eraj Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alvis Robert C Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kahn Judith Eve            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Shafraan Jacob C Od        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Singh Narinder Pal Dds     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Prager Marc Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sundaresan Narayan Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Curras Ernesto B Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dundy Richard A Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Henderson Cassandra E Md   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Persaud Vyas Durga Md      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cooper Charles Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Blass Joel Mitchell Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Krugley Richard A Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hilfer Jane Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Brito Mercedes A Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Eng Francis S Dds          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kaushik Chandra S Dds      | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Jones Lauren Sue           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rigor Virgilio U Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Delloio Joseph Anthony Dpm | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



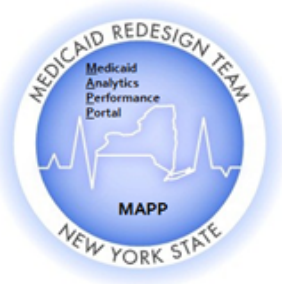
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| Participating in Projects     |  |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
|-------------------------------|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Provider Name                 | Provider Category                              | 2.a.i                               | 2.a.iii                             | 2.b.i                               | 2.b.iv                              | 3.a.i                               | 3.c.i                               | 3.d.ii                              | 3.f.i                               | 4.a.iii                             | 4.c.ii                              |  |
| Fener Ronald                  | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Dickerson Robert F Md         | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> |  |
| Elkin Rene Md                 | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Rios Gregory                  | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Paz Vistoria Belisario        | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Young Constance A Md Pllc     | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Lichtenstein Ralph B Md       | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Beards Ashley Harris Dmd      | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Khaneja Satish C Md           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Ritter Diane Md               | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Rosenbaum Pearl S Md          | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Gasalberti Richard Anthony Md | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Levner Charles                | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Auricchio John Steven Dpm     | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Cosgrove John M Md            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Burack Joshua H Md            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Kokotek Blair H Md            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Coombs Kenneth E Dpm          | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Lauer Simeon A Md             | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Fay Colleen M Md              | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Gonzalez Eulogio Md           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Manheimer Eric D Md           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> |                                     |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Costley-Hoke Karen M Md       | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Moulton Thomas Md             | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Fromer Mark David Md          | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Chin Henry Thickbin Md        | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Afran Scott Ian Md Pc         | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Freeman Robert A              | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Fong Jane Md                  | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Ganti Sudha Rajaram Md        | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Uehlinger Joan M Md           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |



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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Girishkumar Hanasoge T Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shah Ajay K Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kirschenbaum Ira H Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gheorghiu Olimpia Tintea Md  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Borakove Larry Steven        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alabi Amos Ade               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ganey James Hobson Dds       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gates Paul E Dds             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Telzak Edward Elliot Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sanchez Lacay Jose Arturo Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Anderson Patrick             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Johnson Michael Norman Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Salama Meir Md               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Greenfield Fred D Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kurtz Marshall B Do          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bainbridge Ronald R Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mohandas Kala Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Darwin Buschman Md Pc        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bakalchuk Leonard Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Angkustsiri Kasem Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Williams Hallie Aurelia Dds  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chilimuri Sridhar S Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Munsayac Adele T Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jaghory Mohammad Zia Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Solomon Robert D Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Marder Jonathan Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Yee Lily Fong Cho Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Russell Barbara K Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dow John Paul Dds            | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Feldman David S Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Babu Ramesh Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |





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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Stern Julia Elizabeth Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Karpel Barry M Do            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Novogrodsky Raphael Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sanchez-Feliz Sonia Dds      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Menegas Jeffrey G Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Mishra Aruna Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| White Myra P Md              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dixon Christopher Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Valentine Dental Office Pc   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Riess Andrzej J Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sabbagh Elliot Dds           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zin Thant Md                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Clarke Vanessa T Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fruitman Edward              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gadioma Roy V Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bien-Aime Jean L Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Holmberg Arthur Iii          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Torres Gluck Jose A Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Birnbaum Israel              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gilchrist Brian F Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Klugman Susan Debra Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kirschstein Jorge Noberto Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Go Eliseo A Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Carr Samuel Stephen Dpm      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Coffey John P Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Simon Robert M Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Matuza Albert Robert Dds     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Dieudonne Arry Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rowe Timothy Owen            | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |  |
| Lee Sur Bong Dds             | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Mendola Antony J Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Billotti Thomas J         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Martinez Charles Michael  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Revan Sharon Levina Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Orjuela Hernando Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Drooker Martin Allan Md   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hinson Raymond            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vega Roy                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Weidenheim Karen          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Niazi Masooma Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nunberg Stacy             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Morris James Randall Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lipsitz Evan Coulson Md   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lippman Eric Scott Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bach-Bachich Vjera Md     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shenoy R Roopalekha Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Liburd Jennifer D Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hanan Scott Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Oraee Saeed Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Schwartz Scott C Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Haber Linda S             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rizvi Firdous Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Villar Ofelia Tameta Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hecht Robert Morris Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hakimian Navid Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Mayank              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bulsara Girish M Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rameshwar Karamchand Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cohen Aaron Howard Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Olivera Rosemarie R Cnm   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dowrich Ingrid Antoinette | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mejia Fernando Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



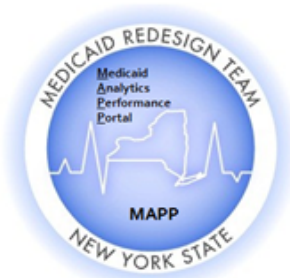
**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects  |  |       |         |       |        |       |       |        |       |         |        |  |
|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Devine Jeanne M Phd        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rubinchik Edward Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Daley Lisa M Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kimmel Martin J Dds        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Towner Robert A Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bergman Scott Zachary Phd  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Weintraub Elizabeth C Dpm  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ythier Denise              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Waseem Muhammad Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lee Moon H Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Adelfio Mary Ann Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tsao Francis               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ross Donald Md             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fromer Susan D Md Pc       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Teusink John Paul Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Moussavian Hamid           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Inghilterra Karen          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gonzales Luis A Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gottesfeld Steven H Do     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Polcaro Joseph Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Stephens Hiram             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mikhail Magdy Girgis S Md  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cosentino Rosanne Cnm      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Monteverde Barbara Ann     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lew Hea Rean Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Mussalli George Michael Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Agarwala Ajay K Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Dassa Gabriel L Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Flamer Harold E Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Katz Michael               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hameedi Faiq Ali Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|--------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                  | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Herivaux James Md              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gaschke Yvonne Nanette         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yang Ian Yeng Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sands Brenda M                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carter-Edwards Mildred G       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dunn Elizabeth Mary            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Herbsman Neil Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hundorfean Gabriela Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Small Jonathan M Phd           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Torossian Carol L              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Luong Thanh-Ha Thia Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Singh Jewan Dds                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hobson Steven Dds              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tier Beatrice Louise           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bishi Jubril                   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Graziosa Albert Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| John Annamma                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Barbour Gilda Marina Dds       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dev Anil Kumar Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Berd-Vergier Elaina            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Boguslaw Beth Ivy Dds          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Balar Nilesh Naran Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Henry Michael W Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Madanmohan R Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhashyam Vinod Rao Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Parellada Alejo                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Akerele Evaristo Olanrewaju Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Coll-Ruiz Hector               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Herman Craig                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zelenger Sahndor               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Garfinkle Diane                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



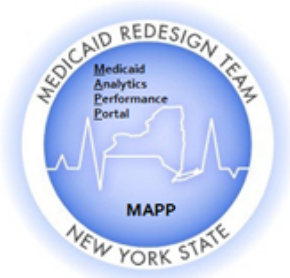
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## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |
| Hedayati Ahmad               | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |   |
| Moggio Linda Jane            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Martin Karen Leslie          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Brody David                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Carcamo Fadel                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Mankoff Ruth Cnm             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Snyder Andrea Madeline Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Sharafkhah Martin Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Kahn Ann Mariam Cnm/Rn       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Ma Shushan Md                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Sheinberg Stephen H Dds      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Ehrlich Randall Victor Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Creating Smiles Llc          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Patel Rajesh Manharbhai Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Del Rio Marcela Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Kobeckis Elizabeth Carpio    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Bhatt Upendra Rajendraprasad | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Ida Joseph Richard           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Saadvandi Terence M Dpm      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |
| Gressin Jill Beth Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Fox-Distefano Laura          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Malik Sandeep Kumar Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Robbins Rosemary A Phd       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Ham Larry Md                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Orloff Elenora               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Brazzo Brian Gerald Md       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Levine Jeffrey Mark Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Freed Benjamin               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Orloff Eugene Od             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Boisette Pascal Dds          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Lindenbaum Yelena Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |



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|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Vythilingam Lakshmy M Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Harneja Braham Swaroop Md  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mccullough Gene P          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Abraham Marthe Md          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Abrams Nana Od             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bella Jonathan Noriega Md  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cho Minsoo Dds             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kirsch Abbe L Cnm          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Herman Paul Phd            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Parker Kathryn S Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Choe Susanne Suyeon Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Olivier Wendy-Ann Md Pc    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Estela Ogiste Md Phd Pc    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Adversario Eden Florendo   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Baez Joe A Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chusid Boris Gregory Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Simons Monica J            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Basso Alan Matthews Phd    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kintzel Timothy J Md       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tejeda Evelyn R Dmd        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Basavaraju Nerlige G       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dooley Francis Patrick     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Porizkova Anna M           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Loraditch John C Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Minarik Lawrence Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nawlo Moise Joseph Dds     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Eastside Oral Surgery PLLC | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jones-Malik Mendis         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pathay Fiona Allison Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Santiago Edwin Cnm         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nikiforov Konstantin Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



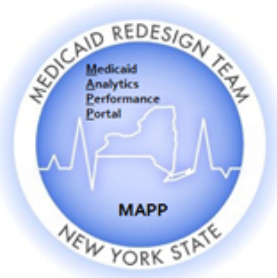
# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects   |  |       |         |       |        |       |       |        |       |         |        |  |
|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Siewers Kevin Np            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tam Jeannie Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hilaire Marc Richard Md     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |
| Leggett Christopher F       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cotto Sylvia                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ubu Ngozi A Dds             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Salehimanesh Elham Cnm      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Davia Michael Onorato Md    | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Reyes Frank E Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Santiago Carmen             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Palace Marcia Rashelle Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lee Christopher J Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Holt Kimberly J Phd         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Costello Maureen Cnm        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Limb Lawrence Dds           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Worth Jaqueline Marshall Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mohammed Romeeda            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alexandrov Pavel Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Beckerman Karen Palmore Md  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Brevetti Teresa L Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bikvan Svetlana Md          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Guoping Zhou                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Aung Ye Kyaw Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Isaacs Karla Dds            | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Hirsch Suzanne Leslie Phd   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ralph Walter M Jr Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Weiner Holly H              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Neal-Perry Genevieve S Md   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shapiro Tara E Do           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Castillo Wilfredo A Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paul Arlette Mary           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



New York State Department Of Health  
Delivery System Reform Incentive Payment Project

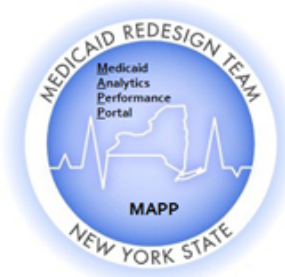
DSRIP Implementation Plan Project

Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects     |  |       |         |       |        |       |       |        |       |         |        |  |
|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Garcha Sandeep Kaur Dpm       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Sarwahi Vishal Md             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Jano Delia                    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Taviloglu Gurkan Md           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Hernandez Kenneth             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Benjamin Thomas E             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Torres Ricardo                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Moradi Issac Eshagh Md        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Chalouh Edward Dds            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yim Jeremiah Ho Chang Md      | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Zhang David                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Troneci Lizica C Md           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Taddeo Gregory Dds            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Joseph Amin Dds               | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       |        |       |       |        |       |         | ✓      |  |
| Scharoun Gina Magali Phd      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jennings Marilena A Md        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Byrne Thomas                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Penafranqui Elizabeth         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Win Han                       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pujan Gastroenterologist Pllc | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Thomas Cheryl A Phd           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pettinelli Damon              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Barbosa Maria                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gonzalez Ruben E Md           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lee-Kung Melissa K            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Valentin Rene                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Torres Damaris                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Vazquez Rosa                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Vazquez Pedro                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cintron Ana                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Demont Mark Md                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |





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Delivery System Reform Incentive Payment Project**

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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Weiser Lori Gail Md         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Shah Ketki S Md             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Reddy Mamta S Md            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Contreras Virginia Md       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Aronova Yevgenia Md         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Granson Marian A            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Umali Sofia                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Evdos Olga                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cardillo Edward Paul Phd    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gurell Daniel Steven Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Prasad Anisa Dpm            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tabari Rafael Dpm           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Achalla Kiranmayi           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Agarwal Surbhi Md           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Eapen Jeena Viji Md         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Escalona - Deolall Anna R   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Velinov Milen T Md          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Jakubowicz David Matthew Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Guccione Michael Richard Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gries James Robert Phd      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kanagala Madhusudhana Rao   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Skokowska-Lebelt Anna Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ardito Diane A Phd          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ross Sudeesh Rajkumar Md    | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Trubetskoy Alla M           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Stavropoulos Christos I Md  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Greenberg Elaine Linda Dds  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Noble David                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Afflack Phabillia Md        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Guimaraes Tania Csw         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Smithey Lesliedds           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



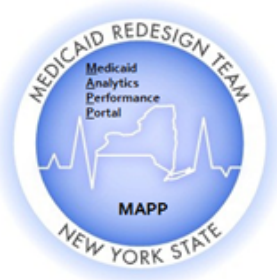
New York State Department Of Health  
 Delivery System Reform Incentive Payment Project

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Bronx-Lebanon Hospital Center (PPS ID:27)

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|---------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                   | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Morales Alejandra               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Emerson Maria M Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Ideyi Steve Md                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Chowlera Rilee N                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chern-Kelk Denny Dds            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Banez Ferdinand B Md            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Elaine William Paulin           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Kulkarni Aparna Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Desrosiers Sergine Yves-Antoine | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Egan Sarah Mcdavitt             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Resnick Melissa Ann             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Stroe Angela                    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Mattone Matthew Louis           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Witkowska Renata A Md           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Krishna Srinivasan Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Morgenstern Neil Y              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Norman Janet                    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Santana Resto Lillian Elisa     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Tieng Nelson L                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Fleischer-Black Jessica Md      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Miao Katherine H Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Kuokkanen Satu Maarit Md        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Reide Nicole A                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Mcdaniel Jamarcy L Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Kim Sun Jin Md                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Saraiya Rajendra Jayantkumar Md | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Cueva Edwin X                   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Tillem Elizabeth Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Mallouk Suzanne Md              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Swartz Marc Eric                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Nodarse George L Md             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



New York State Department Of Health  
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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Zaza Walid Ismail Md         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Meis Alexandra Md            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Ewaskio Miriam A Md          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Iringan Aristole X           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Birnbaum Stuart C Dpm        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Patel Rajeshkuma P           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Jacobs Jeffrey Dpm           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Timmireddy Arunakumari Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Agunloye Christianah Aina Rn | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Harris-Cobbinah Deborah Np   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Defalco Michael M Phd        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Jan Dominique Md             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Myint Win Md                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Farkas Daniel T Md           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Faust Erika N Dds            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Kramer Janine M Rpa          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Tubman Gary Md               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Bernstein Robert Davis Md    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Boby Boris                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |  |  |
| Dragoman Monica V Md         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Lehman Daniel Simon Md       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Ballard Eleanor              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Garcia Marcia                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Reyes - Sanchez Jose         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Blair Angela                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Gaston Tonya                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Massis Zipora                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Ireh Ugo                     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Jalocha Paulina              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Persaud Yudhistira K Md      | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Ogula Veronica               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |  |

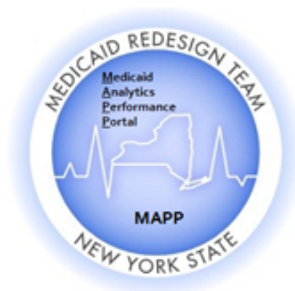


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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Mason Chilenbwe Md          | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Goldman Alissa Paige Md     | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Granieri Evelyn Carmela Md  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sultanian Rachna            | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Gharib Shahin Md            | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Magnan John P Md            | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Goldstein Jaime A           | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Andino Julia                | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Zhu-Tam Lily                | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Afshar Maryam Md            | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Collins Jeanette Jennie Np  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mooney-Sumpter Linda Np     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kolisetty Pramila Kumari Md | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Levine Jonathan Md          | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Remson Karen M Np           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nelson Dina S Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Zaidi Arshad A Md           | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     |        |       | ☐       | ☐      |  |
| Escobar Diego Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Agrawal Vikas Kumar Md      | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Terrelonge Robert           | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     |        |       | ☐       | ☐      |  |
| Ahluwalia Shilpi Dds        | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Borenstein Steven Howard    | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Sardar Henry Do             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Miller Ricardo Anthony      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yoles Ayelet C Dds          | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Tomohisa Hiroko J Rpa       | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Ahmad Sairah                | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Nicu Marin Md               | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Gall Sarah Md               | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       |       | ☐      |       |       |        | ☐     | ☐       |        |  |
| Wun Selene Dds              | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |
| Perez Herminio L Dds        | Practitioner - Non-Primary Care Provider (PCP) | ☐     | ☐       | ☐     | ☐      | ☐     | ☐     | ☐      | ☐     | ☐       | ☐      |  |



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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Callahan Latoya M Dds       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Sullivan Oliver C Dds       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pichkadze Inna Dds          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Rouse Jeffrey A Dds         | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       |        |       |       |        |       |         | ✓      |  |
| Han Yangsook Dds            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Radcliffe Nathan Matthew Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gonzales Diana              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Williams La                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Nifenecker Susan            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lind Leslie                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Kanneganti Kalyan Md        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Rivera Patricia Md          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Zelevsky Joseph R Md        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Turner Claire               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Levine Amir                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Aleksandrovich Leon         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Irizarry Danielle Marie Cnm | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Amaro-Quireza Luz           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Oza Parind Manoj Md         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cuevas Juana Lucia Md       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dabiri Tajudeen Oladele Md  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Schwartz-Moser Laurie       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Buyuk Erkan                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Paliou Maria                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Nwokeji Kingsley            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Blace Nancy                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cox Keisha R                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Louissaint Carine           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Idowu Kehinde Olabisi       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Klatsky Peter               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Smith Harriet               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



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| Participating in Projects    |  |       |         |       |        |       |       |        |       |         |        |  |
|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Vargas Luz                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Mohseni Hossain              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Goilav Beatrice              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Nebolisa Felicia             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Williams Keith               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Kemp-Prosterman Karen        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Yoon Jiyoun                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Walsh Christophe             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Raphael Katia                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hertz Jonathan Adam          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        | ✓     | ✓       |        |  |
| Feng Jimmy Md                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Sharon Desales Baoas         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Lassalle Adaiah              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pyo Robert T                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Grazi Sol Jay                | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |  |
| Mandese Anthony Rpa          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Torres-Ortiz Gladys Ramona   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Ida Louise Santana Md        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nancy J Laifer Od            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Family Eye Care Optometry Pc | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hirschhorn Philip Lon Dds    | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       |        |       |       |        |       |         | ✓      |  |
| Baghian Sepideh Md           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lopez-Leon Manuel            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Merced Isabel                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Daugialaite Laura            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Choe Alice                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Camillo Reginald Alivia Md   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Demma Anthony                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Assimoglou Dimitra           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Novak Inna                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Tania Victoria Mariani       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects      |  |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
|--------------------------------|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Provider Name                  | Provider Category                              | 2.a.i                               | 2.a.iii                             | 2.b.i                               | 2.b.iv                              | 3.a.i                               | 3.c.i                               | 3.d.ii                              | 3.f.i                               | 4.a.iii                             | 4.c.ii                              |  |
| Daniel Vijai Joseph Md         | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Gibson Siyong O                | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Oommen Shobin Md               | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Berenfeld Benjamin Md          | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Brian Fletcher Md              | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Adeniji Ademola                | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Beckford Leslie Dean Rpa       | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Aristide Burducea              | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Figueroa Maria                 | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Li Allan                       | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Kuzin Elena                    | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> |                                     |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Toshkoff Radoslav Do           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Leone Andrea                   | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Greene Kamala                  | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Almonte Miguelina              | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Ruiz Jhon                      | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Espinal Jose                   | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Walker Dara                    | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Tolentino Xiomara              | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Leung Vivien Loy Md            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Esther Nwabuoku                | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Jean-Michel Marjorie           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Popotte Joanne Vesta           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Vicencio Carmencita Concepcion | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Deborah Jill Bohnen            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Rivera Milagros Pa             | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Dheeraj Khurana Mbbs           | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Wiley Jose Maunel Md           | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Adam Deutsch                   | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Blatt Kyra                     | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> |  |
| Berg Debra                     | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |

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|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Dimarco Shari              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Yan Michelle               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| White Lisa                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Edith A Frank              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hausman Michelle           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rebecca Rayanne Dinowitz   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nadege Avin                | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Alice Chu                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rock Alexander             | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Johnson Sharon             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sanchez Antonio Alberto Md | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lucien Gina Np             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Kewson Leyman              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nagorny Andrei             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Borg Lisa                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jacobsberg Lawrence        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| De Jesus Amanda            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Weille Jean Walker         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Ketan Hasmukhlal     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Antoine T Christina Md     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pabon Eddie                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Woodson Latasha            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Taylor-Dunn Shirley        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Frischer Katya             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Christina Flores           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Keshet Maayan              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mudd Gregory               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Silletti Joseph Peter      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jenny M Frances Md         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kitchens Galina D          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carolyn Andrews            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |





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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Brown Beverly               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Griffin Shirley             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cozort Marina               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Maloney Susan               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Chavez Betty                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Miller Samantha             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Bell Tresara Cyril          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Glied Allen                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Thompson Michael Joseph     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Abrar Syed Ali              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Robert Favelukes            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Toedt-Pingel Iris           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Green Cassie                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Joshua David Auerbach       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Diana T Vo                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Margaret L Meyer            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Edward Oduro-Kwakyie        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pinto Rohit Ivor Agnel Md   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Caesar Mimieux Vanetta      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Agarwal Ruchi               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Taveras Jose Martin         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alix E Fleury               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Loehrke-Sichart Lisa Ann Md | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Eleff Tybee                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cisternas Steven            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Todd Nancy                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Karpisz Janet M             | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       |        | ✓     |       |        |       | ✓       |        |  |
| Bautista Richard            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Priday Lauren               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Elisa Bocchieri-Bustros     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gelman Benjamin Gabriel     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Ami J Shah Md               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rivera Iris                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rodriguez Elizabeth         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Wisdom Robert               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mukherjee Koustav           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Baron Martine               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tsang Gar                   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Benchekroune Ghizlane       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Logan Cynthia Bush          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Terrilyn Jamille Reynolds   | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Singh Ashuwinder K Np       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Vanessa A Valentino         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Swainson Raymond Edward     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Perlov Eugene               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Kropp Elin Sue              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Manchanda-Gera Akanksha     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bones Robert                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Agunloye Natalie            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Marciano Jennifer           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Garces Cesar                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Litvak Dmitriy              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gittens Viola               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Douglas Gregory             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jannatifar Azin             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Torres Maria                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dacosta Kerry-Ann           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Boller-Delaney Maureen Anne | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Agosto Myrna                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Fattakhov Emma              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Zlobinskiy Ellen            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kratzer Jennifer            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| John Norka                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Riehl James                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fred S Schwartz            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Peragine Donna             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ramirez Niurka M           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Calderon Iris              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Norman Otsuka Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Farrell Jessica            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Eldefrawi Mohamed          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jamali-Kashani Majid       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Linda L Sicard             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Jenny S Stern Lcsw         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shah Amit                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Windisch-Shayer Jacqueline | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Roxas Jennifer             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lev Yair                   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kopolovich Harry           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Schor Kenneth              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Isayas Tekie               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| David Wong                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mohamad Erfani             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Roshee Tarethia Maitland   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sheila King                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Juan A Germosen            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tamar Goldwasser           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ahmad Maha                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Boshakova Alina            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Hernandez Hanny Mercedes   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Skaradinskiy Yevgeniy      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lau Andrew King-Kei        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bilenkin Leonid            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |



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|--------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                  | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Morgan Sheree                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sklyar Eduard                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Merlo Lourdes                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rodriguez-Medina Sol-Lisset    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mercredi Guerline              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Almonte Indhira                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Zalinyan Heghine               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Recabarren-Velarde Juana       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kaul Rashmi                    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ahmed Nasrine                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cohen Rebecca                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hill Carmilla                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Amsalem Yoram                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sicile Dominique Margaret Acnp | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Rajendram Gitanjali            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Robinson Emmett J'On           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Korik Simona                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Alkesh Navin             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nieves Rosado Sandra           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sydelle R Ross                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Murray Christine               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Damian Jeanne                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Estrella Mercedes German       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Eliav Chaim B Md               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carambia Stephanie             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Notardonato Henry              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gonzalez Luisa Sobeyda         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Alvarez Richard                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Li Feiya                       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Twomey Stephanie F             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rostocki Bernice Ann           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Gonzalez Noemi            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perez Nancy               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Guardiola Sandy           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bussoletti Natalee Marie  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kelly Jillian             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ngo Linda L               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| John Robert Delfs         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Galvin Seamus             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Statter Mindy             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gitman Bonnie Sharon      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rajbhandari Prabi         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Christine Cruz            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Borrero Jessica           | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Mathew Elizabeth Pulickel | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lackner Michael Joseph Pa | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cooke Daniel              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Millard Eve               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Montes Melba Lissette     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Kwon Hye Eun Md           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pascal Goldy L            | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Norat- Anderson Elby      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Walsh Ronald              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Etienne Stephanie         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Price Cathleen            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Mccabe Patricia           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Benitez Marco Antonio     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Plummer Robin             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dang Angie                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Medvedovsky Boris         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Maldonado Yajaira         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Wilde Eric                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Levy Elan S               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Riefkohl Ricardo          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ciotti Andrew James       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tocco Michael Anthony     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Partridge Langley         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Alecia Yvette Williams    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Decrosta Inge             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Krim Nassim R             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Danback Kristine F Phd    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mand Michael              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ramos Julie J             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ajayi Bamidele Anuoluwa   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mcperson Christina        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Muniz Jennifer            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Megalla Sherry            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sarfaraz Nimra            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Saint Paul Martene        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perron Thomas             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Diana L Malkin-Washeim    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kaur Simerjit             | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         | ▼      |  |
| Lans Clones               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rodriguez Maria           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hall Michele Renee        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Dawkins Manju             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bruno Jaclyn              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ogbonna Chidi             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perez Angela              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mailman Toby              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Benfield Nerys Camilla    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Renaud Elizabeth          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Talamo Michele            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Padilla Neil              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Poolt Alexandra           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Boateng Sharwon           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cohen Alexis              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Carternuto Alicia         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Phelan Jane               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Duncan Tamika Simone      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carleton Lindsay          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Moss Shira                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Penaloza Juan             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Liz Defillo Vicente J     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Christman Catherine       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Hayes Jacqueline          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Brenda Behar              | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |  |
| Lindsay N Price           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hiensch Karen Allison     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Imam Asim                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lawson Anne               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Saccante Erica            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| St Hilaire Wilgyms        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Nataneli Nathaniel        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Rojas Ana Elisa           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Ayoub Joanna              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lopez Luis                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Toma Mirela Md            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Omeh Better Ezenwanyi     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Reshma Bhupendra    | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Pearsall Miller B         | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Hasan Omar                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Plansky Jason M           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Chung Nancy D             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



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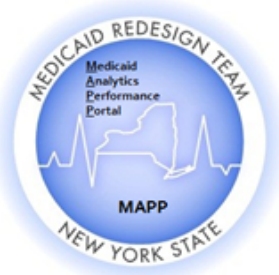
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|-------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Kim Diana                     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sticco Charles Craig          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Perez Janely                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dharni Poonam                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dubey Ashok                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Carlucci John                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Busse Jennifer Alison         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Peskin-Stolze Melissa Rebecca | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Calderon Ruddy Smith          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Valentin Kenia                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bailey Judith                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ippili Rakhee                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perez Coste Maria             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Washington Sierra             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Peoples Annette               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Kwon Soon Mi                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Merrick Kareem                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alexeenko Lada                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cohen Jacob                   | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Krystyna Annika               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Portugal Salvador Eligado     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Labarbera Jaclin Michele      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mascaro Hilda                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Schulz Jacob                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fornari Eric                  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kim Taesoo Rpa                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pearlman Charles Joseph       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Patel Dhvanit                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Estefan Bebsy C               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Delgado Luis R                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Boudreaux Tyson               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |





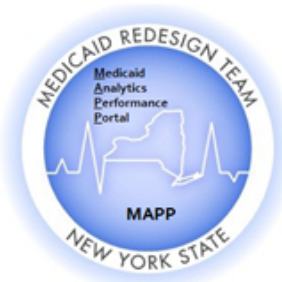
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|-------------------------------|---|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|---|
| Provider Name                 | Provider Category                                     | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Williams Edith L              | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       |       | ☑      |       |       |        | ☑     | ☑       |        |   |   |
| <b>Samaroo Parbhu Dyal</b>    | <b>Practitioner - Non-Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |   |   |
| Shah Ruchi Arpan              | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Reyes-Rivera Loida            | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Harlow Megan                  | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Dastain Jean Yves             | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Kindo-Diouf Azetta            | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| <b>Campos Maria M</b>         | <b>Practitioner - Non-Primary Care Provider (PCP)</b> | ☑     |         |       |        |       |       |        |       |         |        | ☑ |   |
| Katz Abigail                  | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Mushkin Rebecca               | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Leonard Todd                  | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Anusionwu Justina             | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Gavila Traci Leigh            | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Taghavi-Ardakany Reza         | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Freund Dvora                  | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Herman Emily E                | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Figuroa Nanette M             | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| <b>Morgan Diane M</b>         | <b>Practitioner - Non-Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |   |   |
| Hinojosa Franz                | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Mehmel Silvia                 | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Son Hwa                       | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Stremmel Nancy                | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Rodriguez Zulma               | Practitioner - Non-Primary Care Provider (PCP)        |       |         |       |        |       |       |        |       |         |        |   |   |
| Roman John                    | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Straatmann Caroline Elizabeth | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Weiss Adam J                  | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| <b>Schaefer Mary Ellen</b>    | <b>Practitioner - Non-Primary Care Provider (PCP)</b> |       |         |       |        |       |       |        |       |         |        |   |   |
| Amanda Ruth Mondesir          | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |
| Kang Moonwha                  | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       |       | ☑      |       |       |        |       |         |        |   |   |
| Baker Malka                   | Practitioner - Non-Primary Care Provider (PCP)        | ☑     |         |       | ☑      |       |       |        |       |         |        |   |   |
| Michael Kisalyn               | Practitioner - Non-Primary Care Provider (PCP)        | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      | ☑ | ☑ |



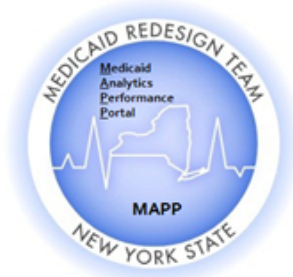
**New York State Department Of Health  
Delivery System Reform Incentive Payment Project**

**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects  |  |       |         |       |        |       |       |        |       |         |        |  |
|----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name              | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Chui Dennis W              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| O'Boyle Meredith           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Brus Michael John          | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       |       | ☑      |       |       |        | ☑     | ☑       |        |  |
| Gorseth Karin              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lucas-Perry Victoria M     | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Lacher Jason Matthew       | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Richman Oren Daniel        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Shil Liliya                | Practitioner - Non-Primary Care Provider (PCP) | ☑     |         |       | ☑      |       |       |        |       |         |        |  |
| Shamalov Gennadiy          | Practitioner - Non-Primary Care Provider (PCP) | ☑     |         |       | ☑      |       |       |        |       |         |        |  |
| Charles-Gonsalves Shurla A | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dipalermo Danielle         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Chen Christine             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mcleod Shenequa Alisha     | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Bharati Tejeshwini Eila    | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Painson Jean Luther        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Roldan Michelle            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Smith Clive Nicholas       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sandigursky Yelena         | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Mejias Roberto             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Levin Erika                | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Herrera Diana Marilu       | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Lepp Daniel J              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Riley Diahann Latoya       | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Altman Nicholas Dodge      | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Hayes Darwin Kyle          | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Jones-Jacques Makeda Naomi | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Abdelaziz Hoda H Fnp       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Douglas Gaveral Dania      | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Rudd Kathryn Alexis        | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Lipman Danielle            | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Camacho Arturo             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |



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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Miller Daniel               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Yu Bo                       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lopez Francis               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Singh Jagdeep               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Thambirajah Gloria Patricia | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Singla Prem                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Boynton Hilary Nicole       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Soddano Claudia Christina   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Belliard Esperanza D        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Olivencia Nellia Z          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Servodidio Alexa Ann        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Colon Mirtha Apolonia       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Dwira Kobina                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Wynter Bridgette            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Nair Prathila Karunakaran   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dusenbury James             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gingrich Aaron              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dwyer Caitlin               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Tyler Douglas               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Mehdizadeh Alireza          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Annan David Nii Yarteboye   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Fidelman Leila H            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bacchus Caslene Cornie      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Eli Shalenberg              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        | ✓     | ✓       |        |  |
| Williams Caroline Borden    | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        | ✓     | ✓       |        |  |
| Falzon Jean Marie           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Salaverry Kristina R        | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       |        |       |       |        |       |         | ✓      |  |
| Kamalakkannan Gayathri      | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Weingart Caren              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Patel Payal                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Centonza Susan A            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



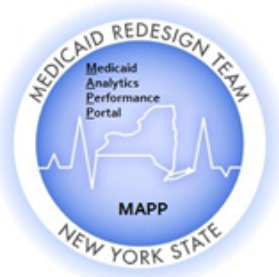
# New York State Department Of Health Delivery System Reform Incentive Payment Project

## DSRIP Implementation Plan Project

### Bronx-Lebanon Hospital Center (PPS ID:27)

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| Participating in Projects     |  |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
|-------------------------------|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Provider Name                 | Provider Category                              | 2.a.i                               | 2.a.iii                             | 2.b.i                               | 2.b.iv                              | 3.a.i                               | 3.c.i                               | 3.d.ii                              | 3.f.i                               | 4.a.iii                             | 4.c.ii                              |  |
| Biernacki Carolina            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |  |
| Korenis Panagiota             | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Jordan Malynda                | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Bermeo Carlos A               | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Pacheco Christiane Magdi      | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Lindy David C                 | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |  |
| Ketner Jr David               | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Hylton Donna-Kay              | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Thompson Sean                 | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Salvador-Sison Joselyn Denise | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Chaudhary Vikram              | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Horvath David                 | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Wilson Clea V                 | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Krempasky Chance Nicholas     | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Piotrowska Eva                | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Eschenbach Suzanne Kohout     | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Mckee Shannon B               | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Assian Sarah E                | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Morales Jessica               | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Isaac Beverly A               | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Yossefi Larissa               | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Patton Todd Cary              | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Halliburton Leah Pepper       | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Gohar James Ashraf            | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Raiszadeh Farbod              | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Nassiri Haleh                 | Practitioner - Non-Primary Care Provider (PCP) |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |                                     |  |
| Kabra Nikki                   | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Tarcatu Dana Liliana          | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     | <input checked="" type="checkbox"/> |                                     |                                     |                                     | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |                                     |  |
| Simon Laura E                 | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Ramdeen Sean S                | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |
| Plantin Marie Ketteline       | Practitioner - Non-Primary Care Provider (PCP) | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> | <input checked="" type="checkbox"/> |  |



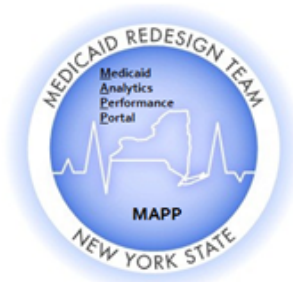
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|---------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                   | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Fuentes Patricio X              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Saleh Ali                       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Rodriguez Shantae Lynette       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Lugo Edgardo                    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Jain Priti                      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Berger Ari                      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Santiago Daisy                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Pineros Sandra L                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Eke Felix O                     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Turner Latasha M                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Alvarez-Barto Ivannia Nastashia | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Timreck Eleanor Thayer          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Madhu Meenakshi                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Garg Ridhima                    | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Hopgood Brendon                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Libovich Anastasia              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Mcshea Meghan                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Meftah Morteza                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Balachandar Divya               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Finkelstein Ruth                | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Toglia Morgana R                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| London Karyn J                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Vargas Jose T                   | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Williams Ayesha Audene          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Gersman Michele Peri            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Connelly Alison N               | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Nagy Joseph                     | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |  |
| Wagner Erika Zuleika            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Manhattan Rhoderick James       | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Fludd Tiffany S                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Mercado Depaz Disnilda L        | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |



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|-----------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name               | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Friedman Lori A             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Guy Reuven M                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Welton Vivian               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Scott David M               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Miksic Erin                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Johnson Benay               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Adelson Mireilla            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Iodice Gabriella            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Garcia Yudelka              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Cabico Mary Lizette         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Bunch Cherrisse             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Wang Wei                    | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |  |
| Hughes James J              | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |  |
| Cloutier-Champagne Laurence | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Clarke Kimesha              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Addo Evelyn                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Davis Alecia A Np           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Berman Monica A             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Salvato Scott               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Francois Marie              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Lee Charles                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Kilduff Arthur              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Pearlman Shoshannah         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Wong Robert Daniel          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Dubois Elizabeth T          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Asante Modesta              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Diaz Christian              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Larkai Miriam               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Cheng Sue Ping              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Gumbs Cahlelah              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |
| Beyer Lori                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Shafter Roberta Breslof   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Elliott Emily C           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Kapoor Kevin Randish      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rivera Jhanine Louren     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Addoh Jones A             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Khan Munaza               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Johnson Brandon Boyd      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Quezada-York Ericka       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Munro Manuel              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Wholley Preston           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Foley Rebecca             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| George Vero               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Lipat Portia              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Perez Teresita V          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Barclay Ruby              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Joseph Merin S            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Colon Aida I              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Truong Diane              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Morgan Prince             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Frederick Bianca          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kilical Yasemin           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Demieri Anthony           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Guglielmi Marcello        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Smaldone Lauren           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Brooke Shyvonne           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cintron Howard            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ramirez Theresa           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Simela Ashley             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Del Pilar Mariano         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pattamanuch Nicole        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gallagher Jillian         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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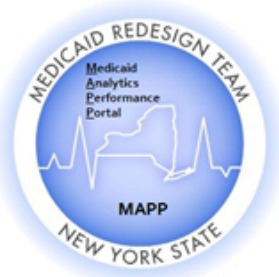
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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Lakdawala Viraj           | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Coffey Alexandra          | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Sales Martha              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Baldik Yasemin            | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Olajide Grace             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Escobedo Liza             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Koo Timothy               | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Badhey Smita              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Kella Venkata             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Buhrmester Luke           | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Roman Daniel              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Chacko Sneha              | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Vohra Rishi               | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Lavy Tamar                | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Roque Jr. Cesar           | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Hoang Hwa                 | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Alagkiozidis Ioannis      | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Ledwith Allison Patricia  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Manik Arvind Chandulah    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Owens Jr Wiley            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lopez Taina               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kahn Paul W               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kwofie Stella             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Abrams Jordan C           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kone Odiya Camara         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Mercader Carolina         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Nguyen Uyen P             | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Jakobsen Kwan-long Lee    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Butler Toni C             | Practitioner - Non-Primary Care Provider (PCP) | ☑     |         |       | ☑      |       |       |        |       |         |        |  |
| Verzosa Freddie           | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |
| Badipatla Shanthi         | Practitioner - Non-Primary Care Provider (PCP) | ☑     | ☑       | ☑     | ☑      | ☑     | ☑     | ☑      | ☑     | ☑       | ☑      |  |





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**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects |  |       |         |       |        |       |       |        |       |         |        |   |
|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |
| Yepes Martha Paola        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Uskach Eugenia            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Xu Wei Hong               | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Kurpakov Ilona            | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Chilaka Chioma Onyemechi  | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Harry La-Toya Juanita     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Kim Su Haeng              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Arceo Joy Victor Boado    | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Perryman Milagro          | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Uszynski Boguslawa        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Callender Kimberly        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Osipov Andrei             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Xu Ruimin                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Jean-Pierre Gannel        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Bonsu John                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Mitchell Tunesia L        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Riley Samantha M          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Ying Huiwen               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Sauveur Esther            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Beltran Maria Zaida       | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Petitme Marie             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Tashorn Lewis             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Debra Fischer             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Feng Hui-Min              | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |   |
| Alejandro Alonso, Hyg     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Margarita Lopera          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |
| Carless Althea Nichola    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |
| Pleitez Natalie           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |   |
| Flavio Kamenetz           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |
| Tanya Sullivan            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |
| Ewen Dennise Mrs.         | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |   |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Jennifer Grove-Sobol      | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Deborah Sabat             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Khushbu Modh, Lmhc        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lee Gina                  | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |  |
| Kathryn Ryan              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Rios Marisol              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Vega Evelyn               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Members Hani              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Boyd-Mckoy Aleen Marie    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Hennings Miriam           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     |         | ✓      |  |
| Hagan Allison             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Gonzalez Jose Jr          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Maegan D. Ratliff, Rd Cdn | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Clare Lazar               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Melissa A. Olson, Rd      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Pawel Hanulewicz          | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Warren J Pires, Lmsw      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Marlene Medley            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Carmelo Rivera            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gloria Gaev               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Taveras-Ozoria Ivette     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Duff, Cassandra (Lmhc)    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| La Jason                  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ramcharran Anneta Crepaul | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Mclaurin Frankie          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Elisa Munroe              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Deborah Licht             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Sheena Pradhan, Rd        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Katrina Maniec            | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Sandra Stein              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Thompson Michael Joel     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|---|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Esteban A. Benavides      | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |   |   |
| Dominique White           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Wall Darryl               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Daniella Shaw             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Deepa Rao                 | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |
| Tigenoah Patrick          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Green Kelli               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Damaris Calderon          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Saint Hilaire Bernadette  | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |   |   |
| Rehkugler Kelley          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Warner Randall Mr.        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Brady Susan               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Katrina Pressley          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Fazio Kim Ms.             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Browne Sherine Anne       | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |   |   |
| Ronald Downs              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Romar Andrew              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |
| Mary Zick                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Alejandro F. Molina       | Practitioner - Non-Primary Care Provider (PCP) | ✓     |         |       | ✓      |       |       |        |       |         |        |   |   |
| Grinberg, Svetlana        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Deonarine Youbraj Mr.     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Leah Kaufman              | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |
| Mota Milady               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Miguel Gonzalez           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |
| Tolozza Maria Mrs.        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Alexander Jane Lauren Np  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Baumgarten Megan          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Sovanna Mey               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Staci Bryson              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |   |   |
| Jimmy Rosario             | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |
| Carlos Gonzalez           | Practitioner - Non-Primary Care Provider (PCP) | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ | ✓ |



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|------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Hernandez, Angel (Lmhc)      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Friedman Danielle Miss       | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Espinal Luis                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Linda Giuliano               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Stacey Leung, Rd Cdn         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Judy Jones                   | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Santos, Sonia (Nutritionist) | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Curbelo Dolores E            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Tara Ciccone                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Songco Anne Llamoso          | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Sheryl Jaffe                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Rook Lani                    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Melissa Carty                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Mark Beauregar               | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Robert Pecoraro              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jones Benefita Floral        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| King Patrice                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Werblin Joshua Paul          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Vasi Jankovich               | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Butters Marva Dpm            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Gary Butchen                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Allied Health Services, Inc  | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Guzman Wendy                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Smirna De Leon-Suarez        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Benjamin Hillel              | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Kira Gladstein, Lmhc         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Lisa Sciarani                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Yolette Loiseau, Lmsw        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Labbate Chris Mr.            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |
| Latoya Thompson              | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Charran Nalini Miss          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |  |



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|---------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name             | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Maloney-Mcalmont Avril    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Eunice Martinez, Hyg      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lady Martinez             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Puzie Grant Ana           | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Martinez Juliana Ms.      | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Tsai Josephine            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Caruso Johanna            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Racquel Jones             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| May W. Lemon, Rd Cdn      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Deirdre Forbes            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Tran Phat T Md            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Keeler Robert             | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Odume Josephine Nkechi    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Anderson John             | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Doris Roman, Msw          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Marfatia Meher Kaiyomarz  | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Herman Goldstein          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Shobha Nandivada          | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Yolanda Sanchez           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kcarin De La Cruz         | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Schulman Morgan           | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Yesenia Rivera            | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gilman Stephen            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Evodie Severe, Rdh        | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Cecilia Land              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Otello Toni Anne          | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        |       |       |        |       |         |        |  |
| Emma L Suarez, Hyg        | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Greenberg Frances Ms.     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Ziemba, Jessica C., Rpa-C | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Karla Giboyeaux           | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Wendy Cheong, Rd          | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |



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| Participating in Projects        |  |       |         |       |        |       |       |        |       |         |        |  |
|----------------------------------|--|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                    | Provider Category                              | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Binshteyn Galina Mrs.            | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Maryann Jonaitis                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Andrea Calabrese                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Kelly E. Walker, Rd              | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Lee Katherine                    | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Mickens Samuel R                 | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Podd Daniel                      | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Daly Thomas                      | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Franklin Velaquez                | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Colon Vivian                     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Denis Clarke                     | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sutton Allen D Np                | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Debora Kupersmid                 | Practitioner - Non-Primary Care Provider (PCP) | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ingrid Nunez                     | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Alfonso Garcia Cesar Alberto     | Practitioner - Non-Primary Care Provider (PCP) | ▼     |         |       |        | ▼     |       |        |       |         |        |  |
| Messore Elisa                    | Practitioner - Non-Primary Care Provider (PCP) |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center    | Hospital                                       | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Calvary Hospital Inc             | Hospital                                       |       |         |       |        |       |       |        |       |         |        |  |
| St Johns Riverside Hospital      | Hospital                                       |       |         |       |        |       |       |        |       |         |        |  |
| Mount Sinai Hospital             | Hospital                                       |       |         |       |        |       |       |        |       |         |        |  |
| Help/Project Samaritan Svcs Corp | Clinic   | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Urban Health Plan Inc            | Clinic   | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Asian & Pacific I C Hiv/Aids     | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| Doj Dialysis Center Corp         | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| Medalliance Medical Hlth Svc     | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| Kings Harbor Dialysis Ctr        | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| All Med & Rehab Of New York      | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| New York Renal Associates Inc    | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| Michael Callen-Audre Lrde Chc    | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| Project Samaritan Hlth Svcs I    | Clinic   |       |         |       |        |       |       |        |       |         |        |  |
| New York Neuro And Rehab Ctr     | Clinic   | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |



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|-------------------------------------|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                       | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| St Christophers Inn Inc             | Clinic                        | ✓     |         |       |        | ✓     |       |        |       | ✓       |        |  |
| Lower West Side Household Svc       | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Greenwich House Inc Ai              | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Odyssey House Of New York           | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Ambulatory Surgery Ctr Of Gny       | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Jgb Rehabilitation Corp             | Clinic                        | ✓     |         |       |        | ✓     |       |        |       |         |        |  |
| Community Healthcare Network        | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center       | Clinic                        | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Terence Cardinal Cooke Hcc          | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Calvary Hospital Inc                | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Lower Eastside Service Center       | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| St Johns Riverside Hospital         | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Narco Freedom Inc                   | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Floating Hospital                   | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Martin Luther King Hlth Ctr         | Clinic                        | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Mount Sinai Hospital                | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Care For The Homeless               | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Upper Room Aids Ministry Aadc       | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Newtown Dialysis Center Inc         | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Workmens Circle Dialysis Center Inc | Clinic                        |       |         |       |        |       |       |        |       |         |        |  |
| Vocational Inst Proj Comm Svc       | Clinic                        | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     |        |       | ✓       | ✓      |  |
| Vnsny Community Health Services     | Case Management / Health Home | ✓     | ✓       |       | ✓      |       |       |        | ✓     | ✓       |        |  |
| Bailey House Ai                     | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| Asian & Pacific I C Hiv/Aids        | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| Psch Inc Mh                         | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| Weston United Comm Renewal Mh       | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| University Consultation Ct Mh       | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| The Bridge Inc Mh                   | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| Harlem United Com Aids Ctr Ai       | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |
| Help/Psi Aids Adhpc                 | Case Management / Health Home | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Bronx Lebanon Hospital Scm          | Case Management / Health Home | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |



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|-------------------------------------|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                       | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Astor Home For Children Fbt         | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Lower West Side Household Svc       | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Bd Fam/Child Svcs Mh         | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Gay Mens Hlth Crisis Aids Ai        | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Fed Empl & Gld Ser Mr Mh            | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Argus Community Inc Ai              | Case Management / Health Home | ▼     |         |       | ▼      |       |       |        |       |         | ▼      |  |  |
| Citizens Advice Bureau Ai           | Case Management / Health Home | ▼     |         |       | ▼      |       |       | ▼      |       |         | ▼      |  |  |
| Bronx Aids Service Ai               | Case Management / Health Home | ▼     | ▼       |       |        |       |       |        |       |         | ▼      |  |  |
| Community Hlthcare Network Ai       | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital Center       | Case Management / Health Home | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Omrdd/Allcare Provider Svc          | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| National Association On Drug Abuse  | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Salvation Army Ai                   | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Queens Coordinated Care Partners LI | Case Management / Health Home |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Care Management Partners  | Case Management / Health Home | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Nwokeji Kingsley                    | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Cox Keisha R                        | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |
| Idowu Kehinde Olabisi               | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |
| Vargas Luz                          | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Help/Project Samaritan Svcs Corp    | Mental Health                 | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Walsh Christophe                    | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |
| Vnsny Community Health Services     | Mental Health                 | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |  |
| Hertz Jonathan Adam                 | Mental Health                 | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |  |
| Lassalle Adaiah                     | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |
| Torres-Ortiz Gladys Ramona          | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Levine Amir                         | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Turner Claire                       | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Nifenecker Susan                    | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |
| Williams La                         | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Muniz Elisa Iraida Md               | Mental Health                 | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Miller Ricardo Anthony              | Mental Health                 |       |         |       |        |       |       |        |       |         |        |  |  |





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|----------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                    | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Terrelonge Robert                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |
| Schulman Morgan                  | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Remson Karen M Np                | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Bailey House Ai                  | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Andino Julia                     | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| New York Foundling Hospital, The | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Ogula Veronica                   | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Reyes - Sanchez Jose             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Garcia Marcia                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Goodwill Industries Act Rc       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Center For Alt Sentencing Rc     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Postgraduate Ctr Mental Hlth     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Fortune Society Inc, The         | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Defalco Michael M Phd            | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Sutton Allen D Np                | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Ewaskio Miriam A Md              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nodarse George L Md              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mallouk Suzanne Md               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cueva Edwin X                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bronx Lebanon Hospital Act       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Norman Janet                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Banez Ferdinand B Md             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Morales Alejandra                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Guimaraes Tania Csw              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Ardito Diane A Phd               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Gries James Robert Phd           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Pc Act                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Achalla Kiranmayi                | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cardillo Edward Paul Phd         | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Evdos Olga                       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Umali Sofia                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |



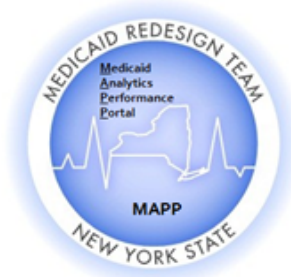
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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Aronova Yevgenia Md           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Contreras Virginia Md         | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Shah Ketki S Md               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Vega Evelyn                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Vazquez Pedro                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Vazquez Rosa                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Valentin Rene                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Gonzalez Ruben E Md           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Barbosa Maria                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Thomas Cheryl A Phd           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Penafranqui Elizabeth         | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Daly Thomas                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Byrne Thomas                  | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jennings Marilena A Md        | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Scharoun Gina Magali Phd      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Troneci Lizica C Md           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Torres Ricardo                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jano Delia                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Health Ind Resources Ent Inc  | Mental Health     | ▼     |         |       | ▼      |       |       |        |       | ▼       |        |  |  |
| Lando Sister Melinda          | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Hirsch Suzanne Leslie Phd     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Mohammed Romeeda              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Holt Kimberly J Phd           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Reyes Frank E Md              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Cotto Sylvia                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Siewers Kevin Np              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nikiforov Konstantin Md       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Dooley Francis Patrick        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Basso Alan Matthews Phd       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| University Consultation Ct Mh | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| The Bridge Inc Mh             | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |



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|--------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| St Christopher-Ottillie Mh     | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Baez Joe A Md                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Choe Susanne Suyeon Md         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Herman Paul Phd                | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Abraham Marthe Md              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Mccullough Gene P              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Harneja Braham Swaroop Md      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Levine Jeffrey Mark Md         | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Robbins Rosemary A Phd         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Bhatt Upendra Rajendraprasad   | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Patel Rajesh Manharbhai Md     | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Snyder Andrea Madeline Md      | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Coll-Ruiz Hector               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Akerele Evaristo Olanrewaju Md | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Bhashyam Vinod Rao Md          | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Torossian Carol L              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Small Jonathan M Phd           | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Hundorfean Gabriela Md         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Gaschke Yvonne Nanette         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Herivaux James Md              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Hameedi Faiq Ali Md            | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Michael Callen-Audre Lrde Chc  | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Stephens Hiram                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Gonzales Luis A Md             | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Inghilterra Karen              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Alfonso Garcia Cesar Alberto   | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Moussavian Hamid               | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Teusink John Paul Md           | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Bergman Scott Zachary Phd      | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Devine Jeanne M Phd            | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Mejia Fernando Md              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Rameshwar Karamchand Md       | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |  |
| Villar Ofelia Tameta Md       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |   |  |
| Haber Linda S                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Schwartz Scott C Md           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Billotti Thomas J             | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Mendola Antony J Md           | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Rowe Timothy Owen             | Mental Health     | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |   |  |
| Go Eliseo A Md                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kirschstein Jorge Noberto Md  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Birnbaum Israel               | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Bien-Aime Jean L Md           | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Fruitman Edward               | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Astor Home For Children Fbt   | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Comunilife Mental Health Cl   | Mental Health     | ▼     |         |       | ▼      |       |       |        |       | ▼       |        |   |  |
| Professional Svc Ctr Handicap | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Greenwich House Inc Ai        | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Munsayac Adele T Md           | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Darwin Buschman Md Pc         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Abbott House Inc              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Sanchez Lacay Jose Arturo Md  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Weston United Comm Renewal    | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Geel Community Services,Inc.  | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Professional Svc Ctr Handicap | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Pibly Residential Programs    | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Assoc Rehab Cm & Housing Inc  | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Concern For Mental Health Inc | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Jewish Board Of Fmly&Child Sv | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Borakove Larry Steven         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Gheorghiu Olimpia Tintea Md   | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Freeman Robert A              | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Jewish Guild For The Blind Dt | Mental Health     | ▼     |         |       |        | ▼     |       |        |       |         |        |   |  |



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|-----------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                     | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Levner Charles                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Argus Community,Inc               | Mental Health     | ▼     |         |       | ▼      |       |       |        |       |         | ▼      |  |
| Gateways Counseling Ctr,Inc       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Paz Vistoria Belisario            | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Brito Mercedes A Md               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Krugley Richard A Md              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Persaud Vyas Durga Md             | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Pierre Paul Antoine Md            | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Viviano Ann T Phd                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Arnstein Ellis Jay Md             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Osei Tutu John Md                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Heath Desmond Md Pc               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Asso For Svcs For The Aged | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Charles Joseph E Md               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Rtf Jewish Board Ittleson Ctr     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Family Child B       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Patel Ramanbhai C Md              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kairam Ramamohana R Md            | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Community Healthcare Network      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Robotti Flavia Md                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Kaplan Mitchel A Md               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center     | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kupietz Samuel S Phd              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Yared Thomas A Md                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Mccurtis Henry Lloyd Md           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Federation Emplmt/Guid Svc        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Lower Eastside Service Center     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Narco Freedom Inc                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| New York Psychot And Couns Ct     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Post Grad Cntr For Mental Hit     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Riverdale Mental Hlth Cl          | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |



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| Provider Name                  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Mount Sinai Hospital           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Depaula Roberto Pc Md          | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Bryskin Lawrence Md            | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Lopez-Leon Manuel              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Assimoglou Dimitra             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Rios Marisol                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Oommen Shobin Md               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rutherford Cynthia             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Almonte Miguelina              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Ruiz Jhon                      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Espinal Jose                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Walker Dara                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Tolentino Xiomara              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Vicencio Carmencita Concepcion | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| White Lisa                     | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Edith A Frank                  | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Hausman Michelle               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rebecca Rayanne Dinowitz       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Sanchez Antonio Alberto Md     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nagorny Andrei                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Borg Lisa                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jacobsberg Lawrence            | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |  |
| De Jesus Amanda                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Weille Jean Walker             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Pabon Eddie                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Woodson Latasha                | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Taylor-Dunn Shirley            | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Frischer Katya                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Kitchens Galina D              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Brown Beverly                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Griffin Shirley                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



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| Provider Name               | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Cozort Marina               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Miller Samantha             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Bautista Richard            | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Priday Lauren               | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Rivera Iris                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Baron Martine               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Vanessa A Valentino         | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Bones Robert                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Agunloye Natalie            | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Marciano Jennifer           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Garces Cesar                | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Litvak Dmitriy              | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Boller-Delaney Maureen Anne | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |   |  |
| Agosto Myrna                | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |   |  |
| John Norka                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Farrell Jessica             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Eldefrawi Mohamed           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Rodriguez-Medina Sol-Lisset | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Almonte Indhira             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Argus Community Inc         | Mental Health     | ▼     |         |       | ▼      |       |       |        |       |         |        | ▼ |  |
| Cohen Rebecca               | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Hill Carmilla               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Psch Inc                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Murray Christine            | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Estrella Mercedes German    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Gonzalez Luisa Sobeyda      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Alvarez Richard             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Perez Nancy                 | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Guardiola Sandy             | Mental Health     |       |         |       |        |       |       |        |       |         |        |   |  |
| Kelly Jillian               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Galvin Seamus               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |



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|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Price Cathleen                      | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Mccabe Patricia                     | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Dang Angie                          | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Maldonado Yajaira                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Wilde Eric                          | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Ciotti Andrew James                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Danback Kristine F Phd              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Ajayi Bamidele Anuoluwa             | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perron Thomas                       | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Young-Geye Stephanie                | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Perez Angela                        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Mailman Toby                        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Poolt Alexandra                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Cohen Alexis                        | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Carternuto Alicia                   | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Phelan Jane                         | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Mota Milady                         | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Liz Defillo Vicente J               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Penaloza Juan                       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mental Health Association Of Nyc In | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Hayes Jacqueline                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Saccente Erica                      | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Rojas Ana Elisa                     | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Toma Mirela Md                      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perez Janely                        | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dharni Poonam                       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Messore Elisa                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Calderon Ruddy Smith                | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Valentin Kenia                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Bailey Judith                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Maloney-Mcalmont Avril              | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |





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|------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Perez Coste Maria                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Fedcap Rehabilitation Services Inc | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Alexeenko Lada                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Mascaro Hilda                      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Estefan Bebsy C                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Boudreaux Tyson                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Williams Edith L                   | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |  |
| Katz Abigail                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Mushkin Rebecca                    | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Freund Dvora                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Hinojosa Franz                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Michael Kisalyn                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| O'Boyle Meredith                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Gorseth Karin                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Painson Jean Luther                | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital Center      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jones-Jacques Makeda Naomi         | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Thambirajah Gloria Patricia        | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Tigenoah Patrick                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Olivencia Nellia Z                 | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Servodidio Alexa Ann               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Wynter Bridgette                   | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Nair Prathila Karunakaran          | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Dusenbury James                    | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Biernacki Carolina                 | Mental Health     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |  |
| Korenis Panagiota                  | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jordan Malynda                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Family Child A        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Horvath David                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Eschenbach Suzanne Kohout          | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |
| Lugo Edgardo                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |  |



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|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Jones Benefita Floral               | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Kilduff Arthur                      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pearlman Shoshannah                 | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Catholic Charities Comm Svcs Arch   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Gumbs Cahlelah                      | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Beyer Lori                          | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Shafter Roberta Breslof             | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Khan Munaza                         | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Munro Manuel                        | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Wholley Preston                     | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Brooke Shyvonne                     | Mental Health     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Baldik Yasemin                      | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Roman Daniel                        | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lavy Tamar                          | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hoang Hwa                           | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Center For Alternative Sentencing A | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Mercader Carolina                   | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Taghavi-Ardakany Reza               | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vocational Inst Proj Comm Svc       | Mental Health     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |
| Osipov Andrei                       | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Rook Lani                           | Mental Health     |       |         |       |        |       |       |        |       |         |        |  |
| Phoenix Houses Of New York Inc      | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Help/Project Samaritan Svcs Corp    | Substance Abuse   | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| New York Foundling Hospital, The    | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Eac Inc                             | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Fortune Society Inc, The            | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Argus Community Inc                 | Substance Abuse   | ▼     |         |       | ▼      |       |       |        |       |         | ▼      |  |
| Veritas Therapeutic Communit        | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Greenhope Services For Women        | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Counseling Services Of Ny Llc       | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| New York Service Network Inc        | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |



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|----------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                    | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Osborne Treatment Services       | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| The Bridge Inc Mh                | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Success Counseling Svcs Inc      | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Vida Family Services Inc         | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| St Christophers Inn Inc          | Substance Abuse   | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |  |
| Greenwich House Inc Ai           | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Bridge Back To Life Ctr Inc      | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Conifer Park                     | Substance Abuse   | ▼     |         |       | ▼      | ▼     |       |        |       |         |        |  |
| Arms Acres                       | Substance Abuse   | ▼     |         |       | ▼      | ▼     |       |        |       |         |        |  |
| Areba Casriel Institute          | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Odyssey House Of New York        | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Camelot Of Staten Island,Inc     | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| T R I Center Inc                 | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Palladia Inc                     | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center    | Substance Abuse   | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lower Eastside Service Center    | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| St Johns Riverside Hospital      | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Narco Freedom Inc                | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Addiction Research & Trtmnt C    | Substance Abuse   | ▼     |         |       |        |       |       |        |       |         |        |  |
| Martin Luther King Hlth Ctr      | Substance Abuse   | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Riverdale Mental Hlth Cl         | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| The Pac Program Of The Bronx Inc | Substance Abuse   |       |         |       |        |       |       |        |       |         |        |  |
| Argus Community Inc              | Substance Abuse   | ▼     |         |       | ▼      |       |       |        |       |         | ▼      |  |
| Bronx Lebanon Hospital Center    | Substance Abuse   | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Vocational Inst Proj Comm Svc    | Substance Abuse   | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |
| Bronx Center Rehab & Hlth Car    | Nursing Home      |       |         |       |        |       |       |        |       |         |        |  |
| Hebrew Hsp Hm Of Westchester     | Nursing Home      |       |         |       |        |       |       |        |       |         |        |  |
| Casa Promesa Rhcf Inc Snf        | Nursing Home      |       |         |       |        |       |       |        |       |         |        |  |
| St Vincent Depaul Res Adhc       | Nursing Home      | ▼     |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Spc                | Nursing Home      | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Highbridge-Woodycrest Ctr.Inc    | Nursing Home      |       |         |       |        |       |       |        |       |         |        |  |




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| Provider Name                       | Provider Category | 2.a.i   | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Manhattanville Hlth Care Ctr        | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Grand Manor N & R Center            | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Regeis Care Center                  | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Schervier Nursing Care Center       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Methodist Church Home For The       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Williamsbridge Manor Nh             | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| University Nursing Home Snf         | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Morris Park Nursing Home            | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Beth Abraham Health Services        | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Split Rock Reh & Hlth Car Ctr       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Concourse Rehab & Nc Inc            | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Hebrew H For Aged Riverdale         | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Kings Harbor Multicare Center       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Morningside House Nursing Hom       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Kingsbridge Hgths Rehab & Cc        | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Pelham Pkwy Nrs Cr & Reh Ctr        | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Bronx Park Rehab & Nrs Center       | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Rebekah Reh & Extended Care Center  | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Gold Crest Care Center              | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Terrace Health Care Center          | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Hope Center Operations Llc          | Nursing Home      |   |         |       |        |       |       |        |       |         |        |  |
| Jolin Rx Inc                        | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| Bright Pharma Inc                   | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| 909 Columbus Rx Corp                | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| 1875 Lexington Avenue Corp Of New Y | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| 2355 2nd Ave Corp                   | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| Leroy Pharmacy Iii Llc              | Pharmacy          |  |         |       |        |       |       |        |       |         |        |  |
| Gcc Pharmacy Corp                   | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| Total Care Pharmacy Bx Inc          | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| Caremark Srx Inc                    | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |
| Total Care Pharmacy Inc             | Pharmacy          |   |         |       |        |       |       |        |       |         |        |  |



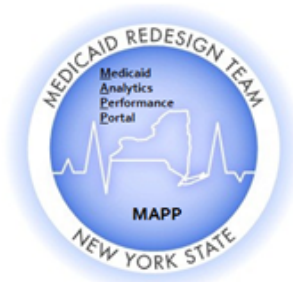
New York State Department Of Health  
 Delivery System Reform Incentive Payment Project

DSRIP Implementation Plan Project

Bronx-Lebanon Hospital Center (PPS ID:27)

\* Safety Net Providers in Green

| Participating in Projects       |                   |       |         |       |        |       |       |        |       |         |        |  |  |
|---------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Stand Pharmacy Inc              | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Kmn Pharmacy Corp               | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| New York Renal Associates Inc   | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital Center   | Pharmacy          | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Amato Pharmacy Inc              | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Specialty Care Pharmacy Inc     | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Medicine Center Rx Llc          | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Star Pharma Inc                 | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| 27 Audubon Pharmacy Corp        | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Water Place Pharmacy Llc        | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Blondell Rx Inc                 | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Ss Pharma Inc                   | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Harbor Apothecary Inc           | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Boshakova Alina                 | Pharmacy          | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Scriptrx Inc                    | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Park Plaza Pharma Inc           | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Db Medical Supplies Inc         | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Sols 4 Pharmacy Inc             | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Jefferson Pharma Llc            | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Evers Rx Inc                    | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Central Pharmacy Group Inc      | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Manhattan Rx Llc                | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Grant Pharma Inc                | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Medical Center Pharmacy Inc     | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Oz Pharma Inc                   | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Lexington Pharma Inc            | Pharmacy          |       |         |       |        |       |       |        |       |         |        |  |  |
| Vnsny Community Health Services | Hospice           | ▼     | ▼       |       | ▼      |       |       |        |       | ▼       | ▼      |  |  |
| Calvary Hha & Hospice Care      | Hospice           |       |         |       |        |       |       |        |       |         |        |  |  |
| Hospice Of New York Llc         | Hospice           |       |         |       |        |       |       |        |       |         |        |  |  |
| Elderserve Long Term Hlth Car   | Hospice           |       |         |       |        |       |       |        |       |         |        |  |  |
| Dominican Sister Family Healt   | Hospice           | ▼     |         |       | ▼      |       |       | ▼      | ▼     |         |        |  |  |



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|---|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name   | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Calvary Hospital Inc                                      | Hospice                       |       |         |       |        |       |       |        |       |         |        |  |  |
| 1199 Seiu   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| A&S Limousine Service Corp                                | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Advance Care Alliance                                     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Alexandra Dziedzic  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| All City Corporate Trans, Inc. C/O Executive Charge, Inc. | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| All County Transportation D/B/A Deluxe                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Alltown Limo Corp.  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Atrey Kansara   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Barukh Medical Transportation Inc                         | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bridger Program - Ittleston                               | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx (Pelham) Mst-Can                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx High Need Supported Housing Program                 | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Integrated Services System, Inc.            | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Ny / Ny Iii   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Pcls  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Permanent Housing                                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Real Graduate Apartment Program                     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Real Recovery Mica Self-Help Program                | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Real Supported Apartment Program                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Regional Health Information Organization            | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Sap - Kingsbridge                                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Young Adult Apartment Program                       | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Burnside Residence  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Co-Op City Family Services - Non Secure Placement/Fft     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Co-Op/Pelham Family Services - Fftcw                      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Coop Car Care Inc.  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Diane Car Service, Inc                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Domestic Violence Supportive Outreach Service (Bdvp)      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Early Childhood Consultation Services                     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |
| Early Recognition Coordination And Screening - Bronx      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |  |



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|---|-------------------------------|-------------------------------------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name   | Provider Category             | 2.a.i                               | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Epra  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Family Youth Intervention   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Fegs Home Attending Services, Inc.  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Fisher, Jennifer (Np-Family)  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Gaitskill, Kim  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Genesis   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| George, Lisa C  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Great Express Car & Limousine Service, Inc.   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Hanadi Mosquera-Ankner  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Health People   | Community Based Organizations | <input checked="" type="checkbox"/> |         |       |        |       |       |        |       |         |        |  |  |
| Heights Car & Limo Inc.   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Hostos Community College ? Division Of Continuing Education & Workforce Development           | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Ihealth   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Ilana Kochen  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Institute For Community Living (Aca Member Agency)  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| James Liggons   | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bridger Program - Ittleson                 | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Care Management Legacy Program       | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx High Need Supported Housing Program  | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Ny / Ny Iii                          | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Pcls                                 | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Permanent Housing                    | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Real Graduate Apartment Program      | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Real Recovery Mica Self-Help Program | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Real Supported Apartment Program     | Community Based Organizations |                                     |         |       |        |       |       |        |       |         |        |  |  |



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|--|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name  | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Sap - Kingsbridge                               | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Bronx Young Adult Apartment Program                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Burnside Residence                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Co-Op City Family Services - Non Secure Placement/Fft | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Co-Op/Pelham Family Services - Fftcw                  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Domestic Violence Supportive Outreach Service (Bdvp)  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Early Childhood Consultation Services                 | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Early Recognition Coordination And Screening - Bronx  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Family Youth Intervention                             | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Genesis   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Kingsbridge Road Cr/Sro                               | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Pelham Family Services Promising Practice - Tst       | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- Project Hope  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Of Family And Children Services, Inc- White Plains Road Cr/Sro                              | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Jocelyn Cadet  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Kim,Paulina  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Kingsbridge Road Cr/Sro  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Kismet International Inc DbA Target Car Service  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Kristen Sanderson  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Maria Cardona-Lemanski   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Maria Graceffa   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Marianne Carlo   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Mario Abrego Iraheta   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |





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|---|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                                   | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Marisa Lelia                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Mencias,Michael Eric Marquez                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Milner, Lee Whitman                             | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Moncia Dobson                                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Nami-Nyc Metro                                  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Network For Human Understanding                 | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| New Golden Horse Car & Limo Service Inc         | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| New York Harm Reduction Educators               | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Nighat Saeed                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Nora Ferraldo                                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Ny Minute Car Service Inc.                      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Ny88 Express Corp.                              | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Nyc Department Of Corrections, Rikers Island    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Nyc Department Of Health & Mental Hygiene       | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Pace Car Service Express Corp.                  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Pauline Suwandhi                                | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Pelham Family Services Promising Practice - Tst | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Praxis Housing Initiatives, Inc.                | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Preferred Care Transportation Service, Inc.     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Primary Care Development Corporation            | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Project Hope                                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| R&M Ambulette Express Inc.                      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Raymond Garcia                                  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Rodney Campos-Delerme                           | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Seniorcare Emergency Medical Services Inc.      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Seniorride Transportation, Llc                  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Skinner, Carly (Np-Family)                      | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| St. Ann'S Corner Of Harm Reduction              | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Steven Lerner                                   | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Strive New York, Inc.                           | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Sunlight Ambulette, Inc.                        | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |



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|--|-------------------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                                      | Provider Category             | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| The Option Transportation Corp.                    | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| United Odd Fellow Housing Development Fund Company | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Vetter, Maryjo                                     | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| White Plains Road Cr/Sro                           | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Wu, Henry  | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Yolanda Cruz-Martinez                              | Community Based Organizations |       |         |       |        |       |       |        |       |         |        |  |
| Phoenix Houses Of New York Inc                     | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Schwartz-Moser Laurie                              | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Buyuk Erkan  | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paliou Maria                                       | All Other                     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Blace Nancy  | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Priority One Ambulance Inc                         | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| United Odd Fellow/Rebekah Hm Lthhcp                | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Fegs Home Attendant Ser Inc                        | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Klatsky Peter                                      | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Alliance Home Services                             | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Rain Home Attendant Ser                            | All Other                     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Bronx Jewish Community Coun Hm                     | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Michael James Mcnett                               | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Smith Harriet                                      | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mohseni Hossain                                    | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Goilav Beatrice                                    | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Collins Inyanga                                    | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Joseph Gina Md                                     | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Help/Project Samaritan Svcs Corp                   | All Other                     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Yoon Jiyoun  | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Vazquez-Ayala Manuel                               | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Raphael Katia                                      | All Other                     |       |         |       |        |       |       |        |       |         |        |  |
| Vnsny Community Health Services                    | All Other                     | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Grazi Sol Jay                                      | All Other                     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Newport Sharon                                     | All Other                     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



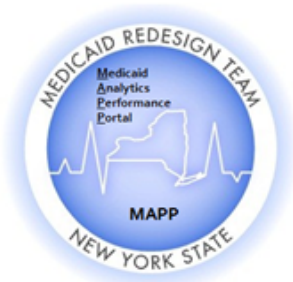
New York State Department Of Health  
 Delivery System Reform Incentive Payment Project

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Bronx-Lebanon Hospital Center (PPS ID:27)

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|--------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Meera Sohail Md                | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Feng Jimmy Md                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Menon Anupama                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Nagvi Zeenat Md                | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Pyo Robert T                   | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Predrag Popovic Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Citywide Mobile Response Corp  | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Dabiri Tajudeen Oladele Md     | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Cuevas Juana Lucia Md          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Oza Parind Manoj Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Amaro-Quireza Luz              | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Irizarry Danielle Marie Cnm    | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Aleksandrovich Leon            | All Other         | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |  |
| Turner Claire                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Zelesky Joseph R Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Kanneganti Kalyan Md           | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Serrano Ileana                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Allied Health Services Inc Tbi | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Pastor Charles Md              | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Nifenecker Susan               | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Shehigian Aline Ann            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Radcliffe Nathan Matthew Md    | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Elizabeth Seton Ped Ctr Lthc   | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Tiburcio Jose Frank Md         | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Dellatto Patricia              | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Nicu Marin Md                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Barakat Maged Md               | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Perez Salvador Onesimo Md      | All Other         | ✓     |         |       |        |       |       |        |       |         |        |  |  |
| Tomohisa Hiroko J Rpa          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Rodriguez Edna V Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |  |
| Fegs Home Attendant Ser Inc    | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |



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| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Lee Jee Md                          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     |         | ✓      |   |  |
| Miller Ricardo Anthony              | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Sardar Henry Do                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Borenstein Steven Howard            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Agrawal Vikas Kumar Md              | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Robinson Marcia Renee               | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Nelson Dina S Md                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Levine Jonathan Md                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Kolisetty Pramila Kumari Md         | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Pisipati Ramasita C Md              | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Akella Sai L Md                     | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Card Andrea Dione Md                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Ganti Valli Md                      | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Integrated Medical Professionals Pl | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Samuel Joice Md                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Afshar Maryam Md                    | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Zhu-Tam Lily                        | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Goldstein Jaime A                   | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Regalado Erika Md                   | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Benyaminova Irina Md                | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Jaiswal Arti Chander Md             | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Gharib Shahin Md                    | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Isaacs-Charles Karen Ann Md         | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| New York Foundling Hospital, The    | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Persaud Yudhistira K Md             | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Ireh Ugo                            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Makhdomi Sabina                     | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Miranda Jeanette                    | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Eac Inc                             | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Lehman Daniel Simon Md              | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |
| Andrews Charlene Andrea Md          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      | ✓ |  |



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| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Urban Health Plan Inc               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Antonios Vera Salim Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Flattau Anna Md                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dragoman Monica V Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shree Jee Surgical Supply Inc       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bernstein Robert Davis Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tubman Gary Md                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Asian & Pacific I C Hiv/Aids        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Fortune Society Inc, The            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Nephrology Pllc       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Argus Community Inc                 | All Other         | ▼     |         |       | ▼      |       |       |        |       |         | ▼      |  |
| Kramer Janine M Rpa                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tavares Rosanabela Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Farkas Daniel T Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jan Dominique Md                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Adair Robert                        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| All Metro Home Care Services Of New | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Reddi Vijaya Govinda Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Timmireddy Arunakumari Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Veritas Therapeutic Communit        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Patel Rajeshkuma P                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Birnbaum Stuart C Dpm               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Guido Giancarlo R Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Atherley-Ward Allison Pauline Md    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Punj Sonia X                        | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Meis Alexandra Md                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Franchin Giovanni Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Saraiya Rajendra Jayantkumar Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kim Sun Jin Md                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Doj Dialysis Center Corp            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Weissman Matthew Aron Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Thomas Johnny Md                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Louis-Jacques Nadja Rn              | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Chowlera Rachana                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Reide Nicole A                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gonzalez Efrain Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kuokkanen Satu Maarit Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Miao Katherine H Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fleischer-Black Jessica Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tieng Nelson L                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sinclair Paula Almalinda Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Koizumi Christina Haru Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Greenhope Services For Women        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Seniorcare Emergency Medical Servic | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morgenstern Neil Y                  | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Krishna Srinivasan Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Witkowska Renata A Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Resnick Melissa Ann                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Desrosiers Sergine Yves-Antoine     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kulkarni Aparna Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Elaine William Paulin               | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Ho James Chung Md                   | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Kings Bridge Optometric Eye         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Chowlera Rilee N                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Excellent Home Care Svs Llc         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ideyi Steve Md                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Accentcare Of New York Inc          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Medalliance Medical Hlth Svc        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Emerson Maria M Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fievre Garnes Marie Ft Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Lopez Jose Antonio Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Machuca Jenny Md                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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| Dapkins Isaac Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hagmann Stefan Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Afflack Phabillia Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Noble David                   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rolston Sandra A Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kings Harbor Dialysis Ctr     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tran Phat T Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Zellan Jonathan D Md          | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Owusu George E Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Migias Nikolaos A Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Chow Grace A Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Stavropoulos Christos I Md    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Djen Simon                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Quiban Ambrosio M Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Santiago Allan Realin Md      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Valerio Rubi Mosesto Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Skokowska-Lebelt Anna Md      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Guccione Michael Richard Md   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jakubowicz David Matthew Md   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Velinov Milen T Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Eapen Jeena Viji Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Maslavi Saul Fred Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Agarwal Surbhi Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tabari Rafael Dpm             | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Prasad Anisa Dpm              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gurell Daniel Steven Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rahman Mohammad M Md          | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Evdos Olga                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Institute For Community Lving | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Macias Guadalupe              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Iqbal Pervaiz Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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|---------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Umali Sofia                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Contreras Virginia Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jacob Viju                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Weiser Lori Gail Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cintron Ana                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lee-Kung Melissa K              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Burney Naghma Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bogdanov Assen Petrov Md        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Pettinelli Damon                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Pujan Gastroenterologist Pllc   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Win Han                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Timothy Beverly Antonia Rn      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rendeiro Susanne                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Taddeo Gregory Dds              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kumbum Kavitha Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Zhang David                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Padmavathi Murakonda Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Moradi Issac Eshagh Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| King Angela                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Palomino Sara                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hernandez Kenneth               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mejia Christophe                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Maje Hafiz                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Taviloglu Gurkan Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sarwahi Vishal Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Garcha Sandeep Kaur Dpm         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Timoney Maria Cnm               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Casas Jacinto                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paul Arlette Mary               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Venkatram Sindhaghatta Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Arias-Florez Elizabeth Cristina | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |





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| Provider Name               | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Castillo Wilfredo A Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Koshy George P Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Shapiro Tara E Do           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Neal-Perry Genevieve S Md   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Miller Hanan G Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Ally Shamiza Alima Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Weiner Holly H              | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Lando Sister Melinda        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Ralph Walter M Jr Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Emergacare Ny Llc           | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Toner Laura                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Aung Ye Kyaw Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Guoping Zhou                | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Bikvan Svetlana Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Brevetti Teresa L Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Beckerman Karen Palmore Md  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Empire St Hm Care Ser Lthcp | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Weeks Williams David        | All Other         | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |  |  |
| Alexandrov Pavel Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Asante Baah Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Worth Jaqueline Marshall Md | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Amanquah Lena A Do          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Warren Caleen Maria         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Costello Maureen Cnm        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| West Denise                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Lee Christopher J Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Palace Marcia Rashelle Md   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Zapata Wendy Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Salehimanesh Elham Cnm      | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| St Dominics Home Spv        | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Cotto Sylvia                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



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| Provider Name                | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Leggett Christopher F        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Hilaire Marc Richard Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |  |
| Tam Jeannie Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| New York Service Network Inc | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Mount Sinai Hospital         | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Santiago Edwin Cnm           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Abbott House Ira Spv         | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Pathay Fiona Allison Md      | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Jones-Malik Mendis           | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Minarik Lawrence Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Porizkova Anna M             | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Christophe Gladys            | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Basavaraju Nerlige G         | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Osborne Treatment Services   | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Kanter Timothy Joseph Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Rosen Paul David Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Fano Michael                 | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Family Eye Care Optometry Pc | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Waithe Kenrick Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Zeana Cosmina Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Chan Tricia Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Simons Monica J              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Tayts Lev Do                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| The Bridge Inc Mh            | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Stephenson Karen Md          | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Chusid Boris Gregory Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Adversario Eden Florendo     | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Estela Ogiste Md Phd Pc      | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Hochster Howard James Md     | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Parker Kathryn S Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Parola Claude Edouard        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



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| Provider Name                | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Manwani Savita S Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tung Judy Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kirsch Abbe L Cnm            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shur Irina N Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bella Jonathan Noriega Md    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Abraham Marthe Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Sawlani Deepak Jaikishan Md  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mccullough Gene P            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Roach Keith Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Vythilingam Lakshmy M Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Lindenbaum Yelena Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Orloff Eugene Od             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Brazzo Brian Gerald Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Orloff Elenora               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ham Larry Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Malik Sandeep Kumar Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| All Med & Rehab Of New York  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gressin Jill Beth Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Moteelall Meena Kumarie Md   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Purswani Murli Udham Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Salako Abayomi O Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mohammad Sajjad              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kobeckis Elizabeth Carpio    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mendez Luis Rafael           | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Del Rio Marcela Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Rajesh Manharbhai Md   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Augustine Gerrad Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fagbemi Moronkeji Olapade Md | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Perry Russell Joseph Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Success Counseling Svcs Inc  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ma Shushan Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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| Patel Rasik Lal Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gonzalez Patria Md            | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Kahn Ann Mariam Cnm/Rn        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sharafkhah Martin Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Beira Richard Joseph Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mankoff Ruth Cnm              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Harris Joseph Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Calvary Hha & Hospice Care    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Herman Craig                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Luna Betty Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhashyam Vinod Rao Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fedrick Joseph Anthony Md     | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Split Rock Nursing Hm Lthhpc  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Balar Nilesh Naran Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dev Anil Kumar Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vida Family Services Inc      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mcdonald Annmarie C Md        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Wittenberg Ian S Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paulus Suresh Kumar Do        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dunner Ricardo Orlando Md     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Graziosa Albert Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kmn Pharmacy Corp             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Muir Eulalee Elsada           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Luong Thanh-Ha Thia Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Herbsman Neil Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dunn Elizabeth Mary           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Pagan Diane Elizabeth         | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Sands Brenda M                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Yang Ian Yeng Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bronx Center Rehab & Hlth Car | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hameedi Faiq Ali Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Ariganjoye Rafiu O Md         | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Dassa Gabriel L Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Domingo Melchor T Md Pc       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Agarwala Ajay K Md            | All Other         | ✓     | ✓       | ✓     | ✓      |       |       |        |       |         |        |  |
| Hebrew Hsp Hm Of Westchester  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Battle Jose E Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mussalli George Michael Md    | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lefevre Cluny P Do            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bhate Priyadarshini A Md      | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lew Hea Rean Md               | All Other         | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Monteverde Barbara Ann        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| New York Renal Associates Inc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Cosentino Rosanne Cnm         | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Mikhail Magdy Girgis S Md     | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Michael Callen-Audre Lrde Chc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kin Lin Lin Md                | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Polcaro Joseph Md             | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Anderson Patricia Althea      | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Gonzales Luis A Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jimenez Luis                  | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Costas-Katz Carmen Silvia Md  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Moussavian Hamid              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mevs Jean                     | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Fromer Susan D Md Pc          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Ross Donald Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Adelfio Mary Ann Md           | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lee Moon H Md                 | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Cindrich Richard              | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Santos Marissa T              | All Other         | ✓     |         |       |        |       |       |        |       |         |        |  |
| Waseem Muhammad Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Tang Ian Tsai-Leu Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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| Provider Name               | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Weintraub Elizabeth C Dpm   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Framm Stuart R Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Towner Robert A Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hosp Center   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Daley Lisa M Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rubinchik Edward Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bronx-Lebanon Hosp Ctr      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mejia Fernando Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Yalla Rajya L Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Olivera Rosemarie R Cnm     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Cohen Aaron Howard Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rameshwar Karamchand Md     | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Bulsara Girish M Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Patel Mayank                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hakimian Navid Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| The Bronx Lebanon Hosp Ctr  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pioneer Homecare Corp       | All Other         | ▼     |         |       |        |       | ▼     | ▼      |       |         |        |  |
| Hecht Robert Morris Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rizvi Firdous Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bronx Lebanon Hosp Ctr      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Haber Linda S               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Patel Chaula Paresh Md      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Adeniyi Ayoade O Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Curbelo Dolores E           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Lewis Cynthia Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Liburd Jennifer D Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Siciliano Donna             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Shenoy R Roopalekha Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Arthur Jude Kwame Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bach-Bachich Vjera Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tolbert-Walker Derrick J Md | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Moquete Ramon Andres Md       | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |  |
| Lippman Eric Scott Md         | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Lipsitz Evan Coulson Md       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Cruz Yvonne Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Niazi Masooma Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Baez Daysi Md                 | All Other         | ▼     |         |       |        |       |       |        |       |         |        |   |  |
| Weidenheim Karen              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Vega Roy                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Project Samaritan Hlth Svcs I | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Hinson Raymond                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| New York Neuro And Rehab Ctr  | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Orjuela Hernando Md           | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Help/Psi Aids Adhcp           | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Pelzman Fred Nathan Md        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Mendola Antony J Md           | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Rabinowitz Michael Ray        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Dieudonne Arry Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Simon Robert M Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Carr Samuel Stephen Dpm       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Daniel Myrta Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Kirschstein Jorge Noberto Md  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Klugman Susan Debra Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Rafiq Amerha Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| St Christophers Inn Inc       | All Other         | ▼     |         |       |        | ▼     |       |        |       | ▼       |        |   |  |
| Sherman Peter A Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Pedro Antonio Corzo           | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |  |
| Bermudez Rachel Irene Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Murayama-Greenbaum Robert Md  | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Gilchrist Brian F Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Diaz-Fuentes Gilda Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Verna Yves Georges Md         | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |



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| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Benoit Marcel M Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Torres Janette A Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jackson Mark H Md             | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Bien-Aime Jean L Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Scm    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Deleon Samuel Anthony Md      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hall-Ross Sandra M Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Fruitman Edward               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Selfhelp Special Fam Hc Inc   | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| F E G S                       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Astor Home For Children Fbt   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Lower West Side Household Svc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Zin Thant Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Casa Promesa Rhcf Inc Snf     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mclean Barbara Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Perez Hector Md               | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Professional Svc 117th St Icf | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Teffera Fassil Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Comunilife Mental Health Cl   | All Other         | ▼     |         |       | ▼      |       |       |        |       | ▼       |        |  |
| Riess Andrzej J Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dixon Christopher Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Trans Care New York Inc       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Nawaz Jamil A Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| White Myra P Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mishra Aruna Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Menegas Jeffrey G Md          | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Sanchez-Feliz Sonia Dds       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Novogrodsky Raphael Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Demopoulos Byron P Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Karpel Barry M Do             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sacco Joseph P Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |





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| Babu Ramesh Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Feldman David S Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Etienne Viviane Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Mamtora Pankaj Kanji Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Goyzueta Franz Esteban Md     | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |  |
| Professional Svc Ctr Handicap | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Russell Barbara K Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Greenwich House Inc Ai        | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| St Vincent Depaul Res Adhc    | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Yee Lily Fong Cho Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Marder Jonathan Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Bridge Back To Life Ctr Inc   | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Solomon Robert D Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jaghory Mohammad Zia Md       | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Beach Paul W Jr Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Kerolle Harold Fritz Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Professional Svc 149th St Icf | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Chilimuri Sridhar S Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Khatiwala Vijay V Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Moran-Almonte Roberto A Md    | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |  |
| Conifer Park                  | All Other         | ▼     |         |       | ▼      | ▼     |       |        |       |         |        |  |  |
| Arms Acres                    | All Other         | ▼     |         |       | ▼      | ▼     |       |        |       |         |        |  |  |
| Areba Casriel Institute       | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Angkustsiri Kasem Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Shear Mitchell Barry Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Liriano Octavio Antonio Jr Md | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |  |  |
| Odyssey House Of New York     | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Mohandas Kala Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Fresneda Caridad              | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Balikcioglu Abdo Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Salama Meir Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Independence Res Park Ln Icf  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Remy Prospere Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| John David H A                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gazzara Paul C Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Abbott House Inc              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Johnson Michael Norman Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Anderson Patrick              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sanchez Lacay Jose Arturo Md  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Telzak Edward Elliot Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Unique People Svcs Vyse Ave   | All Other         | ▼     | ▼       |       | ▼      | ▼     |       |        |       | ▼       |        |  |
| Comprehensive Care Mgt D&T Ct | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Salomon Danielle Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Alabi Amos Ade                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Camelot Of Staten Island,Inc  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| T R I Center Inc              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Palladia Inc                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gheorghiu Olimpia Tintea Md   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Professional Svc 7th Ave Icf  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kirschenbaum Ira H Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Episc Mis Soc Morris Ave Icf  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Shah Ajay K Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Girishkumar Hanasoge T Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Uehlinger Joan M Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Able Health Care Serv Inc     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Professional Svc Bell Blvd    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Duncalf Richard Michael Md    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Afran Scott Ian Md Pc         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pehr Marcia Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Fromer Mark David Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Moulton Thomas Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Costley-Hoke Karen M Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Premier Nursing Services      | All Other         | ✓     | ✓       |       | ✓      |       |       |        |       |         |        |  |
| Elderserve Long Term Hlth Car | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morningside House Nh Lthhpc   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Professional Svc Maspeth Icf  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gonzalez Eulogio Md           | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Lutas Elizabeth Mary Md       | All Other         | ✓     | ✓       |       | ✓      | ✓     | ✓     |        |       |         | ✓      |  |
| Rodriguez Jose I Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Coombs Kenneth E Dpm          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kokotek Blair H Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Burack Joshua H Md            | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Jewish Guild For The Blind Dt | All Other         | ✓     |         |       |        | ✓     |       |        |       |         |        |  |
| Cah Skip Of New York Inc      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Professional Svc Butler St    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Auricchio John Steven Dpm     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dominican Sisters Family Lthh | All Other         | ✓     |         |       | ✓      |       |       | ✓      | ✓     |         |        |  |
| Jean Ernst F Md               | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     |        |       | ✓       | ✓      |  |
| Professional Svc 195 Place    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gasalberti Richard Anthony Md | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Argus Community,Inc           | All Other         | ✓     |         |       | ✓      |       |       |        |       |         | ✓      |  |
| Manhattanville Hlth Care Ctr  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Neuendorf James Lee Md        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gateways Counseling Ctr,Inc   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ambulatory Surgery Ctr Of Gny | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rosenbaum Pearl S Md          | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Ritter Diane Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gupta Sindhu Md Pc            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bitterman Jacalyn S Md        | All Other         | ✓     | ✓       | ✓     | ✓      | ✓     | ✓     | ✓      | ✓     | ✓       | ✓      |  |
| Bookhardt-Murray Lois J       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jgb Rehabilitation Corp       | All Other         | ✓     |         |       |        | ✓     |       |        |       |         |        |  |
| Lichtenstein Ralph B Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Episc Mis Soc College Ave Icf | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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|------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Young Constance A Md Pllc    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Paz Vistoria Belisario       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Elkin Rene Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Dickerson Robert F Md        | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Rigor Virgilio U Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| St Louis Yolaine Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Hebrew Hm For Aged Non Occ   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jones Lauren Sue             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fajardo Bienvenido Md        | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Patel Hemant Kanubhai Md     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morningside House Non Occ    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Butters Marva Dpm            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ny Eye Surgery Assoc Pc      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hilfer Jane Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ramis Carmen Maria Md        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Blass Joel Mitchell Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Cooper Charles Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Henderson Cassandra E Md     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Babb Frank C Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Sacolick Benzion Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dundy Richard A Md           | All Other         | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Curras Ernesto B Md          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sundaresan Narayan Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bronx Jcc Home Attendant Srv | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Prager Marc Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Fegs Home Attendant Services | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rain Home Attendant Ser Inc  | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Shafraan Jacob C Od          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Seth Lalit Mohan Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ortiz Jose Carlos Md         | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Salder Rufus E Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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| Provider Name                     | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Mohammad Acklema Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mensah Samuel K Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Escher Jeffrey Ethan Md           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Alvis Robert C Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Guy Ali Eraj Md                   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Professional Svc Selinger Icf     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Vargas Jose T                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Little Flower Child Sv Icf#2      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Little Flower Child Sv Icf#1      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Renvoize Guy A Md                 | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Mayers Martin Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Stiller Luis F Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jewish Asso For Svcs For The Aged | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Lazar John                        | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Calamia Vincent Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hebrew Hospital Home Inc          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kramer Lawrence David Md          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Wilkins Robert Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Winston Jonathan Allan Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Roman Jaime Francisco Md          | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Damore Joseph F Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bansal Om Prakash Md              | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Kingsbridge Hghts Nh Lthhcp       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Patel Anilkumar Sureshchandra     | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Na Illsung                        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Go Teresita Alo Md                | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Wolfson Mitchell Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Family Child B       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Weissbart Clyde H Md              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Forlenza Thomas Joseph Md         | All Other         | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Pedro A Suarez                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Ballas Mayer Md Pc            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ruiz Armando Md               | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Kahn David I Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Scotti Lorenzo Louis Dpm      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Navarro Hector Rodriguez Md   | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Weinberg Gerard Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Alerte Marc Antoine R Md      | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Kavet Jay A Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dudhia Bhupendra Vrajlal Md   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Aggarwal Neena Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rudikoff Donald Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Professional Svc Scannell Icf | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Community Healthcare Network  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Napoli Michael J Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Esses Jacob Md                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Neuman Larry M Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Vilabrera David Md            | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Menon Latha N Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Vaccariello Charles J Pc Md   | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Parithivel Vellore S Md       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Thomas Chavannes              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Finestone Jacob Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gottesman Kenneth S Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fleiss David J Pc Md          | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Chern Relly D Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bronx Lebanon Hospital Center | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Throggs Neck Neurological D&T | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kadam Shivaji L Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chiaromonte Lawrence T        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Episc Mis Soc Metro N (1966)  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Episc Mis Soc Metro N (1956)  | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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| Participating in Projects          |                   |       |         |       |        |       |       |        |       |         |        |  |
|------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Little Flower Child Sv Brookl      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Glockenberg Aaron Dpm              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Herwig Kenneth J Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Edwin Gould Srv Chldrn Folkes      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| A A B R 130 Water St Icf           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Terence Cardinal Cooke Hcc         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Young Michael C Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Russell Robin O Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jay E Selman Md                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dominican Sister Family Healt      | All Other         | ▼     |         |       | ▼      |       |       | ▼      | ▼     |         |        |  |
| Midwood Amb And Oxy Svc Co         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rosenstock Paul R Md               | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Regeis Care Center                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Schervier Nursing Care Center      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Methodist Church Home For The      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Williamsbridge Manor Nh            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| University Nursing Home Snf        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morris Park Nursing Home           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Beth Abraham Health Services       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Split Rock Reh & Hlth Car Ctr      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Concourse Rehab & Nc Inc           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hebrew H For Aged Riverdale        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kings Harbor Multicare Center      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morningside House Nursing Hom      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Kingsbridge Hghts Rehab & Cc       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Park Rehab & Nrs Center      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Rebekah Reh & Extended Care Center | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gold Crest Care Center             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Terrace Health Care Center         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Weiner Howard A Dds                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Bhalodkar Narendra C Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Denis Jean R Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Calvary Hospital Inc          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Federation Emplmt/Guid Svc    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Saeed Babra Md                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Deutsch Sokol Robyn H Md      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Reggev Avner Md               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Westfried Morris Pc Md        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Lower Eastside Service Center | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| St Johns Riverside Hospital   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Narco Freedom Inc             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| New York Psychot And Couns Ct | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Floating Hospital             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Addiction Research & Trtmnt C | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |
| Martin Luther King Hlth Ctr   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Post Grad Cntr For Mental Hit | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Riverdale Mental Hlth Cl      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mount Sinai Hospital          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bernales Eduardo D Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gomez David A Md              | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |
| Kalafatic William H           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mehta Dinesh Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Madan Bhattia Paul Md         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ungsunan Pituck Md            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dwarka Regev Ragbardial       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tabaddor Kamran Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hernandez Marco T Pc Md       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Zeller Barbara C Md           | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Vaca Miller Md                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Smith Ernst Pc Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Cruz Juan R Md Pc             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Gurland Judith E Md           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |





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|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|---|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Melamed Samuel L Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Reyes Juan D Md                     | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |   |
| Szteibok Maurice Md                 | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |   |   |
| Levy Jerome H Md                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Schreiber Zwi A Md                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Teich Marvin L Md                   | All Other         | ▼     |         |       |        |       |       |        |       |         |        |   |   |
| Traykovski Alexander Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Izquierdo Richard Md                | All Other         | ▼     |         |       |        |       |       |        |       |         |        |   |   |
| Fellner Michael J Md                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |   |
| Grossman Joseph A Md                | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Comprehensive Geriatric Medicine Pc | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |   |   |
| Emem Uche Okonkwo                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Ruiz Angel                          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Camillo Reginald Alivia Md          | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Lvovsky Dmitry                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Novak Inna                          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Kempton Patricia B                  | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Berenfeld Benjamin Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Adeniji Ademola                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Beckford Leslie Dean Rpa            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |   |   |
| Nunez Denise Joanna Md              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Aristide Burducea                   | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Nancy Lynn Chez                     | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |   |
| New York Neuro & Rehab Ctr Amb Surg | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |   |
| Li Allan                            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Kuzin Elena                         | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |   |   |
| Ihimoyan Ariyo A Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Toshkoff Radoslav Do                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Khandavilli Prasanna                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Ruiz Jhon                           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Leung Vivien Loy Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |



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|-----------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name               | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Balde Alseny Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Esther Nwabuoku             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Saxena Amit K Md            | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Jean-Michel Marjorie        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Popotte Joanne Vesta        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Knibbs Melida Stewart       | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Szygiel George              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Jasti Jyothi                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Reyes Darcel                | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Chan Wendy                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Deborah Jill Bohnen         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Alpine Home Health Care Llc | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Rivera Milagros Pa          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Care For The Homeless       | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Wiley Jose Maunel Md        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Adam Deutsch                | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Chambers Jennifer Angella   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Berg Debra                  | All Other         | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Ramon Delmonte Md Pc        | All Other         | ▼     | ▼       | ▼     | ▼      |       |       |        |       |         |        |  |  |
| Alice Chu                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Amparo M Ramirez Md         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Flanagan Abiga              | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Johnson Sharon              | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Benjamin Taisha Lashon      | All Other         |       |         |       |        |       |       |        |       |         |        |  |  |
| Joseph Cynthia              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Edwards Teryn               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Lucien Gina Np              | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Anele Slezinger             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Moberg Kenneth A            | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Weille Jean Walker          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |
| Patel Ketan Hasmukhlal      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |  |



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|----------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                    | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Distinguished Diagnostic Imaging | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hinestroza Howard Md             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Christina Flores                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Duncan Neasha                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Keshet Maayan                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Martin Monica A                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Quintanilla Julio Ricardo        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Silletti Joseph Peter            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jenny M Frances Md               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Griffin Shirley                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cozort Marina                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jagarlamudi Padmavathi           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shpitalnik Larisa                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Glied Allen                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Abrar Syed Ali                   | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Maria Soledad Perea Barbosa      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Genuady Jennifer                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Diana T Vo                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Edward Oduro-Kwakye              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Caesar Mimieux Vanetta           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Alix E Fleury                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Agarwal Ruchi                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Taveras Jose Martin              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Summers Rebecca                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| The Pac Program Of The Bronx Inc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Loehrke-Sichhart Lisa Ann Md     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Apolaya Pamela Evelyn            | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Eleff Tybee                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Narula Anita                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Elisa Bocchieri-Bustros          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ami J Shah Md                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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|------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Amin Prina Pandya                  | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Rivera Iris                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mukherjee Koustav                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Hahn Erica Kyle                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Charnow Noemi                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Escourse Tamikque                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Hill Keran                         | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Manchanda-Gera Akanksha            | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Bones Robert                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Carnevale Caroline                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Skipski Dina                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Douglas Gregory                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Jannatifar Azin                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Dacosta Kerry-Ann                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Dubois Elizabeth Marie             | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Fattakhov Emma                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| University Diagnostic Medical Imag | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Kratzer Jennifer                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Johnson Julius Iii                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Balfour Jennifer                   | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Trossello Catherine                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Norman Otsuka Md                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Eldefrawi Mohamed                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Jamali-Kashani Majid               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Tracy Towers Medical Pc            | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Shah Amit                          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kopolovich Harry                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Schor Kenneth                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Bolan Claire                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Joseph Myriam                      | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Isayas Tekie                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |



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|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| David Wong                          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Cellin Melissa Maria                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Mohamad Erfani                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Roshee Tarethia Maitland            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Tamar Goldwaser                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Hernandez Hanny Mercedes            | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Skaradinskiy Yevgeniy               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Tieng Arlene Tan                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Tafreshi Saeid                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Bilenkin Leonid                     | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |   |  |
| Sklyar Eduard                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Kadiyala Sri                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Mercredi Guerline                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Zalinyan Hekhine                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Recabarren-Velarde Juana            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Kaul Rashmi                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Latika Prajna                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Dudek Mona                          | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Night And Day Medical Associates Pc | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Napolitano Daniel Louis             | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Denny Martin                        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Valeria V Loukanova-Ivanov          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Argus Community Inc                 | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        | ▼ |  |
| Degraft-Johnson Ama                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Penrose Sarah                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Ponce Sara                          | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Amsalem Yoram                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Kelly Paul James Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Korik Simona                        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Christine Cruz                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |   |  |
| Nieves Rosado Sandra                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |



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| Provider Name                   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Sydelle R Ross                  | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Fundo Fiona                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Queens Optometric Care Pllc     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Peyman E Younesi Md             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Notardonato Henry               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Martin Michelle                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Mochizuki Takahashi Miki Emilia | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Twomey Stephanie F              | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Bussoletti Natalee Marie        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tan Jenny Yu                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Statter Mindy                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rajbhandari Prabi               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mathew Elizabeth Pulickel       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Das Ashutosh                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kwon Hye Eun Md                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Raveneau Banegas Gladys Yaneth  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Walsh Ronald                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Etienne Stephanie               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Price Cathleen                  | All Other         | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Mccabe Patricia                 | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Bhagat Vinod Md                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jenkins Monique                 | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Balachandra Shirish Krishna     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Giurleo Patricia                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Levy Elan S                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Riefkohl Ricardo                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ciotti Andrew James             | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Tocco Michael Anthony           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gomez-Marquez Jose C            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Partridge Langley               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Krim Nassim R                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Ramos Julie J                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Mcperson Christina                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Muniz Jennifer                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Megalla Sherry                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Gogineni Anil Kumar                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Perron Thomas                      | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |   |
| Cardinal Mccloskey School And Home | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Lans Clones                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Rodriguez Maria                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Fernandez Beverly A                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |   |
| Dawkins Manju                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Bruno Jaclyn                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Ogbonna Chidi                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Mailman Toby                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Benfield Nerys Camilla             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Promise Home Care Agency Inc       | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Renaud Elizabeth                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Cancio Morales Nestor              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Zayas Jacqueline Dana              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Boateng Sharwon                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Patel Reena J                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Hemant Patel Md Pc                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Duncan Tamika Simone               | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Liz Defillo Vicente J              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Mallapu Shraavan K                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Promise Home Care Agency Inc       | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Carleton Lindsay                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Moss Shira                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Kyei-Anti Afua                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Penaloza Juan                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Petros Jessica Theresa             | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |



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| Participating in Projects           |                   |       |         |       |        |       |       |        |       |         |        |   |  |
|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Mental Health Association Of Nyc In | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Slezinger-Mejia Albert              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Christman Catherine                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mahbubani Shalu                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Bornacelly-Perez Michel             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Multi Medic Physician Services Pc   | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Lindsay N Price                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Abu Loveth                          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Lawson Anne                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kwankam Maureen                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Saccente Erica                      | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Kelly Roberta                       | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Nataneli Nathaniel                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Jakerin Ahmed K                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Upper Room Aids Ministry Aadc       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Ayoub Joanna                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| New York Foundling Hospital         | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Narcisse Debra                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Cano Nefertiti                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Harlem Medical Group P C            | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Plansky Jason M                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kim Diana                           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Sticco Charles Craig                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Carlucci John                       | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Peskin-Stolze Melissa Rebecca       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Agopian Eliz Hazar                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Calderon Ruddy Smith                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Ippili Rakhee                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Wiesinger Katherine                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Sanders Lauren Jacqueline           | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Majeed Sohaib                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |





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| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Gasinu Eli                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Washington Sierra                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Anglade Claudia                    | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Staples Karen                      | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Quindor Rhealynne B                | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Cabral Laiheng                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Fedcap Rehabilitation Services Inc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Merrick Kareem                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Cohen Jacob                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Nagapaga Madhavi                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Portugal Salvador Eligado          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Schulz Jacob                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fornari Eric                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Singh Manisha                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Kim Taesoo Rpa                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dumrese Danielle Lee               | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Pearlman Charles Joseph            | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Watson Kimberly Charytina          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Paz Jennifer                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Shunamon Nicole                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Okafor-Mbah Gomez Choima           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Singer Karyn                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kim Sharon Hyun Joo                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gonzalez Katherne                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Samaroo Parbhu Dyal                | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hall Tami L                        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Harlow Megan                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Dastain Jean Yves                  | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jean-Jacques Lamerce Mohane        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Herman Emily E                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Morgan Diane M                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |



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|------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                      | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Okoye Safiyyah Maryam              | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Son Hwa                            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mckinney Robin Cylinthia           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Newtown Dialysis Center Inc        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Straatmann Caroline Elizabeth      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Amanda Ruth Mondesir               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mercedes Angela                    | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Chui Dennis W                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Nasr Rahib                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Arthur Richard Wilfred             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Lacher Jason Matthew               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Quickmed Medical Pc                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Wade Mark                          | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Gentes Meredith                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Chen Christine                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Three Graces Medical Practice PLLC | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Mcleod Shenequa Alisha             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Levin Erika                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Lepp Daniel J                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Riley Diahann Latoya               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mehdizadeh Alireza                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Altman Nicholas Dodge              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Bronx Lebanon Hospital Center      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Abdelaziz Hoda H Fnp               | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Douglas Gaveral Dania              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mikheyev Vyacheslav                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Larish Lyvia                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Mcginnis Nathan Lamar              | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Irigela Maheswara Reddy            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Hampton Elisa Padilla              | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Yu Bo                              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |



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| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Erickson Aimee                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Dusenbury James                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chekuri Anita                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Carl Lamour-Occean Carline          | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Perez Martha                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Tyler Douglas                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ntiamoah Kwabena                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kamalakkannan Gayathri              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chamarthy Sri Lakshmi Annapurna     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Biernacki Carolina                  | All Other         | ▼     | ▼       |       | ▼      |       |       |        | ▼     | ▼       |        |  |
| Rodriguez-Jaquez Carlos R           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Jewish Board Family Child A         | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Hemant Patel Physicians PLLC        | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Krempasky Chance Nicholas           | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Schachter Lisa                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Ketner Jr David                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mastrianni Mary Elizabeth           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Mckee Shannon B                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Assian Sarah E                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Isaac Beverly A                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Morales Jessica                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Halliburton Leah Pepper             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gohar James Ashraf                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Catholic Managed Long Term Inc      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Nassiri Haleh                       | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Workmens Circle Dialysis Center Inc | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Quick Ashley J                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Simon Laura E                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Ramdeen Sean S                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Plantin Marie Ketteline             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fuentes Patricio X                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |



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| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Saleh Ali                           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Rodriguez Shantae Lynette           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jain Priti                          | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Santiago Daisy                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Alvarez-Barto Ivannia Nastashia     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Pineros Sandra L                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Eke Felix O                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Turner Latasha M                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Chan York Sing                      | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Timreck Eleanor Thayer              | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Kusher Matthew Scott                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Sinha Ghazal                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Libovich Anastasia                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Barcavage Shaun                     | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Meftah Morteza                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Balachandar Divya                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Inpatient Hospitalist Services Of N | All Other         |       |         |       |        |       |       |        |       |         |        |  |
| Franco Bernadette                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Jimenez-Morales Lucia O             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Gersman Michele Peri                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Connelly Alison N                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Fludd Tiffany S                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Wagner Erika Zuleika                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Manhattan Rhoderick James           | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Stibitz Lisa Marie                  | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Mercado Depaz Disnilda L            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Cole Davin R                        | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Miksic Erin                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Adelson Mireilla                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      |  |
| Garcia Yudelka                      | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Wang Wei                            | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |  |



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|-------------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|---|
| Provider Name                       | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |   |
| Cloutier-Champagne Laurence         | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Clarke Kimesha                      | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |   |
| Centerlight Certified Home Health A | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Ali Amanda Elizabeth                | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Addo Evelyn                         | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Mitchell Clemaine C                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Mihir Patel                         | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Deloria John Edward                 | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |   |   |
| Salvato Scott                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Villafana Juan H                    | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Qsac Inc                            | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Pearlman Shoshannah                 | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |   |
| Adrish Muhammad                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |   |
| Wong Robert Daniel                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Dubois Elizabeth T                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Diaz Christian                      | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Bronx Lebanon Hospital Center       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |   |
| Addoh Jones A                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Rivera Jhanine Louren               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Johnson Brandon Boyd                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Quezada-York Ericka                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Foley Rebecca                       | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Strong Jennifer Elizabeth           | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |   |
| Nayudu Suresh Kumar S               | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Braswell Jessica M                  | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Gauthier Angie R                    | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Barclay Ruby                        | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |   |
| Moss Kara L                         | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ | ▼ |
| Gonzalez Pedro                      | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Cimt Karene                         | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |
| Smaldone Lauren                     | All Other         |       |         |       |        |       |       |        |       |         |        |   |   |



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|-------------------------------|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name                 | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Treyster Zoya                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Ghael Priya                   | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Simela Ashley                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Baldik Yasemin                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Escobedo Liza                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Koo Timothy                   | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kant Sandipagu                | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Kella Venkata                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Lee Nancy                     | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Alagkiozidis Ioannis          | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |   |  |
| Ledwith Allison Patricia      | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Manik Arvind Chandulah        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Nowakowski Joanna             | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Ferguson Sacha                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Lopez Taina                   | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Partos Nancy                  | All Other         | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Kwofie Stella                 | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Blidnaya Lana                 | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Brutus Valerie                | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Xu Wei Hong                   | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |   |  |
| Harry La-Toya Juanita         | All Other         | ▼     |         |       | ▼      |       |       |        |       |         |        |   |  |
| Callender Kimberly            | All Other         | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Maggio Johanna Medodie        | All Other         |       |         |       |        |       |       |        |       |         |        |   |  |
| Vocational Inst Proj Comm Svc | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     |        |       | ▼       | ▼      |   |  |
| Mitchell Tunesia L            | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     | ▼       | ▼      | ▼ |  |
| Bronx-Lebanon Hospital Center | All Other         | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |   |  |
| Reliance Ambulette, Inc.      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| D&J Service, Inc.             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Dependable Ambulette Inc.     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Banner International Corp.    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| My Trans Corp.                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |



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|---|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|---|--|
| Provider Name   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| Anabella Transportation, Llc  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| First Class Car & Limousine Service, Inc.                             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Cardinal Mccloskey Sch/Hm B2h   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Keshes Inc DbA Rainbow Ambulette                                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| T.G.C Transportation, Inc. DbA Take Good Care Transportation Inc.     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Priscilla Rivera  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Vanessa Genova  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Empress Ambulance Service, Inc  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Candace Warrick   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Workmen'S Circle Multicare Center                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Esther Transportation, Inc  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Ellen Mclean  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Seeromanie Baboolall  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Bronx Lebanon Hospital?   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Astor Services For Children And Families                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Lifeline Systems  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| United Jewish Council, Home Attendant Services Corp.                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Peta-Gaye Hermitt   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Astor Services For Children And Families                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Center For Alternative Sentencing & Employment Services, Inc. (Cases) | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Family Home Health Care, Inc.   | Uncategorized     | ▼     |         |       | ▼      |       |       | ▼      | ▼     |         |        |   |  |
| Premier Home Health Care Services, Inc                                | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |   |  |
| Mann, Kenneth   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Danielle Centofranchi   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Dennelisse Corporation  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Mzzz,Llc D/B/A Sterling Ambulette                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Glenn Deluca  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Andreas Evdokas   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| New American Car & Limo Service, Inc.                                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Luz Holguin   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |



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|--|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Coast 2 Coast Enterprises, Inc. D/B/A Coast 2 Coast Transportation | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Lyncy Simon  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Kyoung Sil Kang  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| The Mount Sinai Hospital?  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Regional Aid For Interim Needs, Inc                                | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |
| Episcopal Social Services  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Psychiatric Center   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Terry Williams   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Kristin Kitvak   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Bronx Lebanon Hospital?  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Bronx-Lebanon Hospital Center                                      | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Medalliance Medical Health Services                                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Morningside House Westchester Adult Day Health Care Program        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Little Flower Children And Family Services Of Ny                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| New Century Home Care, Inc   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Uptown Healthcare Management Inc?                                  | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Raymond Sanchez  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Peter Digilio  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Fordham Dental   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Happy Care Ambulette, Inc.   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Kingsbridge Heights Nursing Center                                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Steven Sulzer  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Isidoro Martinez   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Urban Health Plan  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Medalliance Medical Health Services                                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Rebekah Rehab  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Lifeline Ambulance Service, Inc.                                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Rivera-Benet, Migdalia (Medical)                                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Jldh Medical Services, PLLC  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Wilfredo Deynes  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Psch, Inc.   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |





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| Provider Name  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Community Healthcare Network, Inc. Family Health Center            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Aneta Skrobacz, Lpmhc, Casac                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rapid Transit Services, Inc.                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc Helen B. Atkinson Health Center  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc. Dr. Betty Shabazz Health Center | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Tympf Co., Inc.  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Damon House, Inc   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Distenfeld,Ariel   | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |  |
| Federation Employment And Guidance Service, Inc.                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Robert Leviton   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| All Around Trans, Inc  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Maria Florentin  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Renaissance Adult Day Care Services Llc                            | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Nkengfack Chateh-Nkengtego   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Marlene Carrillo   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Heidi Brody  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Louis Demarco  | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Basit N Tariq Ambulette Service, Ltd.                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc. Queens Health Center            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Edward Olsen   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Comunilife   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Ranneta Transportation, Inc.                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Dv Luxury Transportation Corp.                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Margarita Israilova  | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Resource Medical Services, Pc D.B.A. Arcwell Medical               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Ayisha Munawar   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Joseph Buonfiglio  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Melvin Spann   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Daughters Of Jacob   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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|---|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name                               | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Bronx Psychiatric Center?                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Lynette Terry-Moore                         | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Victoria Mierlak                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Mahekkumar, Desai                           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Harriet Turner                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Eco Ride Inc Db a Electric Car Service      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Dana Wedin                                  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Greenwich House                             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Davis Ayers                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Metropolitan Medical Transportation Ipa Llc | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Mickie Hoffman                              | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Zeneida Disla-Thorne                        | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Uptown Healthcare Management Inc?           | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |
| Innocentia Gidi                             | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Yanira Colon                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Anna Iwersen                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Merily Mclaughlin                           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Welisane Bebe                               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Fazili, Nighat                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Jyoti Drall                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Hayward,Bradley John                        | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |
| Bronx Psychiatric Center?                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Urban Health Plan                           | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Episcopal Social Services                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Mzl Home Care Agency                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Namratha Thikkavara                         | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Chandran, Iyona (Nutritionist)              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Marilyn Fabio                               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Psch, Inc.                                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Starlight Ambulette Inc.                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Paula Gorney                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |



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| Provider Name                                | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Venus Kan                                    | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| The Floating Hospital, Inc.                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nicky Shah                                   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Dash Car Service Corp                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Harmony At 154th, Inc                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Urban Health Plan                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Phyllis Hogan                                | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| The Mount Sinai Hospital?                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Ava Ambulette Corp.                          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Addicts Rehabilitation Center Fund Inc       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.                                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Christian Ambulette Inc.                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Sharon Georges-Morris                        | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| American Dental Offices                      | Uncategorized     | ▼     |         |       |        |       |       |        |       |         | ▼      |  |  |
| All Med And Rehabilitation Of New Yourk      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Wanda Marquez                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Bronx Lebanon Hospital Center?               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| William Breland                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.                                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network Inc?            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jasacare                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Andrea Trimmingham-Aina                      | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Ruth Kaufman                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Margaret Smellie                             | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Adventus Health Solutions, Inc.              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Yellowstone Transportation, Inc.             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Debbie Barcelona                             | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Sinai I. Inc., D/B/A Sinai Van Service       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Principal Transportation Services, Inc.      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Morningside House Nursing Home Company, Inc. | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jeffrey Berman                               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |



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|--|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                                    | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Myoung Kim                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Xeron Clinical Laboratories, Inc                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Carolee Reagan                                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Psychiatric Center?                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jean Joseph Desir                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Alliance Home Services, Inc                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Awilda Santiago                                  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Help/Psi   | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Julianne Saitta                                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Federation Employment And Guidance Service, Inc. | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Gregory Corley, Msw                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jeff Cohen                                       | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Judelca Pichardo                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Robert Chaney                                    | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Medical House Calls                              | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Elvira Rella                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Jessica Ziel                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Alicia Flynn                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Hettesova (Kuc), Hana (Lmhp)                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Julia Grassl                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Koichi Togawa                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Diane Transportation, Inc.                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Dr Martin Luther King Jr Health Center Inc?      | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Comunilife                                       | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Westchester Ambulette Service                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Janifer Wilson                                   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Soo-Il Lee                                       | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| The Mount Sinai Hospital?                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Manhattan Ambulette, Inc.                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Premier Home Health Care Services, Inc.          | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Bronx Parents Housing Network, Inc.              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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| Provider Name   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |   |  |
| The Mount Sinai Hospital?   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| The Mount Sinai Hospital?   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Comunilife  | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |   |  |
| Demetria Nelson   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Renaissance Adult Day Care Services- 787 East Llc                 | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |   |  |
| Psch, Inc.  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Psch, Inc.  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Ronald Howard   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Adam Staub  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Leslie Paredes  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Uptown Healthcare Management Inc?                                 | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         |        | ▼ |  |
| Lindsay Barton, Mhc   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Jacqueline Jordan   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Steven Rosenblatt   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Owen Tawdeen  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Hebrew Hospital Home Of Westchester                               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Psch, Inc.  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Little Flower Children And Family Services Of Ny                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Mariel D. Negron, Lmsw  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Nilam Wadhvania   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| The Mount Sinai Hospital?   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Sabrina Smith   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Nada Khodl  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Bronx Lebanon Hospital?   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Allison Arce  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Community Healthcare Network, Inc. Community League Health Center | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| Shiva Ambulette Service, Inc                                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |   |  |
| God'S Love We Deliver, Inc.                                       | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |   |  |
| Angel Polanco   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Urban Health Plan   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |
| Andres Ramos-Rivera   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         |        | ▼ |  |



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| Provider Name  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Elba Contreras   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Nicole Dorcas Winn   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Michelle Chang   | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Psch, Inc.   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Urban Health Plan  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Uptown Healthcare Management Inc.?                           | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Cassandra Rabago-Reyes                                       | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| David Turner   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc. Cabs Health Center        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Little Flower Children And Family Services Of Ny             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Amazing Home Care Services, Llc                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Mohammad Ahmed   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Joan Avedisian   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Sevgi Ercan  | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Visiting Nurse Service Of New York Home Care?                | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |  |
| Jennifer Etheridge-Otey(Wings)                               | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Bronx Psychiatric Center- Behavioral Health Community Clinic | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Crosstown Livery, Llc D/B/A Village Car Service              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Barbara Richardson   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Calvary Hospital Inc?  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Kalliope Angelos-Caceres                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Charles Dixon  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Eac/Tasc Mental Health Court Program                         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Fegs Bronx Evander Article 31 Clinic                         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Marisol Orozco   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Astor Services For Children And Families                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Pauline Linton   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Mark Goodwin   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Eac/Tasc Mental Health Court Program                         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rodderick Morris, Casac-T                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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|--|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                            | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Gilberto Amador                          | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Astor Services For Children And Families | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.                               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nelson Vila                              | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Filomena Rosario                         | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Uptown Healthcare Management Inc?        | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Uptown Healthcare Management Inc.?       | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Genia Rolon                              | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Fegs Bronx Clinic Article 31 Clinic      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Surinder Kaur                            | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Lori Kanowitz                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Pamela Jordan                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Psch, Inc.                               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nina Laracuentе                          | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Maggie Rourke                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Every Boro Ambulette Service Inc         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Fegs Home Attending Services, Inc.       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Theradynamics Physical Rehabilitation    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| New York City Ambulette, Llc             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Agape Luxury Corp.                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Mildred Maldonado                        | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Community Healthcare Network, Inc?       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Psychiatric Center                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Yvonne Minott                            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Amerigroup                               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Pet-Ct Diagnostic Imaging                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| First Alert Ambulette Corp               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| 4290 Washington Heights Dental           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Cornachio, Andrea (Lmsw)                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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|--|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name                                    | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Maureen Healy                                    | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Gladys Bass                                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                          | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Urban Health Plan                                | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Alice Lam  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| 96th Street Rx Corp.                             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Jeanne Severe                                    | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Galaxy Transportation, Inc.                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Dione Rabago                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Psch, Inc.                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Shirley Brothers                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Kristal Michalatos                               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Richard Mckee                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Federation Employment And Guidance Service, Inc. | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Randy Outlaw                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Tammie Brodie                                    | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Rem Transportation, Inc.                         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Elbrus Ambulette, Inc.                           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Debora Gaskin                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Samantha Elhyani                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Richmond County Ambulance Service, Inc.          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Affinity Health Plan                             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nino Taga-Oc                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Carolyn O'Neal, Lmsw                             | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Kummel, Patricia                                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                          | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Uptown Healthcare Management, Inc.?              | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Traceyann Baxter                                 | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Verniece Fulford Green                           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Allena M Constable                               | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Namjouyan, Aziz                                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |





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|---|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|
| Provider Name   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Federation Employment And Guidance Service, Inc.          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center?                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Daughters Of Jacob Adult Day Care Program?                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Selfhelp Community Services, Inc.                         | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Community Healthcare Network, Inc. Downtown Health Center | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Mark Boyd   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Bronx Psychiatric Center?                                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital?                                   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Bronx Lebanon Hospital?                                   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Adrian Husbands   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Alta Medical Transportation, Inc                          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Rosa Nunez  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Action Ambulette Inc.                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| David Scott   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Delfenic Enterprises, Inc.                                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital Center?                            | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Federation Employment And Guidance Service, Inc.          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Alma Villegas-Schwalbenbe                                 | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Renaissance Home Care                                     | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |  |
| Abbott House  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Cecilia Lorraine Jordan                                   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| New Alternatives For Children, Inc. (Nac)                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Rupal Daulat  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Urban Health Plan   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| The Floating Hospital, Inc.                               | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Tri County Ambulette Service, Inc.                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Agewell New York, Llc                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Ivana Klaric  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Syeda Asad  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Janet Huang   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Little Flower Children And Family Services Of Ny          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |



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|---|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Lauren Pallies  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Jewish Community Council -Home Attendant Services Inc | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Uptown Healthcare Management Inc.?                          | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Faith Cohen   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Lea Brener  | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Sherri Stewart  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Amida Care  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Saint Dominic'S Home  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Little Flower Children And Family Services Of Ny            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Edison Home Health Care                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rachel Schwartz   | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Elena Frish   | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Priority Home Care, Inc                                     | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Dorothy Golden  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Hebrew Home For The Aged At Riverdale?                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Paula Campbell  | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc. Mobile                   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network Inc                            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Liberty Behavioral Management, Corp.                        | Uncategorized     | ▼     |         |       | ▼      | ▼     |       |        |       |         |        |  |  |
| Dynneil Cooley  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Lloyd Snead, Casac  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital?                                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Susan Leung-Yuen  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Renaissance Adult Day Care Services- Bedford Llc            | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |  |  |
| Yvonne Yaw-Dabady   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Deborah Osborne-Levy  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| The Floating Hospital, Inc.                                 | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Selfhelp Community Services Home Attendent Corporation      | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |  |
| Urban Health Plan   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |



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**DSRIP Implementation Plan Project**

**Bronx-Lebanon Hospital Center (PPS ID:27)**

\* Safety Net Providers in Green

| Participating in Projects                                    |                   |       |         |       |        |       |       |        |       |         |        |  |  |
|--|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name  | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Angelo Illuzzi   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Cardinal McCloskey Community Services                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Psch, Inc.   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Maritza Caldwell   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Everett Miller   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Sherri Lovitt  | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Nancy Sheehan  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Tina Johnson   | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        |       |         |        |  |  |
| Deborah Greene Msw, Casac                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Astor Services For Children And Families                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| The Floating Hospital, Inc.                                  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital Center?                               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Agewell New York, Llc  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Hhh Home Care, Inc   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Ali Khadivi  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Khilanani, Aruna   | Uncategorized     | ▼     | ▼       |       | ▼      |       |       |        | ▼     |         |        |  |  |
| Medalliance Medical Health Services                          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Yhan Cho, Msw  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Bronx Lebanon Hospital Center-Pathology?                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Bluehaven Confidential Counseling And Psychotherapy Services | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Rafaela Tavaréz, Lmsw  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Alexandara Masciotti   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Andrew Campbell  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Little Flower Children And Family Services Of Ny             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Marie Carstens   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Help/Psi, Inc.   | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Melody Perlberg  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| William Sczewczuk, Casac                                     | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Yekaterina Horlina   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Urban Health Plan  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Federation Employment And Guidance Service, Inc.             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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|---|-------------------|-------|---------|-------|--------|-------|-------|--------|-------|---------|--------|--|--|
| Provider Name   | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |  |
| Andy Benejam  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Jennifer Melendez   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Uptown Healthcare Management Inc                                  | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Edgardo De Guzman   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Kenneth Shaw  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Allen Management Company, Llc C/O Executive Charge, Inc.          | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Deborah Thompson-Dougherty  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Brenda Fadeyibi   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Wills, Orly   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Liza Ruiz   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Kelly Carter  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Fegs Bronx Riverdale Manor Article 31 Clinic                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Brendon Ormsby  | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Jacqueline Adrian   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Healthfirst   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Calvary Hospital And Hospice                                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Lois Brenner  | Uncategorized     | ▼     | ▼       |       | ▼      | ▼     | ▼     |        |       |         | ▼      |  |  |
| Kirby Manhattan Psychiatric Center                                | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Coling Ambulette Service, Inc.                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Urban Health Plan   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Jacqueline Mckayle, Casac-T                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| The Floating Hospital, Inc.                                       | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Sharon Senior   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Nancy Lee   | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |  |
| Ny Foundling  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Grand Manor Nursing Home  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Community Healthcare Network, Inc. Long Island City Health Center | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Ascona Ambulette Service, Inc.                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Comprehensive Medical Eye Care                                    | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Care For The Homeless   | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |
| Able Health Care Service  | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |  |



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| Provider Name                         | Provider Category | 2.a.i | 2.a.iii | 2.b.i | 2.b.iv | 3.a.i | 3.c.i | 3.d.ii | 3.f.i | 4.a.iii | 4.c.ii |  |
| Ali, Fayez                            | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Yvonne Davis                          | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Urban Health Plan                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Episcopal Social Services             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Urban Health Plan                     | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| The Center For Family Support         | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Episcopal Social Services             | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Ann Levine                            | Uncategorized     | ▼     |         |       | ▼      |       |       |        |       |         |        |  |
| Dwight Christian                      | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Bronx Lebanon Hospital?               | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| Nixzaliz Rojas                        | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| James Owens                           | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Mugdha Khambete                       | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |
| First Care Of New York, Inc.          | Uncategorized     | ▼     |         |       |        |       |       |        |       |         |        |  |
| Nxk Corp., D/B/A Ambu-Trans Ambulette | Uncategorized     |       |         |       |        |       |       |        |       |         |        |  |
| Beth Zetlin                           | Uncategorized     | ▼     | ▼       | ▼     | ▼      | ▼     | ▼     | ▼      | ▼     |         | ▼      |  |

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